## **WICHITA AIRPORT AUTHORITY**

**DISADVANTAGED BUSINESS ENTERPRISE (DBE)** 

**CONSTRUCTION PROGRAM** 

Goal Period Federal Fiscal Year 2015-2017

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#### WICHITA AIRPORT AUTHORITY

## DISADVANTAGED BUSINESS ENTERPRISE (DBE) PROGRAM

## Objectives /Policy Statement (Section 26.1, 26.23)

The Wichita Airport Authority (WAA) has established a Disadvantaged Business Enterprise (DBE) Program applicable to Wichita Mid-Continent (ICT) and Colonel James Jabara (AAO) Airports in accordance with regulations of the U.S. Department of Transportation (DOT), 49 CFR Part 26. The WAA has received Federal financial assistance from the U.S. Department of Transportation, and as a condition of receiving this assistance, the WAA has signed an assurance that it will comply with 49 CFR Part 26.

It is the policy of the WAA to ensure that DBEs, as defined in Part 26, have an equal opportunity to receive and participate in federal DOT-assisted contracts. It is also our policy:

- 1. To ensure nondiscrimination in the award and administration of DOT-assisted contracts;
- 2. To create a level playing field on which DBEs can compete fairly for DOT-assisted contracts:
- 3. To ensure that the DBE Program is narrowly tailored in accordance with applicable law;
- 4. To ensure that only firms that fully meet 49 CFR Part 26 eligibility standards are permitted to participate as DBEs;
- 5. To help remove barriers to the participation of DBEs in DOT-assisted contracts; and
- 6. To assist the development of firms that can compete successfully in the market place outside the DBE Program.
- 7. To provide appropriate flexibility to recipients of Federal financial assistance in establishing and providing opportunities for DBE's.

The WAA's Capital Program Administrator is designated as the DBE Liaison Officer. In that capacity, the DBE Liaison Officer is responsible for implementing all aspects of the DBE Program. Implementation of the DBE Program is accorded the same priority as compliance with all other legal obligations incurred by the WAA in its financial assistance agreements with the Department of Transportation.

The WAA has disseminated this policy statement to the WAA Advisory Board and has also made this policy statement available on the website, <a href="www.flywichita.com">www.flywichita.com</a> to members of the business community that perform or are interested in performing work on WAA contracts assisted with DOT funding. This statement is published periodically in the Wichita Eagle daily newspaper. (Revised 7-25-2014)

Victor White, Director of Airports

## SUBPART A – GENERAL REQUIREMENTS

## **Objectives (Section 26.1)**

The objectives are found in the policy statement on the first page of this DBE Program.

#### Applicability (Section 26.3)

The WAA is the recipient of federal airport funds authorized by 49 U.S.C. 47101, et seq.

## **Definitions of Terms (Section 26.5)**

The WAA has adopted the definitions contained in 49 CFR Section 26 for this Program.

## Non-discrimination Requirements (Section 26.7)

WAA will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by 49 CFR Part 26 on the basis of race, color, sex, or national origin. In administering its DBE Program, the WAA will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE Program with respect to individuals of a particular race, color, sex, or national origin.

## Record Keeping Requirements (Section 26.11)

Reporting to DOT: 26.11 (b): The WAA will report DBE participation to DOT annually on DOT Uniform Report of DBE Commitments/Awards and Payments, as modified for use by FAA recipients through the DOORS (DBE Office Online Reporting System) program.

#### Bidders List: 26.11(c)

The WAA will create and maintain a vendors list, consisting of information about all DBE and non-DBE firms that bid or quote on DOT-assisted contracts. The purpose of this requirement is to allow use of the bidders' list approach to calculating overall goals. The vendors list will include the name, address, DBE/non-DBE status, DBE certification date and annual gross receipts of firms.

This information will be collected through the City of Wichita Finance Department Vendor Registration process.

#### Federal Financial Assistance Agreement Assurance (Section 26.13)

WAA as owner and operator of Wichita Mid-Continent Airport and Colonel James Jabara Airport has signed the following grant assurances, applicable to all DOT-assisted contracts and their administration:

## Assurance 26.13(a)

This language shall appear verbatim in contracts or agreements with contractors and subcontractors.

The WAA shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted contract or in the administration of its DBE Program or the requirements of 49 CFR Part 26. The WAA shall take all necessary and reasonable steps under 49 CFR Part 26 to ensure nondiscrimination in the award and administration of DOT-assisted contracts. The DBE Program, as required by 49 CFR Part 26 and as approved by DOT, is incorporated by reference in this Agreement. Implementation of this DBE Program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the WAA of its failure to carry out its approved DBE Program, the Department may impose sanctions as provided for under part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.

## Contract Assurance 26.13(b)

The WAA will ensure that the following clause shall be placed verbatim in every DOT-assisted contract and DBE subcontract:

The contractor or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of DOT-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the recipient deems appropriate.

## **SUBPART B – ADMINISTRATIVE REQUIREMENTS**

## **DBE Program Updates (Section 26.21)**

Since the WAA receives FAA AIP grants of \$250,000 or more annually for airport planning or development, we will continue to carry out this DBE Program until all funds from DOT financial assistance have been expended. We will provide to DOT updates representing significant changes in the Program.

## Policy Statement (Section 26.23)

The objectives are found in the policy statement on the first page of this Program.

DBE Liaison Officer (DBELO) (Section 26.25) (Revised 8/15/2011)

The following individual is designated as the DBE Liaison Officer (DBELO):

Linda Turley, Capital Program Administrator

2173 Air Cargo Road

Wichita, Kansas 67209

Telephone: (316) 946-4716 FAX: (316) 946-1898

E-mail: lturley@wichita.gov

In that capacity, Linda Turley is responsible for implementing all aspects of the DBE Program and ensuring that the WAA complies with all provisions of 49 CFR Part 26. Linda Turley has direct, independent access to the Director of Airports concerning DBE Program matters. The DBELO has a staff of support personnel who devote a portion of their time to the DBE Program. An organization chart displaying the DBELO's position in the organization is found in Attachment 1.

The DBELO is responsible for developing, implementing and monitoring the DBE Program, in coordination with other appropriate officials. Duties and responsibilities include the following:

- 1. Gathers and reports statistical data and other information as required by DOT.
- 2. Reviews third party contracts and purchase requisitions for compliance with this DBE Program.
- 3. Ensures that bid notices and requests for qualifications are available to DBEs in a timely manner.
- 4. Identifies contracts and procurements so that DBE goals are included in solicitations (both race-neutral methods and contract specific goals attainment) and monitors results to improve progress.
- 5. Analyzes WAA's progress toward goal attainment and identifies ways to improve progress.
- 6. Participates in pre-bid meetings.
- 7. Conducts pre-construction meetings with the Contractor and all sub-contractor administrative personnel to review DBE policies, procedures and forms.
- 8. Advises the Director of Airports and City of Wichita Contract Compliance Officer on DBE

- matters and achievement.
- Chairs the DBE Advisory and Review Committee. This permanent committee consists
  of Airport Engineering and Planning Manager, DBELO, Airport Finance Manager,
  Director of Airports and Wichita Airport Authority liaison lawyer from City of Wichita Law
  Department. Other members may be added as deemed appropriate.
- 10. Leads the committee to determine contractor compliance with good faith efforts and other DBE regulatory issues.
- 11. Provides DBEs with information and assistance in preparing bids, obtaining bonding and insurance.
- 12. Plans and participates in DBE training seminars.
- 13. Provides outreach to DBEs and community organizations to advise them of opportunities.
- 14. Monitors the WAA's vendors list.
- 15. Monitors and enforces all aspects of the DBE Program.

## **DBE Financial Institutions (Section 26.27)**

It is the policy of the WAA to investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community, to make reasonable efforts to use these institutions, and to encourage prime contractors on DOT-assisted contracts to make use of these institutions. After a complete review of all the financial institutions in the Wichita metropolitan area via telephone and written letter, it has been determined that there are no institutions owned and controlled by socially and economically disadvantaged individuals, at this time. The WAA will continue to investigate the availability of financial institutions and services and to make reasonable efforts to use these institutions and encourage their use by others.

## **Prompt Payment (Section 26.29)**

The WAA will include the following clause in each DOT-assisted contract and subcontract.

The Contractor agrees to pay each subcontractor under this Contract for satisfactory performance of its contract no later than seven (7) calendar days from the receipt of each payment the Contractor receives from WAA. The Contractor agrees further to return retainage payments to each subcontractor within seven (7) calendar days after the subcontractor's work is satisfactorily completed. Any delay or postponement of payment from the above referenced time frame may occur only for good cause following written approval of the WAA. This clause applies to both DBE and non-DBE subcontractors.

Failure of the prime contractor to timely pay each subcontractor in the manner described above subjects the prime Contractor to an obligation of interest at the rate of 18% per annum pursuant to KSA 16-1903.

#### **Directory (Section 26.31)**

The Kansas Department of Transportation publishes a directory identifying all firms eligible to participate as a DBE. The directory lists the firm's name, address, phone number, date of most recent certification, and the type of work the firm has been certified to perform as a DBE. The Directory is maintained by KDOT and is available on the KDOT website. Attachment 2 to this DBE Program details the links to obtain the current directory, please refer to the KDOT website.

## Over Concentration (Section 26.33)

WAA monitors whether there is an over concentration element necessary in this DBE Program.

## **Business Development Programs (Section 26.35)**

The WAA has been determined that a mentor-protégé program is not required at this time and, therefore, no programs have been established.

## Monitoring and Enforcement Mechanisms (Section 26.37)

The WAA will bring to the attention of the Department of Transportation any false, fraudulent, or dishonest conduct in connection with the Program, so that DOT can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment or Program Fraud and Civil Penalties rules) provided in 26.109.

The WAA will consider similar action, including responsibility determinations in future contracts. Attachment 3 lists the regulations, provisions, and contract remedies available in the event of non-compliance with the DBE regulation by a participant in procurement activities. Attachment 3A details the DBE section reflected in the construction project specifications. From time to time the WAA may modify Attachment 3A to address specific project requirements or regulatory changes. Attachment 7 details forms and processes for monitoring contracts and projects for DBE compliance.

The WAA will implement or provide for a monitoring and enforcement mechanism to verify that work committed to DBEs at contract award is actually performed by the DBEs. This monitoring and enforcement may include, but is not limited to:

- Observation at the job site of the work being accomplished by the DBE firms' employees by one or all of the following; DBELO, Airport Engineering & Planning Manager, or designated representatives. The observations will be certified not less than quarterly on the DBE Commercially Useful Function Observation (CUF) form. See Attachment 7.
- Maintain file of DBE contracts and/or purchase orders. Certify subcontract review and compliance. Verify payments by the Contractor using monthly lien waivers. See Attachment 7.
- Keep a running tally of actual payments to DBE firms for work committed to them at the time of contract award. See Attachment 7.
- Withhold payments to Contractor if payments are not made to the DBE subcontractor or paid to non-DBE firms.
- Require Contractor to perform "good faith efforts" to locate replacement DBE firms if the original DBE cannot or will not perform the work.

## Fostering Small Business Participation (Section 26.39)

Program is under development with the FAA.

## <u>SUBPART C – GOALS, GOOD FAITH EFFORTS, AND COUNTING</u>

## Quotas or Set Asides (Section 26.43)

The WAA will not use quotas or set-aside contracts as a means of obtaining DBE participation. A "local geographic preference," i.e., any requirement that gives a DBE located in Wichita, Kansas or Sedgwick County, an advantage over firms from other places in obtaining business will not be used by the WAA.

## Overall Goals (Section 26.45)

A description of the methodology to calculate the overall goal and the goal calculations is found in Attachment 4. The goals will be reviewed annually and updated every three years.

In accordance with Section 26.45(f) the WAA has submitted its original overall goal for the first three year interval to DOT on August 1, 2011. Thereafter, the goal will be submitted by August 1<sup>st</sup> at three year intervals from the goal submittal date.

Before establishing the overall goal, WAA will consult with the State of Kansas Department of Transportation, the Kansas Department of Commerce and the City of Wichita, to obtain information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the WAA's efforts to establish a level playing field for the participation of DBEs.

Following this consultation, the WAA will publish a notice of the proposed overall goal, informing the public that the proposed goal and its rationale are available for inspection during normal business hours at the WAA Administrative office for 30 calendar days following the date of the notice, and informing the public that WAA and FAA will accept comments on the goals for 45 calendar days from the date of the notice. This notice will be published in the official newspaper of the WAA, which is also the official newspaper of the City of Wichita and posted on the WAA web site (www.flywichita.com). This notice will be published by June 1st of the year in which calculations are required. The notice must include addresses to which comments may be sent and addresses where the proposal may be reviewed.

The proposed overall goal submission to FAA will include a summary of information and comments received during this public participation process and any responses.

The WAA will begin using the overall goal on October 1st of the year in which calculations are required, unless other instructions have been received from FAA.

## Breakout of Estimated Race-Neutral & Race-Conscious (Section 26.51, a-c)

The breakout of estimated race-neutral and race-conscious participation is found in Attachment 5. This section of the Program will be updated annually when the goal calculation is updated.

## Contract Goals (Section 26.51, d-g)

The WAA will use DBE contract goals to meet any portion of the overall DBE goal WAA does not project being able to meet using race-neutral means. Contract goals are established so that, over the period to which the overall goal applies, they will cumulatively result in meeting any portion of our overall goal that is not projected to be met through the use of race-neutral means.

The WAA will establish DBE contract goals only on those FAA-assisted contracts that have subcontracting possibilities. WAA need not establish a contract goal on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g., type and location of work, availability of DBEs to perform the particular type of work).

WAA will express the DBE contract goals as a percentage of the construction base bid.

## Good Faith Efforts (Section 26.53)

## Demonstration of good faith efforts (26.53, a & c)

It is the obligation of the vendor for construction contracts to make good faith efforts to meet the DBE contract goal. The vendor shall demonstrate that it has done so either by meeting the DBE contract goal or documenting good faith efforts prior to the time of bid opening. Examples of appropriate documentation of good faith efforts are found in Appendix A to Part 26 (See Attachment 3A, Contract Specification Section 5).

The DBE Advisory and Review Committee is responsible for determining whether a vendor who has not met the contract goal has documented sufficient good faith efforts to be regarded as responsive. This Committee will determine whether the information provided is complete and accurate and adequately documents the vendor's good faith efforts as submitted with the bid documents.

#### Information to be submitted (Section 26.53b)

WAA treats bidders' compliance with good faith efforts requirements as a matter of responsiveness. Each solicitation for which a contract goal has been established will require the bidders to submit the following information with the bid documents prior to the time and date of the bid opening.

- The names and addresses of DBE firms that will participate in the Contract;
- 2. A description of the work that each DBE will perform;
- 3. The dollar amount of the participation of each DBE firm;
- 4. Written and signed documentation of commitment to use each DBE subcontractor whose participation it submits to meet the DBE contract goal;
- 5. Written and signed confirmation from the DBE that it is participating in the Contract as provided in the Contractor's commitment; and
- 6. If the Contract goal is not met, evidence of good faith efforts to meet the DBE contract goal.

## Administrative reconsideration (26.53d)

Within 3 calendar days after date of notification by WAA that it is not responsive because it has not documented sufficient good faith efforts, a bidder may request administrative reconsideration. Bidder shall make this request in writing to the following reconsideration official: City of Wichita Purchasing Manager, 12<sup>th</sup> Floor City Hall, 455 N. Main, Wichita, Kansas 67202. The reconsideration official will not have played any role in the original determination that the bidder did not document sufficient good faith efforts.

As part of this reconsideration, the bidder will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts. The bidder will have the opportunity to meet in person with our reconsideration official within 10 calendar days of written request to discuss the issue of whether it met the goal or made adequate good faith efforts to do so. This official will send the bidder a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts. The result of the reconsideration process for DBE responsiveness is not administratively appealable to the Department of Transportation and is a final administrative action exhausting all remedies.

## Good Faith Efforts when a DBE is replaced on a contract (26.53f)

During the course of a project the WAA requires a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on a contract with another certified DBE, to the extent needed to meet the contract goal. WAA will require the Contractor to notify the DBELO immediately upon Contractor discovery of the DBE's inability or unwillingness to perform the contracted work. It is the Contractor's obligation to provide explanation and documentation for the change.

WAA will require the Contractor to obtain DBELO's written prior approval of the substitute DBE within a specified timeframe and to provide copies of new or amended subcontracts, or documentation of good faith efforts. If the Contractor fails or refuses to comply in the time specified, the WAA may, at its discretion, withhold payment until satisfactory action has been taken. The parties agree this action will be a valid retention under KSA 16-1901 SSQ.

Should the Contractor request a DBE be terminated for good cause, documentation supporting the termination request shall be submitted to the DBE with a copy to the DBELO. Once notified by the Contractor of the pending termination, the DBE has five (5) calendar days to answer the termination request to the Contractor and copy the DBELO. The DBELO shall review the request and supporting documentation and provide a written concurrence or denial to the Contractor, copying the DBE, within five (5) calendar days. The Contractor cannot terminate the DBE without the written concurrence of the DBELO.

## **Counting DBE Participation (Section 26.55)**

WAA will count DBE participation toward overall and contract goals as provided in 49 CFR 26.55.

## SUBPARTS D - CERTIFICATION STANDARDS

## Certification Process (Sections 26.61 - 26.73)

The Kansas Department of Transportation will use the certification standards of Subpart D of Part 26 and the certification procedures of Subpart E of Part 26 to determine the eligibility of firms to participate as DBEs in DOT-assisted contracts. To be certified as a DBE, a firm must meet all certification eligibility standards. WAA is NOT a certifying agency.

For information about the certification process or to apply for certification, firms should contact either office listed:

Doria Watson Kansas Department of Transportation Office of Civil Rights 700 SW Harrison Street, 3<sup>rd</sup> Floor Topeka, KS 66603-3754 (785) 296-7940 dwatson@kansastransportation.com Rhonda Harris
Kansas Department of Commerce
Office of Minority & Women Business Development
1000 SW Jackson, Suite 100
Topeka KS 66612-1354
(785) 296-5298
rharris@kansascommerce.com

## SUBPART E - CERTIFICATION PROCEDURES

## **Unified Certification Program (Section 26.81)**

The State of Kansas Department of Transportation (KDOT) maintains a certification program that the WAA has endorsed as the unified certification agency. KDOT certification procedures/requirements conform to the requirements of Subpart E under CFR 49 Part 26.81 and any firms certified as DBEs under the KDOT program are considered DBEs for purposes of participation in the WAA Program.

To receive DBE credit toward meeting a contract goal in the context of the Contract award process, a DBE firm must be certified by the Kansas Unified Certifying Agency (KDOT) before the published time for submission of bids or offers on the Contract. 49 CFR 26.81(c).

## **SUBPART F - COMPLIANCE AND ENFORCEMENT**

## Information, Confidentiality, Cooperation (Section 26.109)

In conformance to the Kansas Open Records Act, WAA will not release personal or business financial information submitted in response to the personal net worth requirement or a bidder responsibility determination without the written consent of the submitter.

## Monitoring Payments to DBEs

WAA will require a contractor to maintain records and documents of payments to DBEs for three years after final payment is made and all pending matters are closed. The Contractor will make the records available for inspection upon request to any authorized representative of the WAA or DOT. This reporting requirement also extends to any certified DBE subcontractor and shall be included by the contractor in any subcontracts.

WAA will keep a running tally of actual payments to DBE firms for work committed to them at the time of contract award. WAA may perform interim audits of contract payments to DBEs. The audit will review payments to DBE subcontractors to ensure that the actual amount paid to DBE subcontractors equals or exceeds the dollar amounts stated in the schedule of DBE participation.

#### **Attachments**

Attachment 1	Organizational Chart of DBELO
Attachment 2	KDOT/KDOC DBE Directory Links
Attachment 3	Monitoring and Enforcement Mechanisms
Attachment 3A	Sample DBE Construction Specification
Attachment 4	Overall Goal Calculation
Attachment 5	Breakout of Estimated Race-Neutral & Race-Conscious Participation
Attachment 6	Forms for Demonstration of Good Faith Efforts
Attachment 7	Other DBE forms
Attachment 8	49 CFR Part 26

# ATTACHMENT 1 DBELO ORGANIZATIONAL CHART

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WICHITA AIRPORT AUTHORITY City of Wichita Department of Airports

Management Structure

## **ATTACHMENT 2**

#### KDOT/KDOC DBE DIRECTORY LINKS

In order to view the Kansas Department of Transportation (KDOT) DBE Directory, please use the following process:

- 1. Go to the KDOT website. www.ksdot.org/
- 2. Under the Doing Business tab, click on Office of Contract Compliance.
- 3. Under the Disadvantaged Business Enterprises —click on the Directory of Disadvantaged Business Enterprises tab for the construction related DBE listing.

In order to view the Kansas Department of Commerce (KDOC) Minority & Women Business Directory, please use the following process:

- 1. Go to the KDOC website. www.kansascommerce.com
- 2. Under the Businesses tab, click on Office of Minority and Women Business Development.
- Click on the Kansas Minority & Women Business Directory. These firms may or may not be certified DBEs. There will be more firms on this list besides just construction.
- 4. View companies using the filters. Please note there are companies on this list not certified as DBEs. In order to count toward a DBE contract goal, firms must be certified in Kansas prior to bid opening.

## **ATTACHMENT 3**

#### MONITORING AND ENFORCEMENT MECHANISMS

The WAA has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to the following:

- Breach of Contract action, pursuant to the terms of the contract;
- Breach of Contract action pursuant to Section 2.12.900, et.seq., of the Code of the City of Wichita, Kansas and the Kansas Act Against Discrimination (Kansas Statutes Annotated 44-1001 et.seq., as amended);

Failure of any contractor, subcontractor, vendor or supplier to report to the Kansas Human Rights Commission as required by K.S.A. 1976 Supp. 44-1031 as amended or the Civil Rights and Services Board of the City of Wichita, as required by Section 2.12.900, et.seq., of the Code of the City of Wichita, Kansas; or been found guilty of a violation of the City's ordinance, State statutes or Federal statutes or regulations pertaining to unlawful discrimination, which finding or decision or order has become final, shall be deemed a breach of Contract and any such Contract may be canceled, terminated or suspended in whole or in part by the WAA.

## ATTACHMENT 3 Continued (Revised 10/24/2014)

## REGULATIONS, PROVISIONS AND CONTRACT REMEDIES

## DISADVANTAGED BUSINESS ENTERPRISE (DBE) SAMPLE SPECIFICATION

## SECTION 5 (Revised 10-24-2014)

<u>5-01 CONTRACTOR RESPONSIBILITIES.</u> The Contractor shall agree to the below stated Department of Transportation policy and Disadvantaged Business Enterprise obligations and further agrees to insert the following Clauses, A and B in any subcontracts. See Attachment 7 for WAA DBE Policy Statement.

- A. <u>Contract Assurance</u>: The Contractor or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this Contract. The Contractor shall carry out applicable requirements of 49 CFR Part 26 in the award and administration of DOT assisted contracts. Failure by the Bidder to carry out these requirements may result in declaration of the Bidder being non-responsive. After Contract award, failure by the Contractor to carry out these requirements is a material breach of this Contract, which may result in the termination of this Contract or such other remedy, as the Owner deems appropriate.
- B. <u>Prompt Payment:</u> The Contractor agrees to pay each subcontractor under this Contract for satisfactory performance of its contract no later than seven (7) calendar days from receipt of each payment the Contractor receives from the Owner. The Contractor agrees further to return retainage payments to each subcontractor within seven (7) calendar days after the subcontractor's work is satisfactorily completed. Any delay or postponement of payment from the above referenced time frame may occur only for good cause following written approval of the Owner. This clause applies to both DBE and non-DBE subcontractors.

As proof of prompt payment to DBEs and all subcontractors, Contractor shall submit with each progress pay application signed lien waivers from each subcontractor paid on the previous progress pay application. NO PROGRESS PAYMENTS WILL BE MADE UNTIL THE PREVIOUS MONTH'S REPORTS ARE RECEIVED AND APPROVED BY THE OWNER.

#### 5-02 DBE ADMINISTRATION.

A. <u>DBE Contract Goal:</u> The Owner has established, in connection with this Contract, a DBE contract goal of **5.49% for ICT and 5.64% for AAO** of the base bid amount for the utilization of small business concerns owned and controlled by socially and economically disadvantaged individuals (DBEs). This percentage goal remains in effect throughout the life of the Contract. Should the Contract amount be different than the base bid amount, the Contractor may be subject to additional Good Faith Efforts to meet the DBE contract goal. The Bidder shall make Good Faith Efforts, as defined by the Regulations of the Office of the Secretary of Transportation, to meet the DBE contract goal by subcontracting at least **5.49% for ICT and 5.64% for AAO** of the dollar value of the Contract to DBEs.

In the event the Bidder for this solicitation qualifies is a DBE, certified by the Kansas Certifying Agency, the DBE contract goal shall be deemed to have been met.

B. <u>Eligibility of DBEs:</u> Prior to the time of bid opening, those firms certified as DBEs by the Kansas Department of Transportation (KDOT) are eligible to participate as DBEs on

this Contract, except DBEs are not eligible to work on the construction of this project if already working for the Owner on this project in another capacity.

A list of the DBE firms shall be obtained from the KDOT, at their website at the time of bid opening.

- C. Counting DBE Participation Towards DBE Contract Goal: DBE participation toward attainment of the DBE contract goal will be computed on the basis of the subcontract prices agreed to between the Contractor and subcontractors for the contract items or portions of items being sublet, as shown on the signed DBE Letter of Intent submitted with the Bid. DBE credit will only be given for use of DBEs that are certified on the KDOT Directories at the time of bid opening. Commitment and Intent, when used in these specifications or attached forms, refer only to actual DBE obligations to perform defined work within the Project, and not to any expression of the Contractor's willingness to define and utilize DBE subcontractors after bid opening. DBE participation shall be counted toward meeting the DBE contract goal in accordance with the following:
  - 1. When a DBE participates in a contract, count only the value of the work actually performed by the DBE toward the DBE contract goal.
    - a. Count the entire amount of that portion of a contract (or other contractual written agreement) that is performed by the DBE's own forces. Include the cost of supplies and materials obtained by the DBE for the work of the Contract, including supplies purchased or equipment leased by the DBE (except supplies and equipment the DBE subcontractor purchases or leases from a non-DBE firm, including the Contractor or its affiliate.)
    - b. Count the entire amount of fees or commissions charged by a DBE firm for providing a bona fide service, such as professional, technical, consultant, or managerial services, or for providing bonds or insurance specifically required for the performance of a FAA-assisted contract, toward DBE goals, provided the Owner determines the fees to be reasonable and not excessive as compared with fees customarily allowed for similar services.
    - c. When the successful Bidder is a DBE certified by the Kansas Certifying Agency, then the DBE contract goal is deemed met and no Good Faith Efforts are required.
    - d. When a DBE subcontracts part of the work of its contract to another firm, the value of the subcontracted work may be counted toward DBE goals only if the DBE's subcontractor is itself a DBE. Work that a DBE subcontracts to a non-DBE firm does not count toward DBE goals.
  - When a DBE performs as a participant in a joint venture with a non-DBE, count a portion of the total dollar value of the Contract equal to the distinct, clearly defined portion of the work of the Contract that the DBE performs with its own forces toward DBE contract goal.
  - 3. <u>Commercially Useful Function:</u> The Owner shall count toward the DBE contract goal only those expenditures to DBEs that perform a commercially useful function on that Contract.
    - a. A DBE performs a commercially useful function when it is responsible for execution of the work of the contract and is carrying out its responsibilities by actually performing, managing, and supervising the work involved. To

determine if a DBE is performing a commercially useful function, the DBE must also be responsible, with respect to materials and supplies used on the Contract, for negotiating price, determining the quality and quantity, ordering the material, and installing (where applicable) and paying for the material itself. The amount of work subcontracted, industry practices, whether the amount the firm is to be paid under the Contract is commensurate with the work it is actually performing and the DBE credit claimed for its performance of the work will be evaluated to determine if a DBE is performing a commercially useful function.

- b. A DBE does not perform a commercially useful function if its role is limited to that of an extra participant in a transaction, contract, or project through which funds are passed in order to obtain the appearance of DBE participation. In determining whether a DBE is such an extra participant, similar transactions, particularly those in which DBEs do not participate will be examined. If a DBE does not perform or exercise responsibility for at least 30% of the total cost of its contract with its own work force, or the DBE subcontracts a greater portion of the work of a contract than would be expected on the basis of normal industry practice for the type of work involved, it is presumed the DBE is not performing a commercially useful function.
- c. When a DBE is presumed not to be performing a commercially useful function as provided herein, the DBE may present evidence to rebut this presumption to the Owner and a determination of commercially useful function will be made. The Owner's decisions on commercially useful function matters are subject to review by the FAA, but are not administratively appealable to the DOT.
- 4. <u>Owner-Operator Trucking:</u> The following factors will be used to determine the DBE credit toward the DBE contract goal for the trucking operations:
  - a. The DBE must be responsible for the management and supervision of the entire trucking operation for which it is responsible on a particular contract, and there cannot be a contrived arrangement for the purpose of meeting DBE goals.
  - b. The DBE must itself own and operate at least one fully licensed, insured, and operational truck used on the Contract.
  - c. The DBE receives credit for the total value of the transportation services it provides on the Contract using trucks it owns, insures, and operates using drivers it employs.
  - d. The DBE may lease trucks from another DBE firm, including an owner-operator who is certified as a DBE. The DBE who leases trucks from another DBE receives credit for the total value of the transportation services the lessee DBE provides on the Contract.
  - e. The DBE may also lease trucks from a non-DBE firm, including from an owner-operator. Leased trucks must display the name and identification number of the DBE. This lease will not count as DBE participation toward the DBE Contract goal.

- 5. <u>Materials and Supplies</u>: The Owner shall count toward the DBE contract goal the expenditures for materials and supplies obtained from DBE suppliers and manufacturers as described as follows. The DBEs must assume the actual and contractual responsibility for the provision of the materials and supplies:
  - a. A manufacturer is a firm that operates or maintains a factory or establishment that produces, on the premises, the materials, supplies, articles, or equipment required under the Contract and of the general character described by the specifications. Count 100% of the cost of the materials or supplies toward DBE contract goal.
  - b. If the materials or supplies are purchased from a DBE supplier, count 60% of the cost of the materials or supplies toward the DBE contract goal. A supplier is a firm that owns, operates, or maintains a store, warehouse, or other establishment in which the materials, supplies, articles or equipment of the general character described by the specifications and required under the Contract are bought, kept in stock and regularly sold or leased to the public in the usual course of business. The firm must be an established, regular business that engages, as the principal business and under its own name, in the purchase and sale or lease of the products in question.
    - i. A person may be a supplier in such bulk items as petroleum products, steel, cement, gravel, stone or asphalt without owning, operating, or maintaining a place of business as provided above if the person both owns and operates distribution equipment for the products. Any supplementing of suppliers' own distribution equipment shall be by a long-term lease agreement and not on an ad hoc or contract-by-contract basis.
    - ii. Packagers, brokers, manufacturers' representatives, or other persons who arrange or expedite transactions are not suppliers within the meaning of these paragraphs.
  - c. Materials or supplies purchased from a DBE which is neither a manufacturer nor a supplier, count 100% of the fees or commissions charged for assistance in the procurement of the materials and supplies, or fees or transportation charges for the delivery of materials or supplies required on a job site, toward the DBE contract goal, provided it is determined the fees are reasonable and not excessive as compared with fees customarily allowed for similar services. Do not count any portion of the cost of the materials and supplies themselves toward the DBE contract goal, however.
  - d. No credit will be given toward the DBE contract goal, if the Contractor makes a direct payment to a non-DBE material supplier. To receive DBE credit for performing a commercially useful function with respect to obtaining materials and supplies, a DBE must be responsible for negotiating price, determining quality and quantity, ordering the material, and installing (where applicable) and paying for the material itself. By paying for the material itself, the DBE's own funds are used to pay for the material. In the use of joint checks a Contractor and DBE shall provide documentation to the Owner showing that the funds used to pay the supplier in fact came from the DBE's own funds. Accounts receivable to the DBE from the Contractor for the costs of items procured by the DBE from the supplier generally must be regarded as representing the DBE's own funds. For further guidance, see Official

- Questions & Answers DBE Program Regulation (49 Part CFR 26), Section 26.55(c)(1); 26.71(b), <a href="http://osdbuweb.dot.gov/DBEProgram/dbeqna.cfm">http://osdbuweb.dot.gov/DBEProgram/dbeqna.cfm</a>
- e. No credit toward the DBE contract goal will be given for the cost of materials or equipment used in a DBE firm's work when those costs are paid by a deduction from the Contractor's payment(s) to the DBE firm.

5-03 BID DOCUMENTATION AND PROCEDURE. A Bidder shall certify in their Bid their commitment to meet or exceed the established DBE contract goal using the Utilization Statement (Pg. DBE-1) and completed Letters of Intent (Pg. DBE-2) submitted at the time of Bid opening. See Attachment 6 for forms. A Bidder shall demonstrate Good Faith Efforts if DBE Contract goal is not met. Failure of a DBE to sign a Letter of Intent or failure to submit that signed Letter of Intent (LOI) with the Bid will cause the letter not to be counted toward the DBE contract goal. Failure to submit a signed Utilization Statement or failure to demonstrate Good Faith Efforts, if required, will render a bid non-responsive.

- A. <u>DBE Utilization Statement:</u> The Utilization Statement contains two parts; both parts must be completed, signed and submitted at time of bid opening. The commitment to meet or exceed the DBE Contract goal must be certified by selecting the appropriate statement and signing the Utilization Statement. The commitment is the Bidder's election to base its compliance with the DBE contract goal at the Bid opening on either actual satisfaction of the goal or on partial satisfaction of the DBE contract goal, combined with a demonstration of Good Faith Efforts. Whichever election is made through the commitment, the Utilization Statement's Summary of Letters of Intent must be supported by signed Letters of Intent, one from each subcontracted DBE. The sum of the submitted, signed Letters of Intent govern over the Utilization Statement summary if there is a discrepancy.
- B. Letter of Intent (LOI): A Bidder must submit with their Bid completed and signed LOIs, one for each subcontracted DBE. The LOI represents the affirmation obligation of a DBE subcontractor to perform a defined scope of work on the Project for a specific price. The DBE Contract Amount as shown on the LOI is the number used to calculate the summary on the Utilization Statement. The accuracy and authenticity of LOIs are subject to verification by the Owner.

## C. Good Faith Efforts:

- 1. If a Bidder is unable to meet the DBE contract goal, the Bidder must submit with their Bid, at the time of bid opening, evidence of Good Faith Efforts. This means that the Bidder must show that it took all necessary and reasonable steps to achieve the DBE contract goal which by their scope, intensity, and appropriateness to the objective, could reasonably be expected to obtain sufficient DBE participation, even if not fully successful. Good Faith Efforts conducted after the bid opening will not be considered. Good Faith Efforts may include, but are not limited to:
  - a. Soliciting through all reasonable and available means (e.g. attendance at prebid meetings, hosting workshops, advertising and/or written notices in general circulation media, trade association publications and disadvantagedfocus media concerning subcontracting opportunities, personal contact, phone calls, e-mail blasts) the interest of all DBEs who have the capability to perform work on the Project. A Bidder must solicit this interest within sufficient time to allow the DBEs to respond to the solicitation and to conduct follow-up negotiations. A Bidder must determine, with certainty, if DBEs are interested by taking appropriate steps to follow up initial solicitations.

- b. Selecting portions of the work to be performed by DBEs in order to increase the likelihood that the DBE contract goal will be achieved. This includes, where appropriate, breaking out contract work items into economically feasible units to facilitate DBE participation, even when the Contractor might otherwise prefer to perform these work items with its own forces.
- c. Providing interested DBEs with adequate information about the plans, specifications, and requirements of the Contract in a timely manner to assist them in responding to the solicitation.
- d. Negotiating in good faith with interested DBEs. It is a Bidder's responsibility to make a portion of the work available to DBE subcontractors and suppliers and to select those portions of the work or material needs consistent with the available DBE subcontractors and suppliers, so as to facilitate DBE participation. Evidence of such negotiation includes, but is not limited to, the following:
  - (1) Names, addresses and telephone numbers of DBEs that were initially contacted, the dates of initial and follow-up contacts made to determine with certainty if the DBEs were interested. Personal or phone contacts are expected; dated logs and contemporaneous notes shall be demonstrated regarding each contact.
  - (2) Description of the information provided to the DBEs regarding the plans, specifications and estimated quantities for the work to be subcontracted;
  - (3) Individual statements as to why an agreement with each DBE was not reached; and
  - (4) Information on each DBE contacted but rejected and the reason(s) for the rejection. A Bidder using good business judgment would consider a number of factors in negotiating with subcontractors, including DBE subcontractors, and would take a firm's price and capabilities as well as the DBE contract goal into consideration. However, the fact that there may be additional costs involved in finding and using DBEs is not in itself sufficient reason for a Bidder's failure to meet the DBE contract goal, as long as such additional costs are reasonable. Also, the ability or desire of a Contractor to perform the work of a contract with its own organization does not relieve a Bidder of the responsibility to make Good Faith Efforts. A Bidder is not, however, required to accept higher quotes from DBEs if the price difference is excessive and unreasonable.
  - (5) Documentation establishing a Bidder's persistent efforts to determine the availability and qualifications of interested DBEs.
- e. Not rejecting DBEs as being unqualified without sound reasons based on a thorough investigation of their capabilities. The DBE's standing within its industry, membership in specific groups, organizations or association and political or social affiliations (for example union vs. non-union employee status) are not legitimate causes for the rejection or non-solicitation of bids in the Bidder's efforts to meet the DBE contract goal.

- f. Making efforts to assist interested DBEs in obtaining bonding, insurance, or lines of credit.
- g. Making efforts to assist interested DBEs in obtaining necessary equipment, supplies, materials, or related assistance or services.
- h. Effectively using the services of minority/women community organizations; minority/women contractor's groups; local, state and federal minority/women business assistance offices; and other organizations that provide assistance in recruitment and placement of DBEs.
- 2. The documented demonstration of Good Faith Efforts by a Bidder must prove a Bidder actively and aggressively sought out DBEs to participate in the Project. Bidders will find guidance on determining whether Good Faith Efforts have been employed at 49 CFR Part 26 Appendix A: Guidance Concerning Good Faith Efforts. See Attachment 8.

<u>05-04 OWNER EVALUATION:</u> The Owner will make a fair and reasonable judgment whether a Bidder that did not meet the DBE contract goal made adequate Good Faith Efforts. The quality, quantity and intensity of the different kinds of efforts will be considered. The efforts employed by the Bidder should be those that one could reasonably expect a Bidder to take if the Bidder were actively and aggressively trying to obtain DBE participation sufficient to meet the DBE contract goal. Mere pro forma efforts are not Good Faith Efforts to meet the DBE contract goal. Determination concerning the sufficiency of the Bidder's Good Faith Efforts is a judgment call. In selecting the lowest responsible Bidder, the Owner will evaluate the DBE information provided with the Bid. The Owner may request additional DBE information and allow the Bidder no more than 7 calendar days after receipt of written notification from the Owner, to supplement or re-submit information concerning the Bidder's proposed DBE participation. Prior to awarding the Contract, the Owner will verify verbally and/or in writing that the information submitted by the apparent successful Bidder is accurate and complete.

## 5-05 CONSTRUCTION PHASE COMPLIANCE.

- A. If the Contract is awarded on less than full satisfaction of the DBE contract goal, the Contractor is not relieved of the responsibility to make a determined effort to meet the full DBE contract goal during the life of the Project. In such a case, the Contractor shall continue Good Faith Efforts throughout the life of the Project to increase the DBE participation to meet the DBE contract goal. This Good Faith Effort documentation shall be retained by the Contractor post-construction as DBE compliance records.
- B. The Contractor shall enter into subcontracts or other contractual written agreements with the DBEs identified on the Letters of Intent submitted with the Bid for the work of the kind and amount specified therein. All the subcontracting requirements of the Contract shall apply. A fully executed Contract or other contractual written agreement with each DBE must be delivered to the Owner and approved by the Owner before any product is supplied or any work is performed by that DBE firm.
- C. If a DBE is <u>unwilling</u> or <u>unable</u> to perform the work indicated the Contractor shall request from the Owner relief from the obligation to use that DBE by submitting a Request for Modification/Substitution form (Pg. DBE-8). Efforts shall be made by the Contractor to acquire from the DBE a letter which states the reason the DBE is unwilling or unable to complete its obligations. If this lack of performance results in a DBE contract goal shortfall, the Contractor shall immediately take steps to obtain another DBE to perform an equal to or greater dollar value of allowable credit. If a new DBE

cannot be found, the Contractor shall submit evidence of Good Faith Efforts within 15 calendar days of the request for modification/substitution. The Contractor shall continue Good Faith Efforts and report on these efforts monthly with the DBE Construction Participation Update form. The Contractor shall submit the new DBE's name, address, work items and the dollar amount of each item. The Owner and the FAA shall approve the new DBE before the DBE starts work.

- a. DBE Termination Process (Per CFR 49 26.53)
  - Contractor may not terminate a DBE without the prior written consent of the DBE Liaison Officer (DBELO). The DBELO may only provide consent if it is determined that the Contractor has "good cause" to terminate the DBE.
  - Contractor must give notice to the DBE, with a copy to the DBELO, of its intent to request to terminate and/or substitute the DBE including the reason(s) for the request.
  - iii. Contractor must give the DBE 5 business days to respond to the Contractor's notice and advise the DBELO and the Contractor of the objections to the proposed termination and why the DBELO should not approve the request. (Response period may be less if request is due to a matter of public necessity (e.g., safety).
  - iv. DBELO will review all information presented and reserves the right to ask that additional information be provided. After a thorough review, the DBELO will concur or deny the Contractor request by sending a written response to both the Contractor and the DBE.
- D. If the DBE participation should change during the course of a project due to change orders, the Contractor shall submit a Request for Modification/Substitution form (Pg. DBE-8) requesting a change to the participation on the Utilization Statement in conjunction with the change order request. If the change order is approved, and increases the contracted work, additional DBE work may be required to meet the DBE contract goal. If additional DBEs cannot be found resulting in a DBE contract goal shortfall, Good Faith Efforts must be submitted monthly, starting from the date of change order submission. This requirement to obtain additional DBE participation in response to change order modifications in the work shall be enforced under the provisions of 5-05E below.
- E. If the DBE contract goal is not met, the Contractor shall submit evidence showing either how the Contractor intends to meet the DBE contract goal, or what circumstances have changed affecting the DBEs' participation. If the Owner is not satisfied with the evidence, then the Contractor shall revise and resubmit how the Contractor intends to meet DBE contract goal. If the Contractor is unable to satisfy the Owner with its mitigation efforts, then Owner may, at any time, declare the Contractor's efforts to be insufficient, and treat and enforce this deficiency as a material breach of contract.

## F. Reports:

- The Contractor shall submit with the signed Contract the Contractor Compliance Agreement (Form 1) (Pg. DBE-3 and DBE-4) and the Subcontractor Data Sheet (Form 2) (Pg. DBE-5). The Subcontractor Data Sheet shall be fully completed for ALL subcontractors. See Attachment 7.
- 2. During the course of construction should any subcontractor (not just DBE subcontractors) change (add or delete), the Contractor shall submit the Subcontractor Change Add/Delete Sheet (Form 3) (Pg. DBE-6). See Attachment 7.

3. Submit DBE Construction Participation Update (Pg. DBE-7) with each pay application, up to and including the final pay application, of those contracts and other business executed with DBEs. Should the DBE contract goal not be met, evidence of Good Faith Efforts must accompany each such report until the DBE contract goal has been met or exceeded. NO PROGRESS PAYMENTS WILL BE MADE UNTIL THE PREVIOUS MONTH'S REPORT IS RECEIVED AND APPROVED BY THE OWNER. See Attachment 7.

<u>5-06 POST CONSTRUCTION</u>. The Contractor shall retain DBE compliance records for a minimum of three years after receiving final payment and all other pending matters are closed. The records shall include but are not limited to:

- A. <u>DBE Participation:</u> The Contractor shall include the names of ALL subcontractors (not just DBE subcontractors), suppliers, manufacturers, consultants and service agencies; the type of work or materials or services performed on or incorporated in the project; and the actual value of such work.
- B. <u>Good Faith</u> <u>Efforts:</u> Documentation of all efforts throughout the life of the Contract made to seek out DBEs for work on this Project.
- C. <u>Final DBE Certification</u>: The Contractor shall submit the following Project close-out documentation. FINAL PAYMENT TO THE CONTRACTOR WILL NOT BE PROCESSED UNTIL THESE DOCUMENTS HAVE BEEN RECEIVED AND APPROVED BY THE OWNER:
  - 1. Subcontractor Final Payment Report (Form 4) (Pg. DBE-9). This form shall be submitted upon completion of this Project, along with the Kansas Tax Exempt Project Completion Certificate. The Subcontractor Final Payment Report shall be fully completed for ALL subcontractors (not just DBE subcontractors).
  - 2. Release of Claims and Liens Affidavit (Form 5) (Pg. DBE-10) shall be completed for each subcontractor and one for the Contractor.
  - 3. DBE Project Accomplishment Close Out Statement (Pg. DBE-11). This Project closeout document shall be completed and signed by the Contractor and shall accompany the signed DBE Acknowledgement forms, one for each DBE subcontractor. If the DBE contract goal was not met an explanation will be required along with any supporting documentation.
  - 4. DBE Acknowledgement (Pg. DBE-12). This Project closeout document shall be completed and signed by the DBE and verified with signature by the Contractor at the end of the Project. If there is a discrepancy between the DBE initial contract amount and the actual amount paid an explanation will be required.

## ATTACHMENT 4 (Revised 10/24/2014)

## **ICT Goal Calculation**

## **Amount of goal**

The WAA's overall goal for projects at Mid-Continent Airport (ICT) for the following time period (2015 – 2017) is the following: 9.13% of the eligible Federal financial assistance we will expend in DOT-assisted contracts. This equates to 5.49% of the total project dollars.

The calculated goal during this fiscal period was based on the following projects: Apron Phase 4 design, construction related services, demolition of Hangar 20, Apron 4 reconstruction, pavement condition inventory, shoulder and taxiway rehabilitation and design of the General Aviation reconstruction. This work totals \$15.8 million (of which \$9.5 million is eligible), meaning that we have set a goal of expending \$866 thousand with DBEs during this fiscal period.

## Method

The following is a summary of the method used to calculate this goal:

The WAA used the total of 408 firms which are listed in the combined Disadvantaged Business Enterprise Directory (DBED) that are able and ready to perform the type of work which will be available, divided by the total number of firms with the same North American Industry Classification System (NAICS) codes from the state of Kansas listed in the Census Bureau's County Business Pattern (CBP) database.

- Relative Availability Percentage 408 (firms from KDOT & KDOC DBE Lists within the state)
   divided by 6,835 (all firms with NAICS codes from the Census listing in the state) = 5.97%
- <u>"Base Figure" Adjustment.</u> The eligible work is broken into trade classifications and the numbers of DBEs willing, able and available in each classification are compared to the census numbers of all available businesses in each classification yielding the percentage of DBEs for each classification. Those percentages are then applied to the eligible work yielding the total DBE availability of 5.49%. The historical averaging method was not used in this instance as the classification calculations are a more accurate adjustment.
- Annual Overall Goal
   5.49% of the total ICT projects.

The goals are established based on information obtained from the United States Census Bureau, the State of Kansas Department of Transportation City of Wichita, and Sedgwick County.

It is anticipated that the overall goal of 5.49% of the project work will be met using race conscious measures for 3.49% and race neutral measures for 2%.

## **AAO Goal Calculation**

## **Amount of goal**

The WAA's overall goal for projects at Colonel James Jabara Airport (AAO) for the following time period (2015 – 2017) is the following: 9.08% of the eligible Federal financial assistance we will expend in DOT-assisted contracts. This equates to 5.64% of the total project dollars.

The calculated goal during this fiscal period was based on the following project, a pavement condition inventory. This work totals \$45 thousand (of which \$28,000 is eligible). Due to the project being under the threshold of \$250,000, goal calculations are not required for Colonel James Jabara Airport.

#### <u>Method</u>

The following is a summary of the method used to calculate this goal:

The WAA used the total of 1095 firms which are listed in the combined Disadvantaged Business Enterprise Directory (DBED) that are able and ready to perform the type of work which will be available, divided by the total number of firms with the same North American Industry Classification System (NAICS) codes from the state of Kansas in the Census Bureau's County Business Pattern (CBP) database.

- Relative Availability Percentage 1095 (firms from KDOT & KDOC DBE Lists within the state) divided by 81 (all DBE firms with NAICS codes from the UPC Directory listing of the state) = 7.40%
- <u>"Base Figure" Adjustment.</u> The eligible work is broken into trade classifications and the numbers of DBEs willing, able and available in each classification are compared to the census numbers of all available businesses in each classification yielding the percentage of DBEs for each classification. Those percentages are then applied to the eligible work yielding the total DBE availability of 5.64%.
- Annual Overall Goal
   5.64% of the total AAO projects.

The goals are established based on information obtained from the United States Census Bureau, the State of Kansas Department of Transportation City of Wichita, and Sedgwick County.

It is anticipated that the overall goal of 5.64% of the project work will be met using race conscious measures for 3.64% and race neutral measures for 2%.

## SAMPLE ADVERTISEMENT

(Published in the Wichita Eagle date)

NOTICE TO PUBLIC OF PROPOSED DISADVANTAGED BUSINESS ENTERPRISE (DBE) PROGRAM FOR FAA FUNDING AT WICHITA MID-CONTINENT AIRPORT, WICHITA, KANSAS.

The Wichita Airport Authority (WAA) has established a Disadvantaged Business Enterprise (DBE) Program in accordance with regulations of the U. S. Department of Transportation (DOT), 49 CFR Part 26 for Wichita Mid-Continent Airport. The WAA anticipates receiving Federal financial assistance from the Department of Transportation, and as a condition of receiving this assistance, the WAA will sign an assurance that it will comply with 49 CFR Part 26.

The WAA overall goal for Wichita Mid-Continent Airport for the fiscal period 2015-2017 is the following: an overall goal of 5.49% of the total project dollars in projects which have DOT participation.

The WAA overall goal for Colonel James Jabara Airport for the fiscal period 2015-2017 is the following: an overall goal of 5.64% of the total project dollars in projects which have DOT participation.

The DBE Program is available for public inspection and comment at the office of the Wichita Airport Authority, Airport Administration, 2173 Air Cargo Road, Wichita, KS 67209. The Program will be available for public inspection for 30 calendar days following the date of this notice. The WAA will accept comments on the goals for 45 calendar days from the date of this notice at the above address.

## ATTACHMENT 5 (Revised 9/13/2011)

## Breakout of Estimated Race-Neutral and Race-Conscious Participation (Section 26.51, a-c)

The WAA will meet the maximum feasible portion of its overall goal by using race-neutral means of facilitating DBE participation. The WAA uses the following race-neutral means to increase DBE participation: Outreach programs, technical assistance, and process modifications.

WAA estimates that, in meeting the overall goals of 5.49% for ICT and 5.64% for AAO, 2% will be obtained from race-neutral participation and the remainder through race-conscious measures.

The following is a summary of the basis of our estimated breakout of race-neutral and race-conscious DBE participation:

An analysis of the last three years of DBE contractors who obtained contracts without a stated DBE contract goal with the City of Wichita, State of Kansas, Sedgwick County and the WAA averaged 2%, therefore the WAA feels that through the use of outreach programs, technical assistance, and procurement process modification it will be possible to meet the 2% goal.

WAA will adjust the estimated breakout of race-neutral and race-conscious participation as needed to reflect actual DBE participation (see 26.51(f)) and will track and report race-neutral and race-conscious participation separately. For reporting purposes, race-neutral DBE participation includes, but is not necessarily limited to, the following: DBE participation through a prime contract a DBE obtains through customary competitive procurement procedures; DBE participation through a subcontract on a prime contract that does not carry a DBE goal; DBE participation on a prime contract exceeding a contract goal; and DBE participation through a subcontract from a prime contractor that did not consider a firm's DBE status in making the award.

## **ATTACHMENT 6**

## FORMS FOR DEMONSTRATION OF GOOD FAITH EFFORT

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#### **UTILIZATION STATEMENT**

Disadvantaged Business Enterprise

## **SUMMARY OF DBE LETTERS OF INTENT**

	Contract Amount	<del>†</del>	DBE Amount	Contract
<u>Percentage</u>				
Contractor is a DBE#	<u>\$</u>	x 1.00 =	\$	%
DBE Subcontractor	\$	x 1.00 =	\$	%
DBE Supplier	\$	x 0.60 =	\$	%
DBE Manufacturer	\$	x 1.00 =	\$	%
DBE Owner-Oper. Truck	\$	x 1.00 =	\$	%
Total DBE Participation*			\$	%
DBE Goal			\$	%

	dersigned Bidder has satisfied r. (Check one)	d the requirements of the specification	n in the following
		signed Letters of Intent totaling _ ct, thereby meeting or exceeding	
	submitting signed Letters this Contract and also sub	to meet the DBE contract goal of intent totaling% DBE omits documentation demonstration to the bid documents.	utilization on
to perforn	n commercially useful functions of work	nerein is true and correct and that the DBE firms lis noted on each DBE's Letter of Intent. The Bidder oproval from the Wichita Airport Authority.	
Bidder's	Firm Name		
Authorize	ed Signature	Title	Date

<sup>+&</sup>quot;Contract Amount" refers to the dollar amount the Bidder has contracted with all DBE subcontractors as of the time of the bid opening and is indicated here for the purpose of calculating the percentage that this sum represents in proportion to the base bid amount.

# If the Bidder is a DBE then the participation goal is presumptively met.

<sup>\*</sup> If the total proposed DBE participation is less than the established DBE contract goal, Bidder must provide, with the Bid submittal, the Good Faith Efforts as required by 49 CFR Part 26.

## **LETTER OF INTENT**

## Disadvantaged Business Enterprise

(A separate form shall be submitted for each DBE firm)

	Bidder:	Name:		
	DBE Firm:		State:	
			State:	
	DBE Contact Person:	Name:	Phone: (	)
		Each DBE Firm shall submit evidence (such as a photocopy) of their KDOT certification.		
	DBE Classification:	Contractor	Subcontractor	
Tro	(Check all that apply) ucking	Manufacturer	□Supplier	☐ Owner-Operator
			,	
	Description of to be perforr		Quantity	Estimated Dollar Value
				\$
				\$
				\$
				\$
				\$
				\$
	DBE CONTRACT GOAL T	OTAL		\$
The Bidder is committed to utilizing the above-named DBE firm for the work described above. The estimated participation is as follows:				
The for				ontract work described herein rd of the Contract to the
	Ву:			
	(Signature)		(Title)	(Date)

# <u>ATTACHMENT 7</u>

# **DBE Specification and Monitoring Forms**

- **A.** WAA DBE Policy statement signed by Director of Airports (See page 1)
  - a. Inserted into each AIP eligible Project Manual
- B. Contract forms submitted with Contract or Pay Applications
  - a. Contractor Compliance Agreement (submitted with original contract)
  - b. Subcontractor Data Sheets (Forms 2-4) Form 2 submitted with original contract.
    - i. Form 3 submitted during project with changes in subcontractors
    - ii. Form 4 submitted with closeout documentation
- C. Contract Certification Process
  - a. Contract certification form example
- D. Pay Estimate Review Process
  - a. Monthly Lien Waiver
  - b. DBE Monthly Participation Update Form
  - c. Request for Modification/Substitution Form
- E. CUF Observation form
- F. Project Closeout
  - a. Release of Claims and Lien Affidavit
  - b. DBE Project Accomplishment
  - c. DBE Acknowledgement

# CITY OF WICHITA

#### SUBCONTRACTING DOCUMENTATION PROCESS

(June 1, 2012)

If your firm will not be utilizing subcontractors during the construction process or paying any subcontractor more than \$2500.00 each, submit Subcontracting Document Forms 2, 3, and 4 with the notation: "No Subcontractors". A subcontractor paid \$2,500.00 or more must be identified on Subcontracting Document Forms 2, 3, 4 and 5.

Instructions for Completing Subcontracting Document Forms 1, 2, 3, 4 and 5:

# 1. Contractor Compliance Agreement (Form 1)

This form shall be submitted along with the signed Contract.

No payments will be processed, until this form has been submitted.

# 2. Subcontractor Data Sheet (Form 2)

This form shall be submitted with the signed Contract.

No payments will be processed, until this form has been submitted.

# 3. Subcontractor Change Add/Delete Sheet (Form 3)

This form shall be submitted during the construction process, if your firm will be adding or deleting subcontractors identified on Subcontracting Data Sheet (Form 2).

# 4. Subcontractor Final Payment Report (Form 4)

This form shall be submitted upon completion of this Project, along with the Affidavit and Kansas Tax Exempt Project Completion Certificate.

Final payment will not be processed, until this document has been submitted.

# 5. Release of Claims and Liens Affidavit (Form 5)

This form shall be submitted upon completion of this Project, one form for each subcontractor and one for the Contractor.

Final payment will not be processed, until this document has been submitted.

# **CONTRACTOR COMPLIANCE AGREEMENT (FORM 1)**

(June 1, 2012)

By signing this document, successful Bidder hereby certifies and understands:

- 1. It has not discriminated against any DBE or City of Wichita EBE firms in awarding subcontracts for this Project.
- 2. The Contractor shall submit the Contract, this Form and Subcontractor Data Sheet.
- 3. Failure to provide information may result in a loss of the Bidder's bid bond.

And, executes this Compliance Agreement as:

4. Additional documentation to verify or clarify subcontracting requirements must be provided upon request.

•			
Project Name:			
Company Name:			
Address:			
Phone Number:	FAX Numb	per:	
By: Signature of Authorized Owner/I	Representative	Title	Date
Print Name:	**************************************	<del></del>	
Federal Tax ID#:		_	

# SUBCONTRACTOR DATA SHEET (FORM 2)

Formai Bid #: _	Project	Name	<del></del>		
Contractor Nam	ie:	Federal Tax ID #:			
Contract Amour	nt: _\$				
Subcontractor Federal Tax ID#	Subcontractor Name/Address/Phone	Subcontractor Contract Amount	Type of Work	City Status* (circle as many as apply)	Ethnic Code** (circle as many a apply)
				DBE EBE	A AANA HI AKAPI
				SBE MBE  DBE EBE  SBE MBE	A AA NA HI AKA PI WO
				DBE EBE SBE MBE	A AA NA HI AKA PI WO
				DBE EBE	A AA NA HI AKA PI
	***************************************		***************************************	SBE MBE	WO
ex				DBE EBE SBE MBE	A AA NA HI AKA PI WO
	1-30-0-1-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0			DBE EBE	A AA NA HI AKA PI
				SBE MBE	wo
Listing  **Ethnic Code	DBE (Disadvantaged Business E erprise), (MBE/W/O) Minority/wome e: A (Asian), AA (African Americar ander), WO (Women-owned)	en-owned business is a	business listed as su	ch on the State	e's Uncertified
here certify	that the above information is true all r Change – Add/Delete Sheet.	nd correct and that I will	notify the Wichita Air	rport Authority	through the
Contractor's	Signature:		Date:		
City Purchasi	ng Agent's Signature:	***************************************	Date:	<del></del>	

# SUBCONTRACTOR CHANGE-ADD/DELETE SHEET (FORM 3)

Formal Bid #:	Project	: Name:			
Contractor Name:		Federal Tax ID #:			
Contract Amount:	\$				
Subcontractor Federal Tax ID#	Subcontractor Name/Address/Phone	Subcontractor Contract Amount	Type of Work	City Status* (circle as many as apply)	Ethnic Code** (circle as many as apply)
				DBE EBE	A AA NA HI AKA PI
THE CONTRACT				SBE MBE  DBE EBE	A AA NA HI AKA PI
				SBE MBE  DBE EBE SBE MBE	WO A AA NA HI AKA PI WO
				DBE EBE SBE MBE	A AA NA HI AKA PI WO
				SBE MBE	A AA NA HI AKA PI WO
				DBE EBE SBE MBE	A AA NA HI AKA PI WO
	DBE (Disadvantaged Business E prise), (MBE/W/O) Minority/wome				
	A (Asian), AA (African American der), WO (Women-owned)	ı), NA (Native American)	, HI (Hispanic), AKA	(Alaskan Amer	rican),
	at the above information is true ar Change – Add/Delete Sheet.	nd correct and that I will r	notify the Wichita Ai	rport Authority t	hrough the
Contractor's Sig	gnature:		Date:		
City Purchasing	Agent's Signature:		)ate:		

# SUBCONTRACTOR FINAL PAYMENT REPORT (FORM 4)

Formal Bid #: _	Project	Name:	···		
Contractor Nam	e:	Federal Tax ID #:	·····		
Contract Amour	nt: _\$				
Subcontractor Federal Tax ID#	Subcontractor Name/Address/Phone	Subcontractor Contract Amount	Type of Work	City Status* (circle as many as apply)	Ethnic Code** (circle as many a apply)
		0000011		SBE MBE DBE EBE	A AA NA HI AKA PI WO A AA NA HI
				SBE MBE	AKA PI WO
		·		DBE EBE SBE MBE	A AANA HI AKA PI WO
				DBE EBE SBE MBE	A AANA HI AKA PI WO
				DBE EBE SBE MBE	A AANA HI AKAPI WO
				DBE EBE SBE MBE	A AANA HI AKAPI WO
*City Status: Business Ente Listing	DBE (Disadvantaged Business E erprise), (MBE/W/O) Minority/wome			ess Enterprise)	
	e: A (Asian), AA (African Americar ander), WO (Women-owned)	i), NA (Native American	), HI (Hispanic), AKA	(Alaskan Ame	rican),
	that the above information is true ar r Change – Add/Delete Sheet.	nd correct and that I will	notify the Wichita Ai	rport Authority t	hrough the
Contractor's S	Signature:		Date:		
City Purchasi	ng Agent's Signature:		Date:		

# Contract/ Subcontract Verification Process 9-29-14

- 1. Prepare contract for Contractor signature using Contract from Project Specification Manual after Board of Bids and FAA (if required) award approval.
  - a. Complete amount per bid documents
  - b. Attach Performance/Maintenance Bond
  - c. Attach Statutory Bond with extra copy
  - d. Attach City Subcontractor forms
  - e. Letter requesting 10 day turnaround of all documents, including insurance certificates and Surety signatures.
- 2. Signed Contract received from Prime Contractor. Verify attachments:
  - a. Performance/Maintenance Bond
  - b. Statutory Bond filed with receipt
  - c. Insurance Certificates
  - d. Completed Subcontractor List Attached with DBE status, amount, company name and work to be performed.
- 3. Obtain necessary signatures.
  - a. Director of Airports
  - b. Law
  - c. Purchasing Manager, City Manager or Mayor (depending on amount of contract)
  - d. City Clerk
- 4. Send executed contract to Contractor with copies to:
  - a. FAA with signed Sponsor Certificate (electronic)
  - b. Resident Engineer
  - c. File
  - d. Purchasing (with PO request and approval minutes)
  - e. Pay File
- 5. Certify FAA contract requirements and date on Certified Payroll Tracking Spreadsheet
- 6. Set up Administrative meeting with Prime Contractor and all Subcontractor administrative and payroll staff and Resident Engineer to review all DBE and Certified Payroll processes.
- 7. Obtain copies of all subcontracts from Contractor.
- 8. Verify subcontracts:
  - a. Amount
  - b. Work to be performed
  - c. Prompt payment days
  - d. Amount of retainage
  - e. Bonds, Insurance
  - f. FAA clause requirements (if required)
- 9. Certify on Certified Payroll Tracking Spreadsheet (See attached example)

JABARA ROAD AND T-HANGAR EXPANSION

		Contract	Date						Affirm	Buv	Promot		DREIO
	Contractor	Date	Recd.	Amount	Bonds Ins Debar	Ins	Debar	EEO	Act	Am,	Pay	Retain	Verify
PRIME	LLC COMPANY OF STREET	7/22/2014	5-Aug	2,880,725.00	×	×	×	×	×	×	Spec	2%	9/29/2014
DBE	Cillessen & Sons, Inc.	8/19/2014	29-Aug	5,800.00	×	×	×	×	×	×	20 days	10%	9/29/2014
	Construction	8/1/2014	29-Aug	1,068,700.00	×	×	×	×	×	×	20 days	10%	9/29/2014
	Inc.	8/8/2014	29-Aug	38,410.40	(*	×	×	×	×	×	20 days	10%	9/29/2014
DBE	Construction	8/19/2014	29-Aug	252,416.00	×		×	×	×	×	20 days	%0	9/29/2014
	Rain Link Inc.	8/4/2014	29-Aug	19,434,00	×	×		×	×	×	20 days	10%	9/29/2014
	Reddi Fence, LLC	8/6/2014	29-Aug	16,926.00	×	*	<b>×</b>	×	×	×	20 days	10%	9/29/2014
	Seeders, Inc. Wichita Electric	8/8/2014 29-Aug	29-Aug	98,448.50	×	×	×	×	×	×	20 days	10%	9/29/2014
	Co., Inc.	8/26/2014	29-Aug	142,534.00 x	×	×	×	×	×	×	20 days	2%	9/29/2014
	Schwab Eaton			25,400.00									

# Pay Estimate Review Process 9-29-14

- 1. Pay application submitted for review to Resident Engineer by Contractor. Resident Engineer certifies progress or work complete, quantities and attachments on pay application.
- 2. Pay application submitted to WAA.
- 3. Pay application logged into review process tracking.
- 4. Capital Program Administrator (DBELO) reviews pay application for accuracy with regard to amounts shown, change order amounts &budget remaining on Purchase Order.
- 5. DBELO reviews payments to subcontractors as reflected by the contractor on this pay application.
- 6. DBELO reviews subcontractor lien waivers (submitted with current pay application for previous pay application) against Contractor list of payments from previous pay application.
  - a. Verifies payment date on lien waiver within the prompt pay requirements.
  - b. Verify amounts in agreement.
- 7. DBELO reviews Monthly DBE Construction Participation Update
  - a. Review contract amounts and amounts paid.
  - b. Compare to lien waiver amounts.
  - c. Verify DBE completion and changes in utilization.
  - d. Initial and date form when complete.
  - e. File with Pay application in Pay File.
- 8. DBELO reviews Request for DBE Modification/Substitution form (when submitted)
  - a. Verify math calculations in agreement with DBELO records.
  - b. Verify reasons for change in DBE utilization.
  - c. Ask for additional information or documentation as necessary.
  - d. Initial and date form when complete.
  - e. File with Pay application in Pay File.
- 9. DBELO reviews DBE invoices to Contractor including supplier invoices submitted to the Contractor on a quarterly basis.
  - a. Verify DBE paying for supplies and materials used on the project.
  - b. Verify DBE employee listed as invoice point of contact.
- 10. Refer pay application to Construction Superintendent for approval.
- 11. Refer pay application to Airport Engineer for approval.
- 12. Pay Application entered into Performance accounting system for review and payment.
- 13. Per City of Wichita guidelines, Contractor paid within 30 days of receipt from Resident Engineer.

# MONTHLY RELEASE OF CLAIMS AND LIENS AFFIDAVIT (Form 5)

oath states: That all claims and liens incurred by the with the performance of the work have been properly paid
Company Name
Officer Printed Name & Title
Authorized Signature
day of
Notary

# CONSTRUCTION PARTICIPATION UPDATE WICHITA AIRPORT AUTHORITY DBE

Donost Dato:	10-21-44						
report pare.	rojeci vaine:		City of Wichita Project Number:	Number:	FAA Grant Number:		
Contractor:			Contract Award Date:	***************************************		City Vendor ID:	
Contact Person/Phone:	**************************************		Contract Amount (Include change orders):	ide change orders):	Total Amount Paid To Date to Contractor:	ate to Contractor:	
Contractor Address:			DBE Contract Goal:		Approved DBE Utilization:	ü	
			Total Contract Days/Date:		9%	Completion Deta	%
E-mail				į			
DBE Subcontractor	Subcontract Amount	% of General Contractor Contract	Estimated Start date	Amount Paid This Period	Amount Paid To Date	% of Sub- Contract	% DBE Goal Met
							Control
				)			
				0			
				0	744H		
				0			
				0	0	0	
Totals				0	0		#VALUE!
Contractor shall submit report with each Pay Application.	ation.		Explain changes or unusual activity:	sual activity:			
Linda S. Turley, DBE Liasion Officer Wehita Airport Authority				***************************************			
2173 Air Cargo Road Wehita, KS 672098							
Phone: 316-946-4716 FAX: 316-946-1899 <u>Iturley@wichita.gov</u>						***************************************	***************************************
Report Submitted By:	Date						
	:						

REMINDER: Contractor is responsible for meeting or exceeding the DBE contract goal in its Utilization Statement as amended by previously approved Request(s) for Modification/Substitution. Change orders modifying the contract will correspondingly impact the amount of compensation due DBEs for purposes of meeting or exceeding the DBE Contract goal. The Contractor is again advised to consider the effect of any change order, and to submit a Request for Modification/Substitution if appropriate.

DBE-7

# REQUEST FOR DBE MODIFICATION/SUBSTITUTION

(June 1, 2012)

(This Form shall be submitted to the Owner to request substitutions for a DBE listed on the Utilization Statement or to modify the amount of DBE participation listed on the Utilization Statement. Once approved, this Form shall be an amendment to the Utilization Statement.)

	ONTRACTOR:
PF	ROJECT NAME:
Cl	HANGE ORDER NO: (if applicable)
	DBE Contract Goal:% Contractor Utilization Statement:%
1.	I am the duly authorized representative of the Contractor and am authorized to request this substitution or modification on behalf of the Contractor.
2.	I hereby request that the Owner approve: (check a. and/or b.)
	a A substitution of the new DBE firm
	(Name)
	to perform,  (Scope of work to be performed by new DBE)
	for the former DBE firm which is currently (Name)
	listed on the Contractor's Utilization Statement to perform
	the following scope of work:  (Scope of work of former firm)
	(Gcope of work of former fiftin)
	bA modification of the amount of DBE participation currently listed on the Utilization Statement FROM
	% DBE (Fill in % of DBE Participation currently listed on Utilization Statement)
	то
	% DBE (Fill in New % of DBE Participation requested for Utilization Statement)
3. (	Contractor to attach the following with the above request:  a. Signed Letter of Intent for each new DBE to be added.

b.

Copy of the most recent DBE Construction Participation Update Report.

	Dated:
(Co	ontractor) (Authorized Representative)
6.	Contractor will present documentation when requested by the Owner to evidence its Good Faith Efforts.
	project:
5.	The following is a narrative summary of the Contractor's Good Faith Efforts exhausted in attempts to substitute a former DBE named above which is currently listed on the Utilization Statement with other DBEs for the listed scope of work or any other scope of work in the
	Contractor has not attempted intentionally to evade the requirements of the 49 CFR Part 26 and it is in the best interests of the Owner to allow a modification or substitution.
	The DBE listed on the Utilization Statement is unacceptable to the Owner.
	Requirements of the scope of work have changed and make subcontracting not feasible or not feasible at the levels required by the DBE contract goal established for the contract.
	The DBE listed on the Utilization Statement has committed a material default or breach of its contract.
	The DBE listed on the Utilization Statement has increased its previously quoted price without a corresponding change in the scope of work.
	The DBE listed on the Utilization Statement is non-responsive or cannot perform.
4.	Contractor states that a substitution or modification is necessary because: (check applicable reason(s) and provide appropriate documentation in support of request.)



comments.)

# 3 CUF REVIEW CHECKLIST

Nar	DJECT: me & AIP
PRI	mber ME
	NTRACTOR
	E NAME:
	SCOPE WORK:
Nar	PECTOR ne,date & nature
1.	COMMENSURATE
2.	IS PAYMENT RECEIVED BY THE DBE COMMENSURATE WITH THE WORK BEING PERFORMED? PERFORMANCE
	DOES THE DBE HAVE EMPLOYEES ON THE JOB TO PERFORM QUALITY WORK?
	DOES THE DBE'S EMPLOYEES ONLY WORK FOR THE DBE?
	IS THE DBE WORKING WITHOUT ASSISTANCE FROM THE PRIME CONTRACTOR OR ANOTHER SUBCONTRACTOR? (Use of Prime's equipment in an emergency is allowed, but the cost associated with the use of the equipment cannot be credited toward DBE goals.)
	IS THE DBE ONLY USING EQUIPMENT IT OWNS, RENTS OR LEASES? (Attach equipment list and all ownership documents and lease/rental agreements.)
3.	IS THE DBE PERFORMING AT LEAST 30% OF ITS OWN WORK? HAULING
	DOES THE DBE HAULING FIRM OWN OR LEASE THEIR TRUCKS? (If so, obtain verification of ownership or lease documents in the name of the DBE.)
	DOES THE DBE EMPLOY DRIVERS FOR TRUCKS OWNED BY THE COMPANY? (If leased trucks include operator, this should be indicated in the lease agreement.)
	DOES A REVIEW OF THE HAUL TICKETS ASSOCIATED WITH THE PROJECT INCLUDE THAT HAULING IS BEING PERFORMED BY THE DBE?
4.	MATERIALS
	DOES THE DBE'S NAME APPEAR ON ALL INVOICES, HAUL TICKETS AND/OR BILLS OF LADING?
	IF JOINT CHECKS ARE USED, HAS THE DBE LIAISON APPROVED?
□ 5.	ARE JOINT CHECKS SIGNED BY THE DBE? (Obtain cancelled check copies.) SUPERVISION
	IS THE DBE SUPERVISING ITS EMPLOYEES AND THEIR WORK?
□ 6.	IS THE SUPERVISOR A FULL-TIME EMPLOYEE OF THE DBE? CUF
	DOES THE DRE APPEAR TO BE PERFORMING A COMMERCIALLY LISEFUL FUNCTION (CLIEVE (If not provide

## **CUF DETERMINANTS:**

If any Red Flag Conditions are identified, contact the DBELO immediately.

#### **PERFORMANCE**

- DBE must be responsible for performing its own work on the project.
- At least 30% of the work must be performed by the DBE with its own workforce
- The DBE keeps a regular workforce and has its own employees
- The DBE is utilizing its own equipment
- Operation of the equipment must be subject to the full control of the DBE

#### **RED FLAGS**

- A portion of the DBE's work being done by the Prime Contractor or jointly with another contractor
- Employee working for both the Prime and DBE or another contractor and DBE
- Equipment used by DBE belongs to the Prime Contractor or another contractor with no formal lease agreement
- Equipment signs and markings cover another contractor's identity

#### **RECORDS/ DOCUMENTS**

- Subcontract Agreement or Purchase Order
- Equipment ownership, rental or lease agreements
- Certified payrolls

# **MATERIALS (For Material Credit)**

- DBE is responsible for the delivery of materials
- DBE is ordering the material and invoices indicate that DBE is the customer
- Material invoices indicate that DBE owner or Superintendent is the contact person
- DBELO has approved the use of joint checks

#### **RED FLAGS**

- Materials for DBE credited work are delivered by the Prime Contractor
- Materials are ordered, billed to and/or paid by the Prime Contractor
- . Invoices do not indicate the DBE is the customer
- Prime Contractor's employee is listed as the contact person on invoices
- Materials come from Prime Contractor's stockpiles

#### **RECORDS/DOCUMENTS**

- Invoices
- Haul tickets or Bills of Lading
- Material on Hand documentation
- Joint check agreement
- Cancelled checks

### **SUPERVISION**

- DBE supervisor is a full-time employee of the DBE
- Employees are being supervised by DBE supervisor
- DBE is scheduling work operations

#### **RED FLAGS**

- DBE's employees are being supervised by Prime Contractor or another contractor
- DBE provides little or no supervision of work
- DBE supervisor is not a full-time employee of the DBE

# RECORDS/DOCUMENTS

- Certified Payrolls
- Document communication with DBE owner or Superintendent

# FINAL RELEASE OF CLAIMS AND LIENS AFFIDAVIT (Form 5A)

The undersigned, being first duly sworn on hi Contractor or his subcontractors in connectio and settled.	is oath states: That all claims and liens incurred by the n with the performance of the work have been properly paid
(State total payments received and work com	pleted.)
	Officer Printed Name & Title
Sworn to and subscribed before me this	Authorized Signatureday of
_	Notes
My commission expires:	Notary

# DBE Project Accomplishment Close Out Statement

Project Name			
FAA Grant No.	<del>"</del>		
Contractor Name	<u></u>		
Original Contract Amount		\$	
Change Order or Supplemental Agree	ement Amount	\$	
Final Contract Amount	\$		
DBE Contract Goal	%		
DBE Commitment at Bid	% (From Uti	lization Statement)	
<b>DBE Ac</b> <u>DBE Company Name</u>	complishment (A Amount Paid	Amount Paid to DBEs)	
	\$	DBE Acknowledgement attached?	Y/N
	\$	DBE Acknowledgement attached?	Y/N
	\$	DBE Acknowledgement attached?	Y/N
	\$	DBE Acknowledgement attached?	Y/N
	\$	DBE Acknowledgement attached?	Y/N
Total Paid to DBEs	\$		
DBE Utilization on Contract	%	(DBE total paid/completed Contract amoun	ıt)
,,,		, acknowledge the above amount	s are
correct. If the DBE contract goal was documentation.		explanation along with supporting	
ontractor Authorized Signature		Date	***************************************

# **DBE Acknowledgement**

Project Closeout Documentation (Submit for each DBE that worked on the Project)

Project Name		FAA Grant No.	WARE THE THE THE THE THE THE THE THE THE TH	
Contractor:	Name:			
	Address:			
	City:	State:	Zip:	
DBE Subcontractor:	Name:			
	Address:			
			Zip:	
DBE Contact Person:	Name:	Phone:	Phone: ()	
	e-Mail:			
DBE Initial Contract Amount:	\$			
Actual Amount Paid to DBE:	\$		novon.	
Explanation of Discrepancy, if	fany:			
Contractor Company Name		ם	BE Company Name	
Authorized Contractor Signature		Authorized D	BE Signature	
Date		Date	10000	

# **ATTACHMENT 8**

# **ELECTRONIC CODE OF FEDERAL REGULATIONS** e-CFR Data is current as of October 22, 2014

Title 49 → Subtitle A → Part 26

Brows	se Previous   Browse Next			
Title 49: Transportation				
PART 26—PARTICIPATION BY DISADVANTAGED BUSINESS ENTERPRISES IN DEPARTMENT OF TRANSPORTATION FINANCIAL ASSISTANCE PROGRAMS				
Subp	Contents art A—General			
\$26.3 \$26.5 \$26.7 \$26.9 \$26.1 \$26.1 \$26.1	What are the objectives of this part? To whom does this part apply? What do the terms used in this part mean? What discriminatory actions are forbidden? How does the Department issue guidance and interpretations under this part? What records do recipients keep and report? What assurances must recipients and contractors make? How can recipients apply for exemptions or waivers? Art B—Administrative Requirements for DBE Programs for Federally-Assisted Contracting			
§26.25 §26.25 §26.25 §26.35 §26.35 §26.35 §26.35 §26.35	Who must have a DBE program? What is the requirement for a policy statement? What is the requirement for a liaison officer? What efforts must recipients make concerning DBE financial institutions? What prompt payment mechanisms must recipients have? What information must you include in your DBE directory? What steps must a recipient take to address overconcentration of DBEs in certain types of work? What role do business development and mentor-protégé programs have in the DBE program? What are a recipient's responsibilities for monitoring the performance of other program participants? Fostering small business participation. Int C—Goals, Good Faith Efforts, and Counting			
§26.43 §26.45 §26.47 §26.49 §26.51 §26.53	What is the role of the statutory 10 percent goal in this program? Can recipients use set-asides or quotas as part of this program? How do recipients set overall goals? Can recipients be penalized for failing to meet overall goals? How are overall goals established for transit vehicle manufacturers? What means do recipients use to meet overall goals? What are the good faith efforts procedures recipients follow in situations where there are contract goals? How is DBE participation counted toward goals?			

§26.63 What rules govern group membership determinations?

\$26.65 What rules govern business size determinations? \$26.67 What rules determine social and economic disadvantage? \$26.69 What rules govern determinations of ownership?

§26.71 What rules govern determinations concerning control?

§26.73 What are other rules affecting certification?

Subpart D-Certification Standards

#### Subpart E-Certification Procedures

```
§26.81 What are the requirements for Unified Certification Programs?
§26.83 What procedures do recipients follow in making certification decisions?
§26.85 Interstate certification.
§26.86 What rules govern recipients' denials of initial requests for certification?
§26.87 What procedures does a recipient use to remove a DBE's eligibility?
§26.88 xxx
§26.89 What is the process for certification appeals to the Department of Transportation?
§26.91 What actions do recipients take following DOT certification appeal decisions?
Subpart F—Compliance and Enforcement
§26.101 What compliance procedures apply to recipients?
§26.103 What enforcement actions apply in FHWA and FTA programs?
§26.105 What enforcement actions apply in FAA programs?
§26.107 What enforcement actions apply to firms participating in the DBE program?
§26.109 What are the rules governing information, confidentiality, cooperation, and intimidation or retaliation?
Appendix A to Part 26—Guidance Concerning Good Faith Efforts
Appendix B to Part 26—Uniform Report of DBE Awards or Commitments and Payments Form
Appendix C to Part 26—DBE Business Development Program Guidelines
Appendix D to Part 26-Mentor-Protégé Program Guidelines
Appendix E to Part 26-Individual Determinations of Social and Economic Disadvantage
Appendix F to Part 26—Uniform Certification Application Form
Appendix G to Part 26-XXX
```

AUTHORITY: 23 U.S.C. 304 and 324; 42 U.S.C. 2000d, *et seq.* ; 49 U.S.C. 47107, 47113, 47123; Sec. 1101(b), Pub. L. 105-178, 112 Stat. 107, 113.

SOURCE: 64 FR 5126, Feb. 2, 1999, unless otherwise noted.

& Back to Top

# Subpart A—General

Back to Top

# §26.1 What are the objectives of this part?

Link to an amendment published at 79 FR 59592, October 2, 2014.

This part seeks to achieve several objectives:

- (a) To ensure nondiscrimination in the award and administration of DOT-assisted contracts in the Department's highway, transit, and airport financial assistance programs;
  - (b) To create a level playing field on which DBEs can compete fairly for DOT-assisted contracts;
- (c) To ensure that the Department's DBE program is narrowly tailored in accordance with applicable law;
- (d) To ensure that only firms that fully meet this part's eligibility standards are permitted to participate as DBEs;
  - (e) To help remove barriers to the participation of DBEs in DOT-assisted contracts:
- (f) To assist the development of firms that can compete successfully in the marketplace outside the DBE program; and
- (g) To provide appropriate flexibility to recipients of Federal financial assistance in establishing and providing opportunities for DBEs.

# §26.3 To whom does this part apply?

Link to an amendment published at 79 FR 59592, October 2, 2014.

- (a) If you are a recipient of any of the following types of funds, this part applies to you:
- (1) Federal-aid highway funds authorized under Titles I (other than Part B) and V of the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA), Pub. L. 102-240, 105 Stat. 1914, or Titles I, III, and V of the Transportation Equity Act for the 21st Century (TEA-21), Pub. L. 105-178, 112 Stat. 107.
- (2) Federal transit funds authorized by Titles I, III, V and VI of ISTEA, Pub. L. 102-240 or by Federal transit laws in Title 49, U.S. Code, or Titles I, III, and V of the TEA-21, Pub. L. 105-178.
  - (3) Airport funds authorized by 49 U.S.C. 47101, et seq.
  - (b) [Reserved]
- (c) If you are letting a contract, and that contract is to be performed entirely outside the United States, its territories and possessions, Puerto Rico, Guam, or the Northern Marianas Islands, this part does not apply to the contract.
- (d) If you are letting a contract in which DOT financial assistance does not participate, this part does not apply to the contract.

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# §26.5 What do the terms used in this part mean?

Link to an amendment published at 79 FR 59592, October 2, 2014.

Affiliation has the same meaning the term has in the Small Business Administration (SBA) regulations, 13 CFR part 121.

- (1) Except as otherwise provided in 13 CFR part 121, concerns are affiliates of each other when, either directly or indirectly:
  - (i) One concern controls or has the power to control the other; or
  - (ii) A third party or parties controls or has the power to control both; or
  - (iii) An identity of interest between or among parties exists such that affiliation may be found.
- (2) In determining whether affiliation exists, it is necessary to consider all appropriate factors, including common ownership, common management, and contractual relationships. Affiliates must be considered together in determining whether a concern meets small business size criteria and the statutory cap on the participation of firms in the DBE program.

Alaska Native means a citizen of the United States who is a person of one-fourth degree or more Alaskan Indian (including Tsimshian Indians not enrolled in the Metlaktla Indian Community), Eskimo, or Aleut blood, or a combination of those bloodlines. The term includes, in the absence of proof of a minimum blood quantum, any citizen whom a Native village or Native group regards as an Alaska Native if their father or mother is regarded as an Alaska Native.

Alaska Native Corporation (ANC) means any Regional Corporation, Village Corporation, Urban Corporation, or Group Corporation organized under the laws of the State of Alaska in accordance with the Alaska Native Claims Settlement Act, as amended (43 U.S.C. 1601, et seq.).

Compliance means that a recipient has correctly implemented the requirements of this part.

Contract means a legally binding relationship obligating a seller to furnish supplies or services (including, but not limited to, construction and professional services) and the buyer to pay for them. For purposes of this part, a lease is considered to be a contract.

Contractor means one who participates, through a contract or subcontract (at any tier), in a DOT-assisted highway, transit, or airport program.

Department or DOT means the U.S. Department of Transportation, including the Office of the Secretary, the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), and the Federal Aviation Administration (FAA).

Disadvantaged business enterprise or DBE means a for-profit small business concern—

- (1) That is at least 51 percent owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51 percent of the stock is owned by one or more such individuals; and
- (2) Whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it.

DOT-assisted contract means any contract between a recipient and a contractor (at any tier) funded in whole or in part with DOT financial assistance, including letters of credit or loan guarantees, except a contract solely for the purchase of land.

DOT/SBA Memorandum of Understanding or MOU, refers to the agreement signed on November 23, 1999, between the Department of Transportation (DOT) and the Small Business Administration (SBA) streamlining certification procedures for participation in SBA's 8(a) Business Development (8(a) BD) and Small Disadvantaged Business (SDB) programs, and DOT's Disadvantaged Business Enterprise (DBE) program for small and disadvantaged businesses.

Good faith efforts means efforts to achieve a DBE goal or other requirement of this part which, by their scope, intensity, and appropriateness to the objective, can reasonably be expected to fulfill the program requirement.

Home state means the state in which a DBE firm or applicant for DBE certification maintains its principal place of business.

*Immediate family member* means father, mother, husband, wife, son, daughter, brother, sister, grandmother, grandfather, grandson, granddaughter, mother-in-law, or father-in-law.

Indian tribe means any Indian tribe, band, nation, or other organized group or community of Indians, including any ANC, which is recognized as eligible for the special programs and services provided by the United States to Indians because of their status as Indians, or is recognized as such by the State in which the tribe, band, nation, group, or community resides. See definition of "tribally-owned concern" in this section.

Joint venture means an association of a DBE firm and one or more other firms to carry out a single, for-profit business enterprise, for which the parties combine their property, capital, efforts, skills and knowledge, and in which the DBE is responsible for a distinct, clearly defined portion of the work of the contract and whose share in the capital contribution, control, management, risks, and profits of the joint venture are commensurate with its ownership interest.

Native Hawaiian means any individual whose ancestors were natives, prior to 1778, of the area which now comprises the State of Hawaii.

Native Hawaiian Organization means any community service organization serving Native Hawaiians in the State of Hawaii which is a not-for-profit organization chartered by the State of Hawaii, is controlled by Native Hawaiians, and whose business activities will principally benefit such Native Hawaiians.

Noncompliance means that a recipient has not correctly implemented the requirements of this part.

Operating Administration or OA means any of the following parts of DOT: the Federal Aviation Administration (FAA), Federal Highway Administration (FHWA), and Federal Transit Administration (FTA). The "Administrator" of an operating administration includes his or her designees.

Personal net worth means the net value of the assets of an individual remaining after total liabilities are deducted. An individual's personal net worth does not include: The individual's ownership interest in an applicant or participating DBE firm; or the individual's equity in his or her primary place of residence. An individual's personal net worth includes only his or her own share of assets held jointly or as community property with the individual's spouse.

Primary industry classification means the North American Industrial Classification System (NAICS) designation which best describes the primary business of a firm. The NAICS is described in the North American Industry Classification Manual—United States, 1997 which is available from the National Technical Information Service, 5285 Port Royal Road, Springfield, VA, 22161; by calling 1 (800) 553-6847; or via the Internet at: http://www.ntis.gov/product/naics.htm.

Primary recipient means a recipient which receives DOT financial assistance and passes some or all of it on to another recipient.

Principal place of business means the business location where the individuals who manage the firm's day-to-day operations spend most working hours and where top management's business records are kept. If the offices from which management is directed and where business records are kept are in different locations, the recipient will determine the principal place of business for DBE program purposes.

*Program* means any undertaking on a recipient's part to use DOT financial assistance, authorized by the laws to which this part applies.

Race-conscious measure or program is one that is focused specifically on assisting only DBEs, including women-owned DBEs.

Race-neutral measure or program is one that is, or can be, used to assist all small businesses. For the purposes of this part, race-neutral includes gender-neutrality.

Recipient is any entity, public or private, to which DOT financial assistance is extended, whether directly or through another recipient, through the programs of the FAA, FHWA, or FTA, or who has applied for such assistance.

Secretary means the Secretary of Transportation or his/her designee.

Set-aside means a contracting practice restricting eligibility for the competitive award of a contract solely to DBE firms.

Small Business Administration or SBA means the United States Small Business Administration.

SBA certified firm refers to firms that have a current, valid certification from or recognized by the SBA under the 8(a) BD or SDB programs.

Small business concern means, with respect to firms seeking to participate as DBEs in DOT-assisted contracts, a small business concern as defined pursuant to section 3 of the Small Business Act

and Small Business Administration regulations implementing it (13 CFR part 121) that also does not exceed the cap on average annual gross receipts specified in §26.65(b).

Socially and economically disadvantaged individual means any individual who is a citizen (or lawfully admitted permanent resident) of the United States and who is—

- (1) Any individual who a recipient finds to be a socially and economically disadvantaged individual on a case-by-case basis.
- (2) Any individual in the following groups, members of which are rebuttably presumed to be socially and economically disadvantaged:
- (i) "Black Americans," which includes persons having origins in any of the Black racial groups of Africa;
- (ii) "Hispanic Americans," which includes persons of Mexican, Puerto Rican, Cuban, Dominican, Central or South American, or other Spanish or Portuguese culture or origin, regardless of race;
- (iii) "Native Americans," which includes persons who are American Indians, Eskimos, Aleuts, or Native Hawaiians;
- (iv) "Asian-Pacific Americans," which includes persons whose origins are from Japan, China, Taiwan, Korea, Burma (Myanmar), Vietnam, Laos, Cambodia (Kampuchea), Thailand, Malaysia, Indonesia, the Philippines, Brunei, Samoa, Guam, the U.S. Trust Territories of the Pacific Islands (Republic of Palau), the Commonwealth of the Northern Marianas Islands, Macao, Fiji, Tonga, Kiribati, Juvalu, Nauru, Federated States of Micronesia, or Hong Kong;
- (v) "Subcontinent Asian Americans," which includes persons whose origins are from India, Pakistan, Bangladesh, Bhutan, the Maldives Islands, Nepal or Sri Lanka;
  - (vi) Women;
- (vii) Any additional groups whose members are designated as socially and economically disadvantaged by the SBA, at such time as the SBA designation becomes effective.

*Tribally-owned concern* means any concern at least 51 percent owned by an Indian tribe as defined in this section.

You refers to a recipient, unless a statement in the text of this part or the context requires otherwise (i.e., 'You must do XYZ' means that recipients must do XYZ).

[64 FR 5126, Feb. 2, 1999, as amended at 64 FR 34570, June 28, 1999; 68 FR 35553, June 16, 2003; 76 FR 5096, Jan. 28, 2011]

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#### §26.7 What discriminatory actions are forbidden?

- (a) You must never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by this part on the basis of race, color, sex, or national origin.
- (b) In administering your DBE program, you must not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the program with respect to individuals of a particular race, color, sex, or national origin.

# §26.9 How does the Department issue guidance and interpretations under this part?

- (a) Only guidance and interpretations (including interpretations set forth in certification appeal decisions) consistent with this part 26 and issued after March 4, 1999 express the official positions and views of the Department of Transportation or any of its operating administrations.
- (b) The Secretary of Transportation, Office of the Secretary of Transportation, FHWA, FTA, and FAA may issue written interpretations of or written guidance concerning this part. Written interpretations and guidance are valid, and express the official positions and views of the Department of Transportation or any of its operating administrations, only if they are issued over the signature of the Secretary of Transportation or if they contain the following statement:

The General Counsel of the Department of Transportation has reviewed this document and approved it as consistent with the language and intent of 49 CFR part 26.

[72 FR 15617, Apr. 2, 2007]

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# §26.11 What records do recipients keep and report?

Link to an amendment published at 79 FR 59593, October 2, 2014.

- (a) You must transmit the Uniform Report of DBE Awards or Commitments and Payments, found in Appendix B to this part, at the intervals stated on the form.
- (b) You must continue to provide data about your DBE program to the Department as directed by DOT operating administrations.
  - (c) You must create and maintain a bidders list.
- (1) The purpose of this list is to provide you as accurate data as possible about the universe of DBE and non-DBE contractors and subcontractors who seek to work on your Federally-assisted contracts for use in helping you set your overall goals.
- (2) You must obtain the following information about DBE and non-DBE contractors and subcontractors who seek to work on your Federally-assisted contracts:
  - (i) Firm name;
  - (ii) Firm address:
  - (iii) Firm's status as a DBE or non-DBE;
  - (iv) Age of the firm; and
- (v) The annual gross receipts of the firm. You may obtain this information by asking each firm to indicate into what gross receipts bracket they fit (e.g., less than \$500,000; \$500,000-\$1 million; \$1-2 million; \$2-5 million; etc.) rather than requesting an exact figure from the firm.
- (3) You may acquire the information for your bidders list in a variety of ways. For example, you can collect the data from all bidders, before or after the bid due date. You can conduct a survey that will result in statistically sound estimate of the universe of DBE and non-DBE contractors and subcontractors who seek to work on your Federally-assisted contracts. You may combine different data collection approaches

(e.g., collect name and address information from all bidders, while conducting a survey with respect to age and gross receipts information).

[64 FR 5126, Feb. 2, 1999, as amended at 65 FR 68951, Nov. 15, 2000; 76 FR 5096, Jan. 28, 2011]

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# §26.13 What assurances must recipients and contractors make?

Link to an amendment published at 79 FR 59593, October 2, 2014.

(a) Each financial assistance agreement you sign with a DOT operating administration (or a primary recipient) must include the following assurance:

The recipient shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted contract or in the administration of its DBE program or the requirements of 49 CFR part 26. The recipient shall take all necessary and reasonable steps under 49 CFR part 26 to ensure nondiscrimination in the award and administration of DOT-assisted contracts. The recipient's DBE program, as required by 49 CFR part 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the recipient of its failure to carry out its approved program, the Department may impose sanctions as provided for under part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.).

(b) Each contract you sign with a contractor (and each subcontract the prime contractor signs with a subcontractor) must include the following assurance:

The contractor, sub recipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the recipient deems appropriate.

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# §26.15 How can recipients apply for exemptions or waivers?

- (a) You can apply for an exemption from any provision of this part. To apply, you must request the exemption in writing from the Office of the Secretary of Transportation, FHWA, FTA, or FAA. The Secretary will grant the request only if it documents special or exceptional circumstances, not likely to be generally applicable, and not contemplated in connection with the rulemaking that established this part, that make your compliance with a specific provision of this part impractical. You must agree to take any steps that the Department specifies to comply with the intent of the provision from which an exemption is granted. The Secretary will issue a written response to all exemption requests.
- (b) You can apply for a waiver of any provision of Subpart B or C of this part including, but not limited to, any provisions regarding administrative requirements, overall goals, contract goals or good faith efforts. Program waivers are for the purpose of authorizing you to operate a DBE program that achieves the objectives of this part by means that may differ from one or more of the requirements of Subpart B or C of this part. To receive a program waiver, you must follow these procedures:
- (1) You must apply through the concerned operating administration. The application must include a specific program proposal and address how you will meet the criteria of paragraph (b)(2) of this section. Before submitting your application, you must have had public participation in developing your proposal, including consultation with the DBE community and at least one public hearing. Your application must include a summary of the public participation process and the information gathered through it.
  - (2) Your application must show that—

- (i) There is a reasonable basis to conclude that you could achieve a level of DBE participation consistent with the objectives of this part using different or innovative means other than those that are provided in subpart B or C of this part;
  - (ii) Conditions in your jurisdiction are appropriate for implementing the proposal;
- (iii) Your proposal would prevent discrimination against any individual or group in access to contracting opportunities or other benefits of the program; and
- (iv) Your proposal is consistent with applicable law and program requirements of the concerned operating administration's financial assistance program.
- (3) The Secretary has the authority to approve your application. If the Secretary grants your application, you may administer your DBE program as provided in your proposal, subject to the following conditions:
- (i) DBE eligibility is determined as provided in subparts D and E of this part, and DBE participation is counted as provided in §26.49;
  - (ii) Your level of DBE participation continues to be consistent with the objectives of this part;
  - (iii) There is a reasonable limitation on the duration of your modified program; and
  - (iv) Any other conditions the Secretary makes on the grant of the waiver.
- (4) The Secretary may end a program waiver at any time and require you to comply with this part's provisions. The Secretary may also extend the waiver, if he or she determines that all requirements of paragraphs (b)(2) and (3) of this section continue to be met. Any such extension shall be for no longer than period originally set for the duration of the program.
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# Subpart B—Administrative Requirements for DBE Programs for Federally-Assisted Contracting

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#### §26.21 Who must have a DBE program?

Link to an amendment published at 79 FR 59593, October 2, 2014.

- (a) If you are in one of these categories and let DOT-assisted contracts, you must have a DBE program meeting the requirements of this part:
  - (1) All FHWA recipients receiving funds authorized by a statute to which this part applies:
- (2) FTA recipients receiving planning, capital and/or operating assistance who will award prime contracts (excluding transit vehicle purchases) exceeding \$250,000 in FTA funds in a Federal fiscal year;
- (3) FAA recipients receiving grants for airport planning or development who will award prime contracts exceeding \$250,000 in FAA funds in a Federal fiscal year.
- (b)(1) You must submit a DBE program conforming to this part by August 31, 1999 to the concerned operating administration (OA). Once the OA has approved your program, the approval counts for all of your DOT-assisted programs (except that goals are reviewed by the particular operating administration that provides funding for your DOT-assisted contracts).

- (2) You do not have to submit regular updates of your DBE programs, as long as you remain in compliance. However, you must submit significant changes in the program for approval.
- (c) You are not eligible to receive DOT financial assistance unless DOT has approved your DBE program and you are in compliance with it and this part. You must continue to carry out your program until all funds from DOT financial assistance have been expended.

[64 FR 5126, Feb. 2, 1999, as amended at 64 FR 34570, June 28, 1999; 65 FR 68951, Nov. 15, 2000]

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# §26.23 What is the requirement for a policy statement?

You must issue a signed and dated policy statement that expresses your commitment to your DBE program, states its objectives, and outlines responsibilities for its implementation. You must circulate the statement throughout your organization and to the DBE and non-DBE business communities that perform work on your DOT-assisted contracts.

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#### §26.25 What is the requirement for a liaison officer?

You must have a DBE liaison officer, who shall have direct, independent access to your Chief Executive Officer concerning DBE program matters. The liaison officer shall be responsible for implementing all aspects of your DBE program. You must also have adequate staff to administer the program in compliance with this part.

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# §26.27 What efforts must recipients make concerning DBE financial institutions?

You must thoroughly investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in your community and make reasonable efforts to use these institutions. You must also encourage prime contractors to use such institutions.

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#### §26.29 What prompt payment mechanisms must recipients have?

- (a) You must establish, as part of your DBE program, a contract clause to require prime contractors to pay subcontractors for satisfactory performance of their contracts no later than 30 days from receipt of each payment you make to the prime contractor.
- (b) You must ensure prompt and full payment of retainage from the prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed. You must use one of the following methods to comply with this requirement:
- (1) You may decline to hold retainage from prime contractors and prohibit prime contractors from holding retainage from subcontractors.
- (2) You may decline to hold retainage from prime contractors and require a contract clause obligating prime contractors to make prompt and full payment of any retainage kept by prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed.

- (3) You may hold retainage from prime contractors and provide for prompt and regular incremental acceptances of portions of the prime contract, pay retainage to prime contractors based on these acceptances, and require a contract clause obligating the prime contractor to pay all retainage owed to the subcontractor for satisfactory completion of the accepted work within 30 days after your payment to the prime contractor.
- (c) For purposes of this section, a subcontractor's work is satisfactorily completed when all the tasks called for in the subcontract have been accomplished and documented as required by the recipient. When a recipient has made an incremental acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.
- (d) Your DBE program must provide appropriate means to enforce the requirements of this section. These means may include appropriate penalties for failure to comply, the terms and conditions of which you set. Your program may also provide that any delay or postponement of payment among the parties may take place only for good cause, with your prior written approval.
- (e) You may also establish, as part of your DBE program, any of the following additional mechanisms to ensure prompt payment:
- (1) A contract clause that requires prime contractors to include in their subcontracts language providing that prime contractors and subcontractors will use appropriate alternative dispute resolution mechanisms to resolve payment disputes. You may specify the nature of such mechanisms.
- (2) A contract clause providing that the prime contractor will not be reimbursed for work performed by subcontractors unless and until the prime contractor ensures that the subcontractors are promptly paid for the work they have performed.
- (3) Other mechanisms, consistent with this part and applicable state and local law, to ensure that DBEs and other contractors are fully and promptly paid.

[68 FR 35553, June 16, 2003]

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# §26.31 What information must you include in your DBE directory?

- (a) In the directory required under §26.81(g) of this Part, you must list all firms eligible to participate as DBEs in your program. In the listing for each firm, you must include its address, phone number, and the types of work the firm has been certified to perform as a DBE.
- (b) You must list each type of work for which a firm is eligible to be certified by using the most specific NAICS code available to describe each type of work. You must make any changes to your current directory entries necessary to meet the requirement of this paragraph (a) by August 26, 2011.

[76 FR 5096, Jan. 28, 2011]

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# §26.33 What steps must a recipient take to address overconcentration of DBEs in certain types of work?

- (a) If you determine that DBE firms are so overconcentrated in a certain type of work as to unduly burden the opportunity of non-DBE firms to participate in this type of work, you must devise appropriate measures to address this overconcentration.
- (b) These measures may include the use of incentives, technical assistance, business development programs, mentor-protégé programs, and other appropriate measures designed to assist DBEs in

performing work outside of the specific field in which you have determined that non-DBEs are unduly burdened. You may also consider varying your use of contract goals, to the extent consistent with §26.51, to unsure that non-DBEs are not unfairly prevented from competing for subcontracts.

(c) You must obtain the approval of the concerned DOT operating administration for your determination of overconcentration and the measures you devise to address it. Once approved, the measures become part of your DBE program.

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# §26.35 What role do business development and mentor-protégé programs have in the DBE program?

- (a) You may or, if an operating administration directs you to, you must establish a DBE business development program (BDP) to assist firms in gaining the ability to compete successfully in the marketplace outside the DBE program. You may require a DBE firm, as a condition of receiving assistance through the BDP, to agree to terminate its participation in the DBE program after a certain time has passed or certain objectives have been reached. See Appendix C of this part for guidance on administering BDP programs.
- (b) As part of a BDP or separately, you may establish a "mentor-protégé" program, in which another DBE or non-DBE firm is the principal source of business development assistance to a DBE firm.
- (1) Only firms you have certified as DBEs before they are proposed for participation in a mentor-protégé program are eligible to participate in the mentor-protégé program.
  - (2) During the course of the mentor-protégé relationship, you must:
- (i) Not award DBE credit to a non-DBE mentor firm for using its own protégé firm for more than one half of its goal on any contract let by the recipient; and
- (ii) Not award DBE credit to a non-DBE mentor firm for using its own protégé firm for more than every other contract performed by the protégé firm.
- (3) For purposes of making determinations of business size under this part, you must not treat protégé firms as affiliates of mentor firms, when both firms are participating under an approved mentor-protégé program. See Appendix D of this part for guidance concerning the operation of mentor-protégé programs.
- (c) Your BDPs and mentor-protégé programs must be approved by the concerned operating administration before you implement them. Once approved, they become part of your DBE program.

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# §26.37 What are a recipient's responsibilities for monitoring the performance of other program participants?

- (a) You must implement appropriate mechanisms to ensure compliance with the part's requirements by all program participants (e.g., applying legal and contract remedies available under Federal, state and local law). You must set forth these mechanisms in your DBE program.
- (b) Your DBE program must also include a monitoring and enforcement mechanism to ensure that work committed to DBEs at contract award or subsequently (e.g., as the result of modification to the contract) is actually performed by the DBEs to which the work was committed. This mechanism must include a written certification that you have reviewed contracting records and monitored work sites in your state for this purpose. The monitoring to which this paragraph refers may be conducted in conjunction with monitoring of contract performance for other purposes (e.g., close-out reviews for a contract).

(c) This mechanism must provide for a running tally of actual DBE attainments (e.g., payments actually made to DBE firms), including a means of comparing these attainments to commitments. In your reports of DBE participation to the Department, you must display both commitments and attainments.

[64 FR 5126, Feb. 2, 1999, as amended at 65 FR 68951, Nov. 15, 2000; 68 FR 35554, June 16, 2003; 76 FR 5097, Jan. 28, 2011]

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## §26.39 Fostering small business participation.

- (a) Your DBE program must include an element to structure contracting requirements to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.
- (b) This element must be submitted to the appropriate DOT operating administration for approval as a part of your DBE program by February 28, 2012. As part of this program element you may include, but are not limited to, the following strategies:
- (1) Establishing a race-neutral small business set-aside for prime contracts under a stated amount (e.g., \$1 million).
- (2) In multi-year design-build contracts or other large contracts (e.g., for "megaprojects") requiring bidders on the prime contract to specify elements of the contract or specific subcontracts that are of a size that small businesses, including DBEs, can reasonably perform.
- (3) On prime contracts not having DBE contract goals, requiring the prime contractor to provide subcontracting opportunities of a size that small businesses, including DBEs, can reasonably perform, rather than self-performing all the work involved.
- (4) Identifying alternative acquisition strategies and structuring procurements to facilitate the ability of consortia or joint ventures consisting of small businesses, including DBEs, to compete for and perform prime contracts.
- (5) To meet the portion of your overall goal you project to meet through race-neutral measures, ensuring that a reasonable number of prime contracts are of a size that small businesses, including DBEs, can reasonably perform.
- (c) You must actively implement your program elements to foster small business participation. Doing so is a requirement of good faith implementation of your DBE program.

[76 FR 5097, Jan. 28, 2011]

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# Subpart C-Goals, Good Faith Efforts, and Counting

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## §26.41 What is the role of the statutory 10 percent goal in this program?

- (a) The statutes authorizing this program provide that, except to the extent the Secretary determines otherwise, not less than 10 percent of the authorized funds are to be expended with DBEs.
- (b) This 10 percent goal is an aspirational goal at the national level, which the Department uses as a tool in evaluating and monitoring DBEs' opportunities to participate in DOT-assisted contracts.

(c) The national 10 percent goal does not authorize or require recipients to set overall or contract goals at the 10 percent level, or any other particular level, or to take any special administrative steps if their goals are above or below 10 percent.

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# §26.43 Can recipients use set-asides or quotas as part of this program?

- (a) You are not permitted to use quotas for DBEs on DOT-assisted contracts subject to this part.
- (b) You may not set-aside contracts for DBEs on DOT-assisted contracts subject to this part, except that, in limited and extreme circumstances, you may use set-asides when no other method could be reasonably expected to redress egregious instances of discrimination.

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# §26.45 How do recipients set overall goals?

Link to an amendment published at 79 FR 59593, October 2, 2014.

- (a)(1) Except as provided in paragraph (a)(2) of this section, you must set an overall goal for DBE participation in your DOT-assisted contracts.
- (2) If you are a FTA or FAA recipient who reasonably anticipates awarding (excluding transit vehicle purchases) \$250,000 or less in FTA or FAA funds in prime contracts in a Federal fiscal year, you are not required to develop overall goals for FTA or FAA respectively for that fiscal year. However, if you have an existing DBE program, it must remain in effect and you must seek to fulfill the objectives outlined in §26.1.
- (b) Your overall goal must be based on demonstrable evidence of the availability of ready, willing and able DBEs relative to all businesses ready, willing and able to participate on your DOT-assisted contracts (hereafter, the "relative availability of DBEs"). The goal must reflect your determination of the level of DBE participation you would expect absent the effects of discrimination. You cannot simply rely on either the 10 percent national goal, your previous overall goal or past DBE participation rates in your program without reference to the relative availability of DBEs in your market.
- (c) Step 1. You must begin your goal setting process by determining a base figure for the relative availability of DBEs. The following are examples of approaches that you may take toward determining a base figure. These examples are provided as a starting point for your goal setting process. Any percentage figure derived from one of these examples should be considered a basis from which you begin when examining all evidence available in your jurisdiction. These examples are not intended as an exhaustive list. Other methods or combinations of methods to determine a base figure may be used, subject to approval by the concerned operating administration.
- (1) Use DBE Directories and Census Bureau Data. Determine the number of ready, willing and able DBEs in your market from your DBE directory. Using the Census Bureau's County Business Pattern (CBP) data base, determine the number of all ready, willing and able businesses available in your market that perform work in the same NAICS codes. (Information about the CBP data base may be obtained from the Census Bureau at their web site, <a href="https://www.census.gov/epcd/cbp/view/cbpview.html">www.census.gov/epcd/cbp/view/cbpview.html</a>.) Divide the number of DBEs by the number of all businesses to derive a base figure for the relative availability of DBEs in your market.
- (2) Use a bidders list. Determine the number of DBEs that have bid or quoted on your DOT-assisted prime contracts or subcontracts in the previous year. Determine the number of all businesses that have bid or quoted on prime or subcontracts in the same time period. Divide the number of DBE bidders and quoters by the number for all businesses to derive a base figure for the relative availability of DBEs in your market.

- (3) Use data from a disparity study. Use a percentage figure derived from data in a valid, applicable disparity study.
- (4) Use the goal of another DOT recipient. If another DOT recipient in the same, or substantially similar, market has set an overall goal in compliance with this rule, you may use that goal as a base figure for your goal.
- (5) Alternative methods. You may use other methods to determine a base figure for your overall goal. Any methodology you choose must be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in your market.
- (d) Step 2. Once you have calculated a base figure, you must examine all of the evidence available in your jurisdiction to determine what adjustment, if any, is needed to the base figure in order to arrive at your overall goal.
- (1) There are many types of evidence that must be considered when adjusting the base figure. These include:
- (i) The current capacity of DBEs to perform work in your DOT-assisted contracting program, as measured by the volume of work DBEs have performed in recent years;
- (ii) Evidence from disparity studies conducted anywhere within your jurisdiction, to the extent it is not already accounted for in your base figure; and
- (iii) If your base figure is the goal of another recipient, you must adjust it for differences in your local market and your contracting program.
- (2) If available, you must consider evidence from related fields that affect the opportunities for DBEs to form, grow and compete. These include, but are not limited to:
- (i) Statistical disparities in the ability of DBEs to get the financing, bonding and insurance required to participate in your program;
- (ii) Data on employment, self-employment, education, training and union apprenticeship programs, to the extent you can relate it to the opportunities for DBEs to perform in your program.
- (3) If you attempt to make an adjustment to your base figure to account for the continuing effects of past discrimination (often called the "but for" factor) or the effects of an ongoing DBE program, the adjustment must be based on demonstrable evidence that is logically and directly related to the effect for which the adjustment is sought.
- (e) Once you have determined a percentage figure in accordance with paragraphs (c) and (d) of this section, you should express your overall goal as follows:
- (1) If you are an FHWA recipient, as a percentage of all Federal-aid highway funds you will expend in FHWA-assisted contracts in the forthcoming three fiscal years.
- (2) If you are an FTA or FAA recipient, as a percentage of all FT or FAA funds (exclusive of FTA funds to be used for the purchase of transit vehicles) that you will expend in FTA or FAA-assisted contracts in the three forthcoming fiscal years.
- (3) In appropriate cases, the FHWA, FTA or FAA Administrator may permit or require you to express your overall goal as a percentage of funds for a particular grant or project or group of grants and/or projects. Like other overall goals, a project goal may be adjusted to reflect changed circumstances, with the concurrence of the appropriate operating administration.

- (i) A project goal is an overall goal, and must meet all the substantive and procedural requirements of this section pertaining to overall goals.
  - (ii) A project goal covers the entire length of the project to which it applies.
- (iii) The project goal should include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal.
- (iv) The funds for the project to which the project goal pertains are separated from the base from which your regular overall goal, applicable to contracts not part of the project covered by a project goal, is calculated.
- (f)(1)(i) If you set your overall goal on a fiscal year basis, you must submit it to the applicable DOT operating administration by August 1 at three-year intervals, based on a schedule established by the FHWA, FTA, or FAA, as applicable, and posted on that agency's Web site.
- (ii) You may adjust your three-year overall goal during the three-year period to which it applies, in order to reflect changed circumstances. You must submit such an adjustment to the concerned operating administration for review and approval.
- (iii) The operating administration may direct you to undertake a review of your goal if necessary to ensure that the goal continues to fit your circumstances appropriately.
- (iv) While you are required to submit an overall goal to FHWA, FTA, or FAA only every three years, the overall goal and the provisions of Sec. 26.47(c) apply to each year during that three-year period.
- (v) You may make, for informational purposes, projections of your expected DBE achievements during each of the three years covered by your overall goal. However, it is the overall goal itself, and not these informational projections, to which the provisions of section 26.47(c) of this part apply.
- (2) If you are a recipient and set your overall goal on a project or grant basis as provided in paragraph (e)(3) of this section, you must submit the goal for review at a time determined by the FHWA, FTA or FAA Administrator, as applicable.
- (3) You must include with your overall goal submission a description of the methodology you used to establish the goal, incuding your base figure and the evidence with which it was calculated, and the adjustments you made to the base figure and the evidence you relied on for the adjustments. You should also include a summary listing of the relevant available evidence in your jurisdiction and, where applicable, an explanation of why you did not use that evidence to adjust your base figure. You must also include your projection of the portions of the overall goal you expect to meet through race-neutral and race-consioous measures, respectively (see 26.51(c)).
- (4) You are not required to obtain prior operating administration concurrence with your overall goal. However, if the operating administration's review suggests that your overall goal has not been correctly calculated, or that your method for calculating goals is inadequate, the operating administration may, after consulting with you, adjust your overall goal or require that you do so. The adjusted overall goal is binding on you.
- (5) If you need additional time to collect data or take other steps to develop an approach to setting overall goals, you may request the approval of the concerned operating administration for an interim goal and/or goal-setting mechanism. Such a mechanism must:
- (i) Reflect the relative availability of DBEs in your local market to the maximum extent feasible given the data available to you; and
  - (ii) Avoid imposing undue burdens on non-DBEs.

- (6) Timely submission and operating administration approval of your overall goal is a condition of eligibility for DOT financial assistance.
- (7) If you fail to establish and implement goals as provided in this section, you are not in compliance with this part. If you establish and implement goals in a way different from that provided in this part, you are not in compliance with this part. If you fail to comply with this requirement, you are not eligible to receive DOT financial assistance.
- (g) In establishing an overall goal, you must provide for public participation. This public participation must include:
- (1) Consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and your efforts to establish a level playing field for the participation of DBEs.
- (2) A published notice announcing your proposed overall goal, informing the public that the proposed goal and its rationale are available for inspection during normal business hours at your principal office for 30 days following the date of the notice, and informing the public that you and the Department will accept comments on the goals for 45 days from the date of the notice. The notice must include addresses to which comments may be sent, and you must publish it in general circulation media and available minority-focused media and trade association publications.
- (h) Your overall goals must provide for participation by all certified DBEs and must not be subdivided into group-specific goals.

[64 FR 5126, Feb. 2, 1999, as amended at 64 FR 34570, June 28, 1999; 65 FR 68951, Nov. 15, 2000; 68 FR 35553, June 16, 2003; 75 FR 5536, Feb. 3, 2010; 76 FR 5097, Jan. 28, 2011]

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# §26.47 Can recipients be penalized for failing to meet overall goals?

- (a) You cannot be penalized, or treated by the Department as being in noncompliance with this rule, because your DBE participation falls short of your overall goal, unless you have failed to administer your program in good faith.
- (b) If you do not have an approved DBE program or overall goal, or if you fail to implement your program in good faith, you are in noncompliance with this part.
- (c) If the awards and commitments shown on your Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, you must do the following in order to be regarded by the Department as implementing your DBE program in good faith:
- (1) Analyze in detail the reasons for the difference between the overall goal and your awards and commitments in that fiscal year;
- (2) Establish specific steps and milestones to correct the problems you have identified in your analysis and to enable you to meet fully your goal for the new fiscal year;
- (3)(i) If you are a state highway agency; one of the 50 largest transit authorities as determined by the FTA; or an Operational Evolution Partnership Plan airport or other airport designated by the FAA, you must submit, within 90 days of the end of the fiscal year, the analysis and corrective actions developed under paragraphs (c)(1) and (2) of this section to the appropriate operating administration for approval. If the operating administration approves the report, you will be regarded as complying with the requirements of this section for the remainder of the fiscal year.

- (ii) As a transit authority or airport not meeting the criteria of paragraph (c)(3)(i) of this section, you must retain analysis and corrective actions in your records for three years and make it available to FTA or FAA on request for their review.
- (4) FHWA, FTA, or FAA may impose conditions on the recipient as part of its approval of the recipient's analysis and corrective actions including, but not limited to, modifications to your overall goal methodology, changes in your race-conscious/race-neutral split, or the introduction of additional race-neutral or race-conscious measures.
- (5) You may be regarded as being in noncompliance with this Part, and therefore subject to the remedies in §26.103 or §26.105 of this part and other applicable regulations, for failing to implement your DBE program in good faith if any of the following things occur:
- (i) You do not submit your analysis and corrective actions to FHWA, FTA, or FAA in a timely manner as required under paragraph (c)(3) of this section;
  - (ii) FHWA, FTA, or FAA disapproves your analysis or corrective actions; or
- (iii) You do not fully implement the corrective actions to which you have committed or conditions that FHWA, FTA, or FAA has imposed following review of your analysis and corrective actions.
- (d) If, as recipient, your Uniform Report of DBE Awards or Commitments and Payments or other information coming to the attention of FTA, FHWA, or FAA, demonstrates that current trends make it unlikely that you will achieve DBE awards and commitments that would be necessary to allow you to meet your overall goal at the end of the fiscal year, FHWA, FTA, or FAA, as applicable, may require you to make further good faith efforts, such as by modifying your race-conscious/race-neutral split or introducing additional race-neutral or race-conscious measures for the remainder of the fiscal year.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5098, Jan. 28, 2011]

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#### §26.49 How are overall goals established for transit vehicle manufacturers?

Link to an amendment published at 79 FR 59594, October 2, 2014.

- (a) If you are an FTA recipient, you must require in your DBE program that each transit vehicle manufacturer, as a condition of being authorized to bid or propose on FTA-assisted transit vehicle procurements, certify that it has complied with the requirements of this section. You do not include FTA assistance used in transit vehicle procurements in the base amount from which your overall goal is calculated.
- (b) If you are a transit vehicle manufacturer, you must establish and submit for FTA's approval an annual overall percentage goal. In setting your overall goal, you should be guided, to the extent applicable, by the principles underlying §26.45. The base from which you calculate this goal is the amount of FTA financial assistance included in transit vehicle contracts you will perform during the fiscal year in question. You must exclude from this base funds attributable to work performed outside the United States and its territories, possessions, and commonwealths. The requirements and procedures of this part with respect to submission and approval of overall goals apply to you as they do to recipients.
- (c) As a transit vehicle manufacturer, you may make the certification required by this section if you have submitted the goal this section requires and FTA has approved it or not disapproved it.
- (d) As a recipient, you may, with FTA approval, establish project-specific goals for DBE participation in the procurement of transit vehicles in lieu of complying through the procedures of this section.
- (e) If you are an FHWA or FAA recipient, you may, with FHWA or FAA approval, use the procedures of this section with respect to procurements of vehicles or specialized equipment. If you choose to do so,

then the manufacturers of this equipment must meet the same requirements (including goal approval by FHWA or FAA) as transit vehicle manufacturers must meet in FTA-assisted procurements.

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## §26.51 What means do recipients use to meet overall goals?

Link to an amendment published at 79 FR 59595, October 2, 2014.

- (a) You must meet the maximum feasible portion of your overall goal by using race-neutral means of facilitating DBE participation. Race-neutral DBE participation includes any time a DBE wins a prime contract through customary competitive procurement procedures, is awarded a subcontract on a prime contract that does not carry a DBE goal, or even if there is a DBE goal, wins a subcontract from a prime contractor that did not consider its DBE status in making the award (e.g., a prime contractor that uses a strict low bid system to award subcontracts).
  - (b) Race-neutral means include, but are not limited to, the following:
- (1) Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39 of this part.
- (2) Providing assistance in overcoming limitations such as inability to obtain bonding or financing (e.g., by such means as simplifying the bonding process, reducing bonding requirements, eliminating the impact of surety costs from bids, and providing services to help DBEs, and other small businesses, obtain bonding and financing);
  - (3) Providing technical assistance and other services;
- (4) Carrying out information and communications programs on contracting procedures and specific contract opportunities (e.g., ensuring the inclusion of DBEs, and other small businesses, on recipient mailing lists for bidders; ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; provision of information in languages other than English, where appropriate);
- (5) Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;
- (6) Providing services to help DBEs, and other small businesses, improve long-term development, increase opportunities to participate in a variety of kinds of work, handle increasingly significant projects, and achieve eventual self-sufficiency;
- (7) Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;
- (8) Ensuring distribution of your DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors; and
- (9) Assisting DBEs, and other small businesses, to develop their capability to utilize emerging technology and conduct business through electronic media.
- (c) Each time you submit your overall goal for review by the concerned operating administration, you must also submit your projection of the portion of the goal that you expect to meet through race-neutral means and your basis for that projection. This projection is subject to approval by the concerned operating administration, in conjunction with its review of your overall goal.

- (d) You must establish contract goals to meet any portion of your overall goal you do not project being able to meet using race-neutral means.
  - (e) The following provisions apply to the use of contract goals:
- (1) You may use contract goals only on those DOT-assisted contracts that have subcontracting possibilities.
- (2) You are not required to set a contract goal on every DOT-assisted contract. You are not required to set each contract goal at the same percentage level as the overall goal. The goal for a specific contract may be higher or lower than that percentage level of the overall goal, depending on such factors as the type of work involved, the location of the work, and the availability of DBEs for the work of the particular contract. However, over the period covered by your overall goal, you must set contract goals so that they will cumulatively result in meeting any portion of your overall goal you do not project being able to meet through the use of race-neutral means.
- (3) Operating administration approval of each contract goal is not necessarily required. However, operating administrations may review and approve or disapprove any contract goal you establish.
- (4) Your contract goals must provide for participation by all certified DBEs and must not be subdivided into group-specific goals.
- (f) To ensure that your DBE program continues to be narrowly tailored to overcome the effects of discrimination, you must adjust your use of contract goals as follows:
- (1) If your approved projection under paragraph (c) of this section estimates that you can meet your entire overall goal for a given year through race-neutral means, you must implement your program without setting contract goals during that year, unless it becomes necessary in order meet your overall goal.

Example to paragraph (f)(1): Your overall goal for Year 1 is 12 percent. You estimate that you can obtain 12 percent or more DBE participation through the use of race-neutral measures, without any use of contract goals. In this case, you do not set any contract goals for the contracts that will be performed in Year 1. However, if part way through Year 1, your DBE awards or commitments are not at a level that would permit you to achieve your overall goal for Year 1, you could begin setting race-conscious DBE contract goals during the remainder of the year as part of your obligation to implement your program in good faith.

(2) If, during the course of any year in which you are using contract goals, you determine that you will exceed your overall goal, you must reduce or eliminate the use of contract goals to the extent necessary to ensure that the use of contract goals does not result in exceeding the overall goal. If you determine that you will fall short of your overall goal, then you must make appropriate modifications in your use of race-neutral and/or race-conscious measures to allow you to meet the overall goal.

Example to paragraph (f)(2): In Year II, your overall goal is 12 percent. You have estimated that you can obtain 5 percent DBE participation through use of race-neutral measures. You therefore plan to obtain the remaining 7 percent participation through use of DBE goals. By September, you have already obtained 11 percent DBE participation for the year. For contracts let during the remainder of the year, you use contract goals only to the extent necessary to obtain an additional one percent DBE participation. However, if you determine in September that your participation for the year is likely to be only 8 percent total, then you would increase your use of race-neutral and/or race-conscious means during the remainder of the year in order to achieve your overall goal.

(3) If the DBE participation you have obtained by race-neutral means alone meets or exceeds your overall goals for two consecutive years, you are not required to make a projection of the amount of your goal you can meet using such means in the next year. You do not set contract goals on any contracts in the next year. You continue using only race-neutral means to meet your overall goals unless and until you do not meet your overall goal for a year.

Example to paragraph (f)(3): Your overall goal for Years I and Year II is 10 percent. The DBE participation you obtain through race-neutral measures alone is 10 percent or more in each year. (For this purpose, it does not matter whether you obtained additional DBE participation through using contract goals in these years.) In Year III and

following years, you do not need to make a projection under paragraph (c) of this section of the portion of your overall goal you expect to meet using race-neutral means. You simply use race-neutral means to achieve your overall goals. However, if in Year VI your DBE participation falls short of your overall goal, then you must make a paragraph (c) projection for Year VII and, if necessary, resume use of contract goals in that year.

(4) If you obtain DBE participation that exceeds your overall goal in two consecutive years through the use of contract goals (*i.e.*, not through the use of race-neutral means alone), you must reduce your use of contract goals proportionately in the following year.

Example to paragraph (f)(4): In Years I and II, your overall goal is 12 percent, and you obtain 14 and 16 percent DBE participation, respectively. You have exceeded your goals over the two-year period by an average of 25 percent. In Year III, your overall goal is again 12 percent, and your paragraph (c) projection estimates that you will obtain 4 percent DBE participation through race-neutral means and 8 percent through contract goals. You then reduce the contract goal projection by 25 percent (i.e., from 8 to 6 percent) and set contract goals accordingly during the year. If in Year III you obtain 11 percent participation, you do not use this contract goal adjustment mechanism for Year IV, because there have not been two consecutive years of exceeding overall goals.

(g) In any year in which you project meeting part of your goal through race-neutral means and the remainder through contract goals, you must maintain data separately on DBE achievements in those contracts with and without contract goals, respectively. You must report this data to the concerned operating administration as provided in §26.11.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5098, Jan. 28, 2011]

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# §26.53 What are the good faith efforts procedures recipients follow in situations where there are contract goals?

Link to an amendment published at 79 FR 59595, October 2, 2014.

- (a) When you have established a DBE contract goal, you must award the contract only to a bidder/offeror who makes good faith efforts to meet it. You must determine that a bidder/offeror has made good faith efforts if the bidder/offeror does either of the following things:
  - (1) Documents that it has obtained enough DBE participation to meet the goal; or
- (2) Documents that it made adequate good faith efforts to meet the goal, even though it did not succeed in obtaining enough DBE participation to do so. If the bidder/offeror does document adequate good faith efforts, you must not deny award of the contract on the basis that the bidder/offeror failed to meet the goal. See Appendix A of this part for guidance in determining the adequacy of a bidder/offeror's good faith efforts.
- (b) In your solicitations for DOT-assisted contracts for which a contract goal has been established, you must require the following:
  - (1) Award of the contract will be conditioned on meeting the requirements of this section;
- (2) All bidders/offerors will be required to submit the following information to the recipient, at the time provided in paragraph (b)(3) of this section:
  - (i) The names and addresses of DBE firms that will participate in the contract;
  - (ii) A description of the work that each DBE will perform;
  - (iii) The dollar amount of the participation of each DBE firm participating:
- (iv) Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet a contract goal;

- (v) Written confirmation from the DBE that it is participating in the contract as provided in the prime contractor's commitment; and
  - (vi) If the contract goal is not met, evidence of good faith efforts (see Appendix A of this part); and
- (3) At your discretion, the bidder/offeror must present the information required by paragraph (b)(2) of this section—
- (i) Under sealed bid procedures, as a matter of responsiveness, or with initial proposals, under contract negotiation procedures; or
- (ii) At any time before you commit yourself to the performance of the contract by the bidder/offeror, as a matter of responsibility.
- (c) You must make sure all information is complete and accurate and adequately documents the bidder/offeror's good faith efforts before committing yourself to the performance of the contract by the bidder/offeror.
- (d) If you determine that the apparent successful bidder/offeror has failed to meet the requirements of paragraph (a) of this section, you must, before awarding the contract, provide the bidder/offeror an opportunity for administrative reconsideration.
- (1) As part of this reconsideration, the bidder/offeror must have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so.
- (2) Your decision on reconsideration must be made by an official who did not take part in the original determination that the bidder/offeror failed to meet the goal or make adequate good faith efforts to do so.
- (3) The bidder/offeror must have the opportunity to meet in person with your reconsideration official to discuss the issue of whether it met the goal or made adequate good faith efforts to do so.
- (4) You must send the bidder/offeror a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so.
- (5) The result of the reconsideration process is not administratively appealable to the Department of Transportation.
- (e) In a "design-build" or "turnkey" contracting situation, in which the recipient lets a master contract to a contractor, who in turn lets subsequent subcontracts for the work of the project, a recipient may establish a goal for the project. The master contractor then establishes contract goals, as appropriate, for the subcontracts it lets. Recipients must maintain oversight of the master contractor's activities to ensure that they are conducted consistent with the requirements of this part.
- (f)(1) You must require that a prime contractor not terminate a DBE subcontractor listed in response to paragraph (b)(2) of this section (or an approved substitute DBE firm) without your prior written consent. This includes, but is not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or with another DBE firm.
- (2) You may provide such written consent only if you agree, for reasons stated in your concurrence document, that the prime contractor has good cause to terminate the DBE firm.
  - (3) For purposes of this paragraph, good cause includes the following circumstances:
  - (i) The listed DBE subcontractor fails or refuses to execute a written contract;

- (ii) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided, however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contracor;
- (iii) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, nondiscriminatory bond requirements.
  - (iv) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness;
- (v) The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant 2 CFR Parts 180, 215 and 1,200 or applicable state law;
  - (vii) You have determined that the listed DBE subcontractor is not a responsible contractor;
- (vi) The listed DBE subcontractor voluntarily withdraws from the project and provides to you written notice of its withdrawal;
  - (vii) The listed DBE is ineligible to receive DBE credit for the type of work required;
- (viii) A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;
- (ix) Other documented good cause that you determine compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.
- (4) Before transmitting to you its request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to you, of its intent to request to terminate and/or substitute, and the reason for the request.
- (5) The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise you and the contractor of the reasons, if any, why it objects to the proposed termination of its subcontract and why you should not approve the prime contractor's action. If required in a particular case as a matter of public necessity (e.g., safety), you may provide a response period shorter than five days.
- (6) In addition to post-award terminations, the provisions of this section apply to preaward deletions of or substitutions for DBE firms put forward by offerors in negotiated procurements.
- (g) When a DBE subcontractor is terminated, or fails to complete its work on the contract for any reason, you must require the prime contractor to make good faith efforts to find another DBE subcontractor to substitute for the original DBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the contract as the DBE that was terminated, to the extent needed to meet the contract goal you established for the procurement.
- (h) You must include in each prime contract a provision for appropriate administrative remedies that you will invoke if the prime contractor fails to comply with the requirements of this section.
- (i) You must apply the requirements of this section to DBE bidders/offerors for prime contracts. In determining whether a DBE bidder/offeror for a prime contract has met a contract goal, you count the work the DBE has committed to performing with its own forces as well as the work that it has committed to be performed by DBE subcontractors and DBE suppliers.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5098, Jan. 28, 2011]

#### §26.55 How is DBE participation counted toward goals?

Link to an amendment published at 79 FR 59595, October 2, 2014.

- (a) When a DBE participates in a contract, you count only the value of the work actually performed by the DBE toward DBE goals.
- (1) Count the entire amount of that portion of a construction contract (or other contract not covered by paragraph (a)(2) of this section) that is performed by the DBE's own forces. Include the cost of supplies and materials obtained by the DBE for the work of the contract, including supplies purchased or equipment leased by the DBE (except supplies and equipment the DBE subcontractor purchases or leases from the prime contractor or its affiliate).
- (2) Count the entire amount of fees or commissions charged by a DBE firm for providing a bona fide service, such as professional, technical, consultant, or managerial services, or for providing bonds or insurance specifically required for the performance of a DOT-assisted contract, toward DBE goals, provided you determine the fee to be reasonable and not excessive as compared with fees customarily allowed for similar services.
- (3) When a DBE subcontracts part of the work of its contract to another firm, the value of the subcontracted work may be counted toward DBE goals only if the DBE's subcontractor is itself a DBE. Work that a DBE subcontracts to a non-DBE firm does not count toward DBE goals.
- (b) When a DBE performs as a participant in a joint venture, count a portion of the total dollar value of the contract equal to the distinct, clearly defined portion of the work of the contract that the DBE performs with its own forces toward DBE goals.
- (c) Count expenditures to a DBE contractor toward DBE goals only if the DBE is performing a commercially useful function on that contract.
- (1) A DBE performs a commercially useful function when it is responsible for execution of the work of the contract and is carrying out its responsibilities by actually performing, managing, and supervising the work involved. To perform a commercially useful function, the DBE must also be responsible, with respect to materials and supplies used on the contract, for negotiating price, determining quality and quantity, ordering the material, and installing (where applicable) and paying for the material itself. To determine whether a DBE is performing a commercially useful function, you must evaluate the amount of work subcontracted, industry practices, whether the amount the firm is to be paid under the contract is commensurate with the work it is actually performing and the DBE credit claimed for its performance of the work, and other relevant factors.
- (2) A DBE does not perform a commercially useful function if its role is limited to that of an extra participant in a transaction, contract, or project through which funds are passed in order to obtain the appearance of DBE participation. In determining whether a DBE is such an extra participant, you must examine similar transactions, particularly those in which DBEs do not participate.
- (3) If a DBE does not perform or exercise responsibility for at least 30 percent of the total cost of its contract with its own work force, or the DBE subcontracts a greater portion of the work of a contract than would be expected on the basis of normal industry practice for the type of work involved, you must presume that it is not performing a commercially useful function.
- (4) When a DBE is presumed not to be performing a commercially useful function as provided in paragraph (c)(3) of this section, the DBE may present evidence to rebut this presumption. You may determine that the firm is performing a commercially useful function given the type of work involved and normal industry practices.

- (5) Your decisions on commercially useful function matters are subject to review by the concerned operating administration, but are not administratively appealable to DOT.
- (d) Use the following factors in determining whether a DBE trucking company is performing a commercially useful function:
- (1) The DBE must be responsible for the management and supervision of the entire trucking operation for which it is responsible on a particular contract, and there cannot be a contrived arrangement for the purpose of meeting DBE goals.
- (2) The DBE must itself own and operate at least one fully licensed, insured, and operational truck used on the contract.
- (3) The DBE receives credit for the total value of the transportation services it provides on the contract using trucks it owns, insures, and operates using drivers it employs.
- (4) The DBE may lease trucks from another DBE firm, including an owner-operator who is certified as a DBE. The DBE who leases trucks from another DBE receives credit for the total value of the transportation services the lessee DBE provides on the contract.
- (5) The DBE may also lease trucks from a non-DBE firm, including from an owner-operator. The DBE who leases trucks from a non-DBE is entitled to credit for the total value of transportation services provided by non-DBE lessees not to exceed the value of transportation services provided by DBE-owned trucks on the contract. Additional participation by non-DBE lessees receives credit only for the fee or commission it receives as a result of the lease arrangement. If a recipient chooses this approach, it must obtain written consent from the appropriate Department Operating Administration.

Example to this paragraph (d)(5): DBE Firm X uses two of its own trucks on a contract. It leases two trucks from DBE Firm Y and six trucks from non-DBE Firm Z. DBE credit would be awarded for the total value of transportation services provided by Firm X and Firm Y, and may also be awarded for the total value of transportation services provided by four of the six trucks provided by Firm Z. In all, full credit would be allowed for the participation of eight trucks. With respect to the other two trucks provided by Firm Z, DBE credit could be awarded only for the fees or commissions pertaining to those trucks Firm X receives as a result of the lease with Firm Z.

- (6) For purposes of this paragraph (d), a lease must indicate that the DBE has exclusive use of and control over the truck. This does not preclude the leased truck from working for others during the term of the lease with the consent of the DBE, so long as the lease gives the DBE absolute priority for use of the leased truck. Leased trucks must display the name and identification number of the DBE.
- (e) Count expenditures with DBEs for materials or supplies toward DBE goals as provided in the following:
- (1)(i) If the materials or supplies are obtained from a DBE manufacturer, count 100 percent of the cost of the materials or supplies toward DBE goals.
- (ii) For purposes of this paragraph (e)(1), a manufacturer is a firm that operates or maintains a factory or establishment that produces, on the premises, the materials, supplies, articles, or equipment required under the contract and of the general character described by the specifications.
- (2)(i) If the materials or supplies are purchased from a DBE regular dealer, count 60 percent of the cost of the materials or supplies toward DBE goals.
- (ii) For purposes of this section, a regular dealer is a firm that owns, operates, or maintains a store, warehouse, or other establishment in which the materials, supplies, articles or equipment of the general character described by the specifications and required under the contract are bought, kept in stock, and regularly sold or leased to the public in the usual course of business.
- (A) To be a regular dealer, the firm must be an established, regular business that engages, as its principal business and under its own name, in the purchase and sale or lease of the products in question.

- (B) A person may be a regular dealer in such bulk items as petroleum products, steel, cement, gravel, stone, or asphalt without owning, operating, or maintaining a place of business as provided in this paragraph (e)(2)(ii) if the person both owns and operates distribution equipment for the products. Any supplementing of regular dealers' own distribution equipment shall be by a long-term lease agreement and not on an ad hoc or contract-by-contract basis.
- (C) Packagers, brokers, manufacturers' representatives, or other persons who arrange or expedite transactions are not regular dealers within the meaning of this paragraph (e)(2).
- (3) With respect to materials or supplies purchased from a DBE which is neither a manufacturer nor a regular dealer, count the entire amount of fees or commissions charged for assistance in the procurement of the materials and supplies, or fees or transportation charges for the delivery of materials or supplies required on a job site, toward DBE goals, provided you determine the fees to be reasonable and not excessive as compared with fees customarily allowed for similar services. Do not count any portion of the cost of the materials and supplies themselves toward DBE goals, however.
- (f) If a firm is not currently certified as a DBE in accordance with the standards of subpart D of this part at the time of the execution of the contract, do not count the firm's participation toward any DBE goals, except as provided for in §26.87(i)).
- (g) Do not count the dollar value of work performed under a contract with a firm after it has ceased to be certified toward your overall goal.
- (h) Do not count the participation of a DBE subcontractor toward a contractor's final compliance with its DBE obligations on a contract until the amount being counted has actually been paid to the DBE.

[64 FR 5126, Feb. 2, 1999, as amended at 65 FR 68951, Nov. 15, 2000; 68 FR 35554, June 16, 2003]

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## Subpart D—Certification Standards

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#### §26.61 How are burdens of proof allocated in the certification process?

- (a) In determining whether to certify a firm as eligible to participate as a DBE, you must apply the standards of this subpart.
- (b) The firm seeking certification has the burden of demonstrating to you, by a preponderance of the evidence, that it meets the requirements of this subpart concerning group membership or individual disadvantage, business size, ownership, and control.
- (c) You must rebuttably presume that members of the designated groups identified in §26.67(a) are socially and economically disadvantaged. This means they do not have the burden of proving to you that they are socially and economically disadvantaged. In order to obtain the benefit of the rebuttable presumption, individuals must submit a signed, notarized statement that they are a member of one of the groups in §26.67(a). Applicants do have the obligation to provide you information concerning their economic disadvantage (see §26.67).
- (d) Individuals who are not presumed to be socially and economically disadvantaged, and individuals concerning whom the presumption of disadvantage has been rebutted, have the burden of proving to you, by a preponderance of the evidence, that they are socially and economically disadvantaged. (See Appendix E of this part.)
- (e) You must make determinations concerning whether individuals and firms have met their burden of demonstrating group membership, ownership, control, and social and economic disadvantage (where

disadvantage must be demonstrated on an individual basis) by considering all the facts in the record, viewed as a whole.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35554, June 16, 2003]

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#### §26.63 What rules govern group membership determinations?

- (a)(1) If, after reviewing the signed notarized statement of membership in a presumptively disadvantaged group (see §26.61(c)), you have a well founded reason to question the individual's claim of membership in that group, you must require the individual to present additional evidence that he or she is a member of the group.
- (2) You must provide the individual a written explanation of your reasons for questioning his or her group membership and a written request for additional evidence as outlined in paragraph (b) of this section.
- (3) In implementing this section, you must take special care to ensure that you do not impose a disproportionate burden on members of any particular designated group. Imposing a disproportionate burden on members of a particular group could violate §26.7(b) and/or Title VI of the Civil Rights Act of 1964 and 49 CFR part 21.
- (b) In making such a determination, you must consider whether the person has held himself out to be a member of the group over a long period of time prior to application for certification and whether the person is regarded as a member of the group by the relevant community. You may require the applicant to produce appropriate documentation of group membership.
- (1) If you determine that an individual claiming to be a member of a group presumed to be disadvantaged is not a member of a designated disadvantaged group, the individual must demonstrate social and economic disadvantage on an individual basis.
- (2) Your decisions concerning membership in a designated group are subject to the certification appeals procedure of §26.89.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35554, June 16, 2003]

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#### §26.65 What rules govern business size determinations?

Link to an amendment published at 79 FR 59596, October 2, 2014.

- (a) To be an eligible DBE, a firm (including its affiliates) must be an existing small business, as defined by Small Business Administration (SBA) standards. As a recipient, you must apply current SBA business size standard(s) found in 13 CFR part 121 appropriate to the type(s) of work the firm seeks to perform in DOT-assisted contracts.
- (b) Even if it meets the requirements of paragraph (a) of this section, a firm is not an eligible DBE in any Federal fiscal year if the firm (including its affiliates) has had average annual gross receipts, as defined by SBA regulations (see 13 CFR 121.402), over the firm's previous three fiscal years, in excess of \$22.41 million.
- (c) The Department adjusts the number in paragraph (b) of this section annually using the Department of Commerce price deflators for purchases by State and local governments as the basis for this adjustment.

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#### §26.67 What rules determine social and economic disadvantage?

Link to an amendment published at 79 FR 59596, October 2, 2014.

- (a) Presumption of disadvantage. (1) You must rebuttably presume that citizens of the United States (or lawfully admitted permanent residents) who are women, Black Americans, Hispanic Americans, Native Americans, Asian-Pacific Americans, Subcontinent Asian Americans, or other minorities found to be disadvantaged by the SBA, are socially and economically disadvantaged individuals. You must require applicants to submit a signed, notarized certification that each presumptively disadvantaged owner is, in fact, socially and economically disadvantaged.
- (2)(i) You must require each individual owner of a firm applying to participate as a DBE, whose ownership and control are relied upon for DBE certification to certify that he or she has a personal net worth that does not exceed \$1.32 million.
- (ii) You must require each individual who makes this certification to support it with a signed, notarized statement of personal net worth, with appropriate supporting documentation. This statement and documentation must not be unduly lengthy, burdensome, or intrusive.
  - (iii) In determining an individual's net worth, you must observe the following requirements:
  - (A) Exclude an individual's ownership interest in the applicant firm;
- (B) Exclude the individual's equity in his or her primary residence (except any portion of such equity that is attributable to excessive withdrawals from the applicant firm).
  - (C) Do not use a contingent liability to reduce an individual's net worth.
- (D) With respect to assets held in vested pension plans, Individual Retirement Accounts, 401(k) accounts, or other retirement savings or investment programs in which the assets cannot be distributed to the individual at the present time without significant adverse tax or interest consequences, include only the present value of such assets, less the tax and interest penalties that would accrue if the asset were distributed at the present time.
- (iv) Notwithstanding any provision of Federal or state law, you must not release an individual's personal net worth statement nor any documents pertaining to it to any third party without the written consent of the submitter. Provided, that you must transmit this information to DOT in any certification appeal proceeding under section 26.89 of this part or to any other state to which the individual's firm has applied for certification under §26.85 of this part.
- (b) Rebuttal of presumption of disadvantage. (1) If the statement of personal net worth that an individual submits under paragraph (a)(2) of this section shows that the individual's personal net worth exceeds \$1.32 million, the individual's presumption of economic disadvantage is rebutted. You are not required to have a proceeding under paragraph (b)(2) of this section in order to rebut the presumption of economic disadvantage in this case.
- (2) If you have a reasonable basis to believe that an individual who is a member of one of the designated groups is not, in fact, socially and/or economically disadvantaged you may, at any time, start a proceeding to determine whether the presumption should be regarded as rebutted with respect to that individual. Your proceeding must follow the procedures of §26.87.
- (3) In such a proceeding, you have the burden of demonstrating, by a preponderance of the evidence, that the individual is not socially and economically disadvantaged. You may require the individual to produce information relevant to the determination of his or her disadvantage.

(4) When an individual's presumption of social and/or economic disadvantage has been rebutted, his or her ownership and control of the firm in question cannot be used for purposes of DBE eligibility under this subpart unless and until he or she makes an individual showing of social and/or economic disadvantage. If the basis for rebutting the presumption is a determination that the individual's personal net worth exceeds \$1.32 million, the individual is no longer eligible for participation in the program and cannot regain eligibility by making an individual showing of disadvantage.

#### (c) [Reserved]

(d) Individual determinations of social and economic disadvantage. Firms owned and controlled by individuals who are not presumed to be socially and economically disadvantaged (including individuals whose presumed disadvantage has been rebutted) may apply for DBE certification. You must make a case-by-case determination of whether each individual whose ownership and control are relied upon for DBE certification is socially and economically disadvantaged. In such a proceeding, the applicant firm has the burden of demonstrating to you, by a preponderance of the evidence, that the individuals who own and control it are socially and economically disadvantaged. An individual whose personal net worth exceeds \$1.32 million shall not be deemed to be economically disadvantaged. In making these determinations, use the guidance found in Appendix E of this part. You must require that applicants provide sufficient information to permit determinations under the guidance of Appendix E of this part.

[64 FR 5126, Feb. 2, 1999, as amended at 64 FR 34570, June 28, 1999; 68 FR 35554, June 16, 2003; 76 FR 5099, Jan. 28, 2011]

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#### §26.69 What rules govern determinations of ownership?

Link to an amendment published at 79 FR 59597, October 2, 2014.

- (a) In determining whether the socially and economically disadvantaged participants in a firm own the firm, you must consider all the facts in the record, viewed as a whole.
- (b) To be an eligible DBE, a firm must be at least 51 percent owned by socially and economically disadvantaged individuals.
- (1) In the case of a corporation, such individuals must own at least 51 percent of the each class of voting stock outstanding and 51 percent of the aggregate of all stock outstanding.
- (2) In the case of a partnership, 51 percent of each class of partnership interest must be owned by socially and economically disadvantaged individuals. Such ownership must be reflected in the firm's partnership agreement.
- (3) In the case of a limited liability company, at least 51 percent of each class of member interest must be owned by socially and economically disadvantaged individuals.
- (c) The firm's ownership by socially and economically disadvantaged individuals must be real, substantial, and continuing, going beyond pro forma ownership of the firm as reflected in ownership documents. The disadvantaged owners must enjoy the customary incidents of ownership, and share in the risks and profits commensurate with their ownership interests, as demonstrated by the substance, not merely the form, of arrangements.
- (d) All securities that constitute ownership of a firm shall be held directly by disadvantaged persons. Except as provided in this paragraph (d), no securities or assets held in trust, or by any guardian for a minor, are considered as held by disadvantaged persons in determining the ownership of a firm. However, securities or assets held in trust are regarded as held by a disadvantaged individual for purposes of determining ownership of the firm, if—

- (1) The beneficial owner of securities or assets held in trust is a disadvantaged individual, and the trustee is the same or another such individual; or
- (2) The beneficial owner of a trust is a disadvantaged individual who, rather than the trustee, exercises effective control over the management, policy-making, and daily operational activities of the firm. Assets held in a revocable living trust may be counted only in the situation where the same disadvantaged individual is the sole grantor, beneficiary, and trustee.
- (e) The contributions of capital or expertise by the socially and economically disadvantaged owners to acquire their ownership interests must be real and substantial. Examples of insufficient contributions include a promise to contribute capital, an unsecured note payable to the firm or an owner who is not a disadvantaged individual, or mere participation in a firm's activities as an employee. Debt instruments from financial institutions or other organizations that lend funds in the normal course of their business do not render a firm ineligible, even if the debtor's ownership interest is security for the loan.
- (f) The following requirements apply to situations in which expertise is relied upon as part of a disadvantaged owner's contribution to acquire ownership:
  - (1) The owner's expertise must be-
  - (i) In a specialized field;
  - (ii) Of outstanding quality;
  - (iii) In areas critical to the firm's operations:
  - (iv) Indispensable to the firm's potential success;
  - (v) Specific to the type of work the firm performs; and
- (vi) Documented in the records of the firm. These records must clearly show the contribution of expertise and its value to the firm.
- (2) The individual whose expertise is relied upon must have a significant financial investment in the firm.
- (g) You must always deem as held by a socially and economically disadvantaged individual, for purposes of determining ownership, all interests in a business or other assets obtained by the individual—
- (1) As the result of a final property settlement or court order in a divorce or legal separation, provided that no term or condition of the agreement or divorce decree is inconsistent with this section; or
  - (2) Through inheritance, or otherwise because of the death of the former owner.
- (h)(1) You must presume as not being held by a socially and economically disadvantaged individual, for purposes of determining ownership, all interests in a business or other assets obtained by the individual as the result of a gift, or transfer without adequate consideration, from any non-disadvantaged individual or non-DBE firm who is—
  - (i) Involved in the same firm for which the individual is seeking certification, or an affiliate of that firm;
  - (ii) Involved in the same or a similar line of business; or
- (iii) Engaged in an ongoing business relationship with the firm, or an affiliate of the firm, for which the individual is seeking certification.

- (2) To overcome this presumption and permit the interests or assets to be counted, the disadvantaged individual must demonstrate to you, by clear and convincing evidence, that—
- (i) The gift or transfer to the disadvantaged individual was made for reasons other than obtaining certification as a DBE; and
- (ii) The disadvantaged individual actually controls the management, policy, and operations of the firm, notwithstanding the continuing participation of a non-disadvantaged individual who provided the gift or transfer.
- (i) You must apply the following rules in situations in which marital assets form a basis for ownership of a firm:
- (1) When marital assets (other than the assets of the business in question), held jointly or as community property by both spouses, are used to acquire the ownership interest asserted by one spouse, you must deem the ownership interest in the firm to have been acquired by that spouse with his or her own individual resources, provided that the other spouse irrevocably renounces and transfers all rights in the ownership interest in the manner sanctioned by the laws of the state in which either spouse or the firm is domiciled. You do not count a greater portion of joint or community property assets toward ownership than state law would recognize as belonging to the socially and economically disadvantaged owner of the applicant firm.
- (2) A copy of the document legally transferring and renouncing the other spouse's rights in the jointly owned or community assets used to acquire an ownership interest in the firm must be included as part of the firm's application for DBE certification.
- (j) You may consider the following factors in determining the ownership of a firm. However, you must not regard a contribution of capital as failing to be real and substantial, or find a firm ineligible, solely because—
- (1) A socially and economically disadvantaged individual acquired his or her ownership interest as the result of a gift, or transfer without adequate consideration, other than the types set forth in paragraph (h) of this section;
- (2) There is a provision for the co-signature of a spouse who is not a socially and economically disadvantaged individual on financing agreements, contracts for the purchase or sale of real or personal property, bank signature cards, or other documents; or
- (3) Ownership of the firm in question or its assets is transferred for adequate consideration from a spouse who is not a socially and economically disadvantaged individual to a spouse who is such an individual. In this case, you must give particularly close and careful scrutiny to the ownership and control of a firm to ensure that it is owned and controlled, in substance as well as in form, by a socially and economically disadvantaged individual.

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#### §26.71 What rules govern determinations concerning control?

Link to an amendment published at 79 FR 59597, October 2, 2014.

- (a) In determining whether socially and economically disadvantaged owners control a firm, you must consider all the facts in the record, viewed as a whole.
- (b) Only an independent business may be certified as a DBE. An independent business is one the viability of which does not depend on its relationship with another firm or firms.

- (1) In determining whether a potential DBE is an independent business, you must scrutinize relationships with non-DBE firms, in such areas as personnel, facilities, equipment, financial and/or bonding support, and other resources.
- (2) You must consider whether present or recent employer/employee relationships between the disadvantaged owner(s) of the potential DBE and non-DBE firms or persons associated with non-DBE firms compromise the independence of the potential DBE firm.
- (3) You must examine the firm's relationships with prime contractors to determine whether a pattern of exclusive or primary dealings with a prime contractor compromises the independence of the potential DBE firm.
- (4) In considering factors related to the independence of a potential DBE firm, you must consider the consistency of relationships between the potential DBE and non-DBE firms with normal industry practice.
- (c) A DBE firm must not be subject to any formal or informal restrictions which limit the customary discretion of the socially and economically disadvantaged owners. There can be no restrictions through corporate charter provisions, by-law provisions, contracts or any other formal or informal devices (e.g., cumulative voting rights, voting powers attached to different classes of stock, employment contracts, requirements for concurrence by non-disadvantaged partners, conditions precedent or subsequent, executory agreements, voting trusts, restrictions on or assignments of voting rights) that prevent the socially and economically disadvantaged owners, without the cooperation or vote of any non-disadvantaged individual, from making any business decision of the firm. This paragraph does not preclude a spousal co-signature on documents as provided for in §26.69(j)(2).
- (d) The socially and economically disadvantaged owners must possess the power to direct or cause the direction of the management and policies of the firm and to make day-to-day as well as long-term decisions on matters of management, policy and operations.
- (1) A disadvantaged owner must hold the highest officer position in the company (e.g., chief executive officer or president).
  - (2) In a corporation, disadvantaged owners must control the board of directors.
- (3) In a partnership, one or more disadvantaged owners must serve as general partners, with control over all partnership decisions.
- (e) Individuals who are not socially and economically disadvantaged may be involved in a DBE firm as owners, managers, employees, stockholders, officers, and/or directors. Such individuals must not, however, possess or exercise the power to control the firm, or be disproportionately responsible for the operation of the firm.
- (f) The socially and economically disadvantaged owners of the firm may delegate various areas of the management, policymaking, or daily operations of the firm to other participants in the firm, regardless of whether these participants are socially and economically disadvantaged individuals. Such delegations of authority must be revocable, and the socially and economically disadvantaged owners must retain the power to hire and fire any person to whom such authority is delegated. The managerial role of the socially and economically disadvantaged owners in the firm's overall affairs must be such that the recipient can reasonably conclude that the socially and economically disadvantaged owners actually exercise control over the firm's operations, management, and policy.
- (g) The socially and economically disadvantaged owners must have an overall understanding of, and managerial and technical competence and experience directly related to, the type of business in which the firm is engaged and the firm's operations. The socially and economically disadvantaged owners are not required to have experience or expertise in every critical area of the firm's operations, or to have greater experience or expertise in a given field than managers or key employees. The socially and economically disadvantaged owners must have the ability to intelligently and critically evaluate information presented by other participants in the firm's activities and to use this information to make independent decisions concerning the firm's daily operations, management, and policymaking. Generally,

expertise limited to office management, administration, or bookkeeping functions unrelated to the principal business activities of the firm is insufficient to demonstrate control.

- (h) If state or local law requires the persons to have a particular license or other credential in order to own and/or control a certain type of firm, then the socially and economically disadvantaged persons who own and control a potential DBE firm of that type must possess the required license or credential. If state or local law does not require such a person to have such a license or credential to own and/or control a firm, you must not deny certification solely on the ground that the person lacks the license or credential. However, you may take into account the absence of the license or credential as one factor in determining whether the socially and economically disadvantaged owners actually control the firm.
- (i)(1) You may consider differences in remuneration between the socially and economically disadvantaged owners and other participants in the firm in determining whether to certify a firm as a DBE. Such consideration shall be in the context of the duties of the persons involved, normal industry practices, the firm's policy and practice concerning reinvestment of income, and any other explanations for the differences proffered by the firm. You may determine that a firm is controlled by its socially and economically disadvantaged owner although that owner's remuneration is lower than that of some other participants in the firm.
- (2) In a case where a non-disadvantaged individual formerly controlled the firm, and a socially and economically disadvantaged individual now controls it, you may consider a difference between the remuneration of the former and current controller of the firm as a factor in determining who controls the firm, particularly when the non-disadvantaged individual remains involved with the firm and continues to receive greater compensation than the disadvantaged individual.
- (j) In order to be viewed as controlling a firm, a socially and economically disadvantaged owner cannot engage in outside employment or other business interests that conflict with the management of the firm or prevent the individual from devoting sufficient time and attention to the affairs of the firm to control its activities. For example, absentee ownership of a business and part-time work in a full-time firm are not viewed as constituting control. However, an individual could be viewed as controlling a part-time business that operates only on evenings and/or weekends, if the individual controls it all the time it is operating.
- (k)(1) A socially and economically disadvantaged individual may control a firm even though one or more of the individual's immediate family members (who themselves are not socially and economically disadvantaged individuals) participate in the firm as a manager, employee, owner, or in another capacity. Except as otherwise provided in this paragraph, you must make a judgment about the control the socially and economically disadvantaged owner exercises vis-a-vis other persons involved in the business as you do in other situations, without regard to whether or not the other persons are immediate family members.
- (2) If you cannot determine that the socially and economically disadvantaged owners—as distinct from the family as a whole—control the firm, then the socially and economically disadvantaged owners have failed to carry their burden of proof concerning control, even though they may participate significantly in the firm's activities.
- (I) Where a firm was formerly owned and/or controlled by a non-disadvantaged individual (whether or not an immediate family member), ownership and/or control were transferred to a socially and economically disadvantaged individual, and the non-disadvantaged individual remains involved with the firm in any capacity, the disadvantaged individual now owning the firm must demonstrate to you, by clear and convincing evidence, that:
- (1) The transfer of ownership and/or control to the disadvantaged individual was made for reasons other than obtaining certification as a DBE; and
- (2) The disadvantaged individual actually controls the management, policy, and operations of the firm, notwithstanding the continuing participation of a non-disadvantaged individual who formerly owned and/or controlled the firm.

- (m) In determining whether a firm is controlled by its socially and economically disadvantaged owners, you may consider whether the firm owns equipment necessary to perform its work. However, you must not determine that a firm is not controlled by socially and economically disadvantaged individuals solely because the firm leases, rather than owns, such equipment, where leasing equipment is a normal industry practice and the lease does not involve a relationship with a prime contractor or other party that compromises the independence of the firm.
- (n) You must grant certification to a firm only for specific types of work in which the socially and economically disadvantaged owners have the ability to control the firm. To become certified in an additional type of work, the firm need demonstrate to you only that its socially and economically disadvantaged owners are able to control the firm with respect to that type of work. You must not require that the firm be recertified or submit a new application for certification, but you must verify the disadvantaged owner's control of the firm in the additional type of work.
- (1) The types of work a firm can perform (whether on initial certification or when a new type of work is added) must be described in terms of the most specific available NAICS code for that type of work. If you choose, you may also, in addition to applying the appropriate NAICS code, apply a descriptor from a classification scheme of equivalent detail and specificity. A correct NAICS code is one that describes, as specifically as possible, the principal goods or services which the firm would provide to DOT recipients. Multiple NAICS codes may be assigned where appropriate. Program participants must rely on, and not depart from, the plain meaning of NAICS code descriptions in determining the scope of a firm's certification. If your Directory does not list types of work for any firm in a manner consistent with this paragraph (a)(1), you must update the Directory entry for that firm to meet the requirements of this paragraph (a)(1) by August 28, 2011.
- (2) Firms and recipients must check carefully to make sure that the NAICS codes cited in a certification are kept up-to-date and accurately reflect work which the UCP has determined the firm's owners can control. The firm bears the burden of providing detailed company information the certifying agency needs to make an appropriate NAICS code designation.
- (3) If a firm believes that there is not a NAICS code that fully or clearly describes the type(s) of work in which it is seeking to be certified as a DBE, the firm may request that the certifying agency, in its certification documentation, supplement the assigned NAICS code(s) with a clear, specific, and detailed narrative description of the type of work in which the firm is certified. A vague, general, or confusing description is not sufficient for this purpose, and recipients should not rely on such a description in determining whether a firm's participation can be counted toward DBE goals.
- (4) A certifier is not precluded from changing a certification classification or description if there is a factual basis in the record. However, certifiers must not make after-the-fact statements about the scope of a certification, not supported by evidence in the record of the certification action.
- (o) A business operating under a franchise or license agreement may be certified if it meets the standards in this subpart and the franchiser or licenser is not affiliated with the franchisee or licensee. In determining whether affiliation exists, you should generally not consider the restraints relating to standardized quality, advertising, accounting format, and other provisions imposed on the franchisee or licensee by the franchise agreement or license, provided that the franchisee or licensee has the right to profit from its efforts and bears the risk of loss commensurate with ownership. Alternatively, even though a franchisee or licensee may not be controlled by virtue of such provisions in the franchise agreement or license, affiliation could arise through other means, such as common management or excessive restrictions on the sale or transfer of the franchise interest or license.
- (p) In order for a partnership to be controlled by socially and economically disadvantaged individuals, any non-disadvantaged partners must not have the power, without the specific written concurrence of the socially and economically disadvantaged partner(s), to contractually bind the partnership or subject the partnership to contract or tort liability.
- (q) The socially and economically disadvantaged individuals controlling a firm may use an employee leasing company. The use of such a company does not preclude the socially and economically disadvantaged individuals from controlling their firm if they continue to maintain an employer-employee

relationship with the leased employees. This includes being responsible for hiring, firing, training, assigning, and otherwise controlling the on-the-job activities of the employees, as well as ultimate responsibility for wage and tax obligations related to the employees.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5099, Jan. 28, 2011]

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#### §26.73 What are other rules affecting certification?

Link to an amendment published at 79 FR 59598, October 2, 2014.

- (a)(1) Consideration of whether a firm performs a commercially useful function or is a regular dealer pertains solely to counting toward DBE goals the participation of firms that have already been certified as DBEs. Except as provided in paragraph (a)(2) of this section, you must not consider commercially useful function issues in any way in making decisions about whether to certify a firm as a DBE.
- (2) You may consider, in making certification decisions, whether a firm has exhibited a pattern of conduct indicating its involvement in attempts to evade or subvert the intent or requirements of the DBE program.
- (b)(1) You must evaluate the eligibility of a firm on the basis of present circumstances. You must not refuse to certify a firm based solely on historical information indicating a lack of ownership or control of the firm by socially and economically disadvantaged individuals at some time in the past, if the firm currently meets the ownership and control standards of this part.
- (2) You must not refuse to certify a firm solely on the basis that it is a newly formed firm, has not completed projects or contracts at the time of its application, has not yet realized profits from its activities, or has not demonstrated a potential for success. If the firm meets disadvantaged, size, ownership, and control requirements of this Part, the firm is eligible for certification.
- (c) DBE firms and firms seeking DBE certification shall cooperate fully with your requests (and DOT requests) for information relevant to the certification process. Failure or refusal to provide such information is a ground for a denial or removal of certification.
- (d) Only firms organized for profit may be eligible DBEs. Not-for-profit organizations, even though controlled by socially and economically disadvantaged individuals, are not eligible to be certified as DBEs.
- (e) An eligible DBE firm must be owned by individuals who are socially and economically disadvantaged. Except as provided in this paragraph, a firm that is not owned by such individuals, but instead is owned by another firm—even a DBE firm—cannot be an eligible DBE.
- (1) If socially and economically disadvantaged individuals own and control a firm through a parent or holding company, established for tax, capitalization or other purposes consistent with industry practice, and the parent or holding company in turn owns and controls an operating subsidiary, you may certify the subsidiary if it otherwise meets all requirements of this subpart. In this situation, the individual owners and controllers of the parent or holding company are deemed to control the subsidiary through the parent or holding company.
- (2) You may certify such a subsidiary only if there is cumulatively 51 percent ownership of the subsidiary by socially and economically disadvantaged individuals. The following examples illustrate how this cumulative ownership provision works:

Example 1: Socially and economically disadvantaged individuals own 100 percent of a holding company, which has a wholly-owned subsidiary. The subsidiary may be certified, if it meets all other requirements.

Example 2: Disadvantaged individuals own 100 percent of the holding company, which owns 51 percent of a subsidiary. The subsidiary may be certified, if all other requirements are met.

Example 3: Disadvantaged individuals own 80 percent of the holding company, which in turn owns 70 percent of a subsidiary. In this case, the cumulative ownership of the subsidiary by disadvantaged individuals is 56 percent (80 percent of the 70 percent). This is more than 51 percent, so you may certify the subsidiary, if all other requirements are met.

Example 4: Same as Example 2 or 3, but someone other than the socially and economically disadvantaged owners of the parent or holding company controls the subsidiary. Even though the subsidiary is owned by disadvantaged individuals, through the holding or parent company, you cannot certify it because it fails to meet control requirements.

Example 5: Disadvantaged individuals own 60 percent of the holding company, which in turn owns 51 percent of a subsidiary. In this case, the cumulative ownership of the subsidiary by disadvantaged individuals is about 31 percent. This is less than 51 percent, so you cannot certify the subsidiary.

Example 6: The holding company, in addition to the subsidiary seeking certification, owns several other companies. The combined gross receipts of the holding companies and its subsidiaries are greater than the size standard for the subsidiary seeking certification and/or the gross receipts cap of §26.65(b). Under the rules concerning affiliation, the subsidiary fails to meet the size standard and cannot be certified.

- (f) Recognition of a business as a separate entity for tax or corporate purposes is not necessarily sufficient to demonstrate that a firm is an independent business, owned and controlled by socially and economically disadvantaged individuals.
- (g) You must not require a DBE firm to be prequalified as a condition for certification unless the recipient requires all firms that participate in its contracts and subcontracts to be prequalified.
- (h) A firm that is owned by an Indian tribe or Native Hawaiian organization, rather than by Indians or Native Hawaiians as individuals, may be eligible for certification. Such a firm must meet the size standards of §26.35. Such a firm must be controlled by socially and economically disadvantaged individuals, as provided in §26.71.
- (i) The following special rules apply to the certification of firms related to Alaska Native Corporations (ANCs).
- (1) Notwithstanding any other provisions of this subpart, a direct or indirect subsidiary corporation, joint venture, or partnership entity of an ANC is eligible for certification as a DBE if it meets all of the following requirements:
- (i) The Settlement Common Stock of the underlying ANC and other stock of the ANC held by holders of the Settlement Common Stock and by Natives and descendents of Natives represents a majority of both the total equity of the ANC and the total voting power of the corporation for purposes of electing directors;
- (ii) The shares of stock or other units of common ownership interest in the subsidiary, joint venture, or partnership entity held by the ANC and by holders of its Settlement Common Stock represent a majority of both the total equity of the entity and the total voting power of the entity for the purpose of electing directors, the general partner, or principal officers; and
- (iii) The subsidiary, joint venture, or partnership entity has been certified by the Small Business Administration under the 8(a) or small disadvantaged business program.
- (2) As a recipient to whom an ANC-related entity applies for certification, you do not use the DOT uniform application form (see Appendix F of this part). You must obtain from the firm documentation sufficient to demonstrate that entity meets the requirements of paragraph (i)(1) of this section. You must also obtain sufficient information about the firm to allow you to administer your program (e.g., information that would appear in your DBE Directory).
- (3) If an ANC-related firm does not meet all the conditions of paragraph (i)(1) of this section, then it must meet the requirements of paragraph (h) of this section in order to be certified, on the same basis as firms owned by Indian Tribes or Native Hawaiian Organizations.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35555, June 16, 2003; 76 FR 5099, Jan. 28, 2011]

## **Subpart E---Certification Procedures**

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### §26.81 What are the requirements for Unified Certification Programs?

- (a) You and all other DOT recipients in your state must participate in a Unified Certification Program (UCP).
- (1) Within three years of March 4, 1999, you and the other recipients in your state must sign an agreement establishing the UCP for that state and submit the agreement to the Secretary for approval. The Secretary may, on the basis of extenuating circumstances shown by the recipients in the state, extend this deadline for no more than one additional year.
- (2) The agreement must provide for the establishment of a UCP meeting all the requirements of this section. The agreement must specify that the UCP will follow all certification procedures and standards of this part, on the same basis as recipients; that the UCP shall cooperate fully with oversight, review, and monitoring activities of DOT and its operating administrations; and that the UCP shall implement DOT directives and guidance concerning certification matters. The agreement shall also commit recipients to ensuring that the UCP has sufficient resources and expertise to carry out the requirements of this part. The agreement shall include an implementation schedule ensuring that the UCP is fully operational no later than 18 months following the approval of the agreement by the Secretary.
- (3) Subject to approval by the Secretary, the UCP in each state may take any form acceptable to the recipients in that state.
- (4) The Secretary shall review the UCP and approve it, disapprove it, or remand it to the recipients in the state for revisions. A complete agreement which is not disapproved or remanded within 180 days of its receipt is deemed to be accepted.
- (5) If you and the other recipients in your state fail to meet the deadlines set forth in this paragraph (a), you shall have the opportunity to make an explanation to the Secretary why a deadline could not be met and why meeting the deadline was beyond your control. If you fail to make such an explanation, or the explanation does not justify the failure to meet the deadline, the Secretary shall direct you to complete the required action by a date certain. If you and the other recipients fail to carry out this direction in a timely manner, you are collectively in noncompliance with this part.
- (b) The UCP shall make all certification decisions on behalf of all DOT recipients in the state with respect to participation in the DOT DBE Program.
  - (1) Certification decisions by the UCP shall be binding on all DOT recipients within the state.
- (2) The UCP shall provide "one-stop shopping" to applicants for certification, such that an applicant is required to apply only once for a DBE certification that will be honored by all recipients in the state.
- (3) All obligations of recipients with respect to certification and nondiscrimination must be carried out by UCPs, and recipients may use only UCPs that comply with the certification and nondiscrimination requirements of this part.
- (c) All certifications by UCPs shall be pre-certifications; i.e., certifications that have been made final before the due date for bids or offers on a contract on which a firm seeks to participate as a DBE.
- (d) A UCP is not required to process an application for certification from a firm having its principal place of business outside the state if the firm is not certified by the UCP in the state in which it maintains

its principal place of business. The "home state" UCP shall share its information and documents concerning the firm with other UCPs that are considering the firm's application.

- (e) Subject to DOT approval as provided in this section, the recipients in two or more states may form a regional UCP. UCPs may also enter into written reciprocity agreements with other UCPs. Such an agreement shall outline the specific responsibilities of each participant. A UCP may accept the certification of any other UCP or DOT recipient.
- (f) Pending the establishment of UCPs meeting the requirements of this section, you may enter into agreements with other recipients, on a regional or inter-jurisdictional basis, to perform certification functions required by this part. You may also grant reciprocity to other recipient's certification decisions.
- (g) Each UCP shall maintain a unified DBE directory containing, for all firms certified by the UCP (including those from other states certified under the provisions of this part), the information required by §26.31. The UCP shall make the directory available to the public electronically, on the internet, as well as in print. The UCP shall update the electronic version of the directory by including additions, deletions, and other changes as soon as they are made and shall revise the print version of the Directory at least once a year.
- (h) Except as otherwise specified in this section, all provisions of this subpart and subpart D of this part pertaining to recipients also apply to UCPs.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5100, Jan. 28, 2011]

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## §26.83 What procedures do recipients follow in making certification decisions?

Link to an amendment published at 79 FR 59598, October 2, 2014.

- (a) You must ensure that only firms certified as eligible DBEs under this section participate as DBEs in your program.
- (b) You must determine the eligibility of firms as DBEs consistent with the standards of subpart D of this part. When a UCP is formed, the UCP must meet all the requirements of subpart D of this part and this subpart that recipients are required to meet.
- (c) You must take all the following steps in determining whether a DBE firm meets the standards of subpart D of this part:
- (1) Perform an on-site visit to the offices of the firm. You must interview the principal officers of the firm and review their résumés and/or work histories. You must also perform an on-site visit to job sites if there are such sites on which the firm is working at the time of the eligibility investigation in your jurisdiction or local area. You may rely upon the site visit report of any other recipient with respect to a firm applying for certification;
  - (2) If the firm is a corporation, analyze the ownership of stock in the firm:
  - (3) Analyze the bonding and financial capacity of the firm;
- (4) Determine the work history of the firm, including contracts it has received and work it has completed;
- (5) Obtain a statement from the firm of the type of work it prefers to perform as part of the DBE program and its preferred locations for performing the work, if any;

- (6) Obtain or compile a list of the equipment owned by or available to the firm and the licenses the firm and its key personnel possess to perform the work it seeks to do as part of the DBE program;
- (7) Require potential DBEs to complete and submit an appropriate application form, unless the potential DBE is an SBA certified firm applying pursuant to the DOT/SBA MOU.
- (i) You must use the application form provided in Appendix F to this part without change or revision. However, you may provide in your DBE program, with the approval of the concerned operating administration, for supplementing the form by requesting additional information not inconsistent with this part.
- (ii) You must make sure that the applicant attests to the accuracy and truthfulness of the information on the application form. This shall be done either in the form of an affidavit sworn to by the applicant before a person who is authorized by state law to administer oaths or in the form of an unsworn declaration executed under penalty of perjury of the laws of the United States.
- (iii) You must review all information on the form prior to making a decision about the eligibility of the firm.
- (d) When another recipient, in connection with its consideration of the eligibility of a firm, makes a written request for certification information you have obtained about that firm (e.g., including application materials or the report of a site visit, if you have made one to the firm), you must promptly make the information available to the other recipient.

#### (e) [Reserved]

- (f) Subject to the approval of the concerned operating administration as part of your DBE program, you may impose a reasonable application fee for certification. Fee waivers shall be made in appropriate cases.
- (g) You must safeguard from disclosure to unauthorized persons information gathered as part of the certification process that may reasonably be regarded as proprietary or other confidential business information, consistent with applicable Federal, state, and local law.
- (h) Once you have certified a DBE, it shall remain certified until and unless you have removed its certification, in whole or in part, through the procedures of section 26.87. You may not require DBEs to reapply for certification or require "recertification" of currently certified firms. However, you may conduct a certification review of a certified DBE firm, including a new on-site review, three years from the date of the firm's most recent certification, or sooner if appropriate in light of changed circumstances (e.g., of the kind requiring notice under paragraph (i) of this section), a complaint, or other information concerning the firm's eligibility. If you have grounds to question the firm's eligibility, you may conduct an on-site review on an unannounced basis, at the firm's offices and jobsites.
- (i) If you are a DBE, you must inform the recipient or UCP in writing of any change in circumstances affecting your ability to meet size, disadvantaged status, ownership, or control requirements of this part or any material change in the information provided in your application form.
- (1) Changes in management responsibility among members of a limited liability company are covered by this requirement.
  - (2) You must attach supporting documentation describing in detail the nature of such changes.
- (3) The notice must take the form of an affidavit sworn to by the applicant before a person who is authorized by state law to administer oaths or of an unsworn declaration executed under penalty of perjury of the laws of the United States. You must provide the written notification within 30 days of the occurrence of the change. If you fail to make timely notification of such a change, you will be deemed to have failed to cooperate under §26.109(c).

- (j) If you are a DBE, you must provide to the recipient, every year on the anniversary of the date of your certification, an affidavit sworn to by the firm's owners before a person who is authorized by state law to administer oaths or an unsworn declaration executed under penalty of perjury of the laws of the United States. This affidavit must affirm that there have been no changes in the firm's circumstances affecting its ability to meet size, disadvantaged status, ownership, or control requirements of this part or any material changes in the information provided in its application form, except for changes about which you have notified the recipient under paragraph (i) of this section. The affidavit shall specifically affirm that your firm continues to meet SBA business size criteria and the overall gross receipts cap of this part, documenting this affirmation with supporting documentation of your firm's size and gross receipts. If you fail to provide this affidavit in a timely manner, you will be deemed to have failed to cooperate under §26.109(c).
- (k) If you are a recipient, you must make decisions on applications for certification within 90 days of receiving from the applicant firm all information required under this part. You may extend this time period once, for no more than an additional 60 days, upon written notice to the firm, explaining fully and specifically the reasons for the extension. You may establish a different time frame in your DBE program, upon a showing that this time frame is not feasible, and subject to the approval of the concerned operating administration. Your failure to make a decision by the applicable deadline under this paragraph is deemed a constructive denial of the application, on the basis of which the firm may appeal to DOT under §26.89.
- (I) As a recipient or UCP, you must advise each applicant within 30 days from your receipt of the application whether the application is complete and suitable for evaluation and, if not, what additional information or action is required.
- (m) Except as otherwise provided in this paragraph, if an applicant for DBE certification withdraws its application before you have issued a decision on the application, the applicant can resubmit the application at any time. As a recipient or UCP, you may not apply the waiting period provided under §26.86(c) of this part before allowing the applicant to resubmit its application. However, you may place the reapplication at the "end of the line," behind other applications that have been made since the firm's previous application was withdrawn. You may also apply the waiting period provided under §26.86(c) of this part to a firm that has established a pattern of frequently withdrawing applications before you make a decision.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35555, June 16, 2003; 76 FR 5100, Jan. 28, 2011]

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#### §26.85 Interstate certification.

- (a) This section applies with respect to any firm that is currently certified in its home state.
- (b) When a firm currently certified in its home state ("State A") applies to another State ("State B") for DBE certification, State B may, at its discretion, accept State A's certification and certify the firm, without further procedures.
- (1) To obtain certification in this manner, the firm must provide to State B a copy of its certification notice from State A.
- (2) Before certifying the firm, State B must confirm that the firm has a current valid certification from State A. State B can do so by reviewing State A's electronic directory or obtaining written confirmation from State A.
- (c) In any situation in which State B chooses not to accept State A's certification of a firm as provided in paragraph (b) of this section, as the applicant firm you must provide the information in paragraphs (c)(1) through (4) of this section to State B.

- (1) You must provide to State B a complete copy of the application form, all supporting documents, and any other information you have submitted to State A or any other state related to your firm's certification. This includes affidavits of no change (see §26.83(j)) and any notices of changes (see §26.83(i)) that you have submitted to State A, as well as any correspondence you have had with State A's UCP or any other recipient concerning your application or status as a DBE firm.
- (2) You must also provide to State B any notices or correspondence from states other than State A relating to your status as an applicant or certified DBE in those states. For example, if you have been denied certification or decertified in State C, or subject to a decertification action there, you must inform State B of this fact and provide all documentation concerning this action to State B.
- (3) If you have filed a certification appeal with DOT (see §26.89), you must inform State B of the fact and provide your letter of appeal and DOT's response to State B.
- (4) You must submit an affidavit sworn to by the firm's owners before a person who is authorized by State law to administer oaths or an unsworn declaration executed under penalty of perjury of the laws of the United States.
- (i) This affidavit must affirm that you have submitted all the information required by 49 CFR 26.85(c) and the information is complete and, in the case of the information required by §26.85(c)(1), is an identical copy of the information submitted to State A.
- (ii) If the on-site report from State A supporting your certification in State A is more than three years old, as of the date of your application to State B, State B may require that your affidavit also affirm that the facts in the on-site report remain true and correct.
- (d) As State B, when you receive from an applicant firm all the information required by paragraph (c) of this section, you must take the following actions:
- (1) Within seven days contact State A and request a copy of the site visit review report for the firm (see §26.83(c)(1)), any updates to the site visit review, and any evaluation of the firm based on the site visit. As State A, you must transmit this information to State B within seven days of receiving the request. A pattern by State B of not making such requests in a timely manner or by "State A" or any other State of not complying with such requests in a timely manner is noncompliance with this Part.
- (2) Determine whether there is good cause to believe that State A's certification of the firm is erroneous or should not apply in your State. Reasons for making such a determination may include the following:
  - (i) Evidence that State A's certification was obtained by fraud;
- (ii) New information, not available to State A at the time of its certification, showing that the firm does not meet all eligibility criteria;
- (iii) State A's certification was factually erroneous or was inconsistent with the requirements of this part;
  - (iv) The State law of State B requires a result different from that of the State law of State A.
- (v) The information provided by the applicant firm did not meet the requirements of paragraph (c) of this section.
- (3) If, as State B, unless you have determined that there is good cause to believe that State A's certification is erroneous or should not apply in your State, you must, no later than 60 days from the date on which you received from the applicant firm all the information required by paragraph (c) of this section, send to the applicant firm a notice that it is certified and place the firm on your directory of certified firms.

- (4) If, as State B, you have determined that there is good cause to believe that State A's certification is erroneous or should not apply in your State, you must, no later than 60 days from the date on which you received from the applicant firm all the information required by paragraph (c) of this section, send to the applicant firm a notice stating the reasons for your determination.
- (i) This notice must state with particularity the specific reasons why State B believes that the firm does not meet the requirements of this Part for DBE eligibility and must offer the firm an opportunity to respond to State B with respect to these reasons.
- (ii) The firm may elect to respond in writing, to request an in-person meeting with State B's decision maker to discuss State B's objections to the firm's eligibility, or both. If the firm requests a meeting, as State B you must schedule the meeting to take place within 30 days of receiving the firm's request.
- (iii) The firm bears the burden of demonstrating, by a preponderance of evidence, that it meets the requirements of this Part with respect to the particularized issues raised by State B's notice. The firm is not otherwise responsible for further demonstrating its eligibility to State B.
- (iv) The decision maker for State B must be an individual who is thoroughly familiar with the provisions of this Part concerning certification.
- (v) State B must issue a written decision within 30 days of the receipt of the written response from the firm or the meeting with the decision maker, whichever is later.
  - (vi) The firm's application for certification is stayed pending the outcome of this process.
- (vii) A decision under this paragraph (d)(4) may be appealed to the Departmental Office of Civil Rights under s§26.89 of this part.
- (e) As State B, if you have not received from State A a copy of the site visit review report by a date 14 days after you have made a timely request for it, you may hold action required by paragraphs (d)(2) through (4) of this section in abeyance pending receipt of the site visit review report. In this event, you must, no later than 30 days from the date on which you received from an applicant firm all the information required by paragraph (c) of this section, notify the firm in writing of the delay in the process and the reason for it.
- (f)(1) As a UCP, when you deny a firm's application, reject the application of a firm certified in State A or any other State in which the firm is certified, through the procedures of paragraph (d)(4) of this section, or decertify a firm, in whole or in part, you must make an entry in the Department of Transportation Office of Civil Rights' (DOCR's) Ineligibility Determination Online Database. You must enter the following information:
  - (i) The name of the firm;
  - (ii) The name(s) of the firm's owner(s);
  - (iii) The type and date of the action;
  - (iv) The reason for the action.
- (2) As a UCP, you must check the DOCR Web site at least once every month to determine whether any firm that is applying to you for certification or that you have already certified is on the list.
- (3) For any such firm that is on the list, you must promptly request a copy of the listed decision from the UCP that made it. As the UCP receiving such a request, you must provide a copy of the decision to the requesting UCP within 7 days of receiving the request. As the UCP receiving the decision, you must then consider the information in the decision in determining what, if any, action to take with respect to the certified DBE firm or applicant.

(g) You must implement the requirements of this section beginning January 1, 2012.

[76 FR 5100, Jan. 28, 2011]

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## §26.86 What rules govern recipients' denials of initial requests for certification?

Link to an amendment published at 79 FR 59598, October 2, 2014.

- (a) When you deny a request by a firm, which is not currently certified with you, to be certified as a DBE, you must provide the firm a written explanation of the reasons for the denial, specifically referencing the evidence in the record that supports each reason for the denial. All documents and other information on which the denial is based must be made available to the applicant, on request.
- (b) When you deny DBE certification to a firm certified by the SBA, you must notify the SBA in writing. The notification must include the reason for denial.
- (c) When a firm is denied certification, you must establish a time period of no more than twelve months that must elapse before the firm may reapply to the recipient for certification. You may provide, in your DBE program, subject to approval by the concerned operating administration, a shorter waiting period for reapplication. The time period for reapplication begins to run on the date the explanation required by paragraph (a) of this section is received by the firm.
- (d) When you make an administratively final denial of certification concerning a firm, the firm may appeal the denial to the Department under §26.89.

[64 FR 5126, Feb. 2, 1999. Redesignated and amended at 68 FR 35555, June 16, 2003]

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## §26.87 What procedures does a recipient use to remove a DBE's eligibility?

Link to an amendment published at 79 FR 59599, October 2, 2014.

- (a) Ineligibility complaints. (1) Any person may file with you a written complaint alleging that a currently-certified firm is ineligible and specifying the alleged reasons why the firm is ineligible. You are not required to accept a general allegation that a firm is ineligible or an anonymous complaint. The complaint may include any information or arguments supporting the complainant's assertion that the firm is ineligible and should not continue to be certified. Confidentiality of complainants' identities must be protected as provided in §26.109(b).
- (2) You must review your records concerning the firm, any material provided by the firm and the complainant, and other available information. You may request additional information from the firm or conduct any other investigation that you deem necessary.
- (3) If you determine, based on this review, that there is reasonable cause to believe that the firm is ineligible, you must provide written notice to the firm that you propose to find the firm ineligible, setting forth the reasons for the proposed determination. If you determine that such reasonable cause does not exist, you must notify the complainant and the firm in writing of this determination and the reasons for it. All statements of reasons for findings on the issue of reasonable cause must specifically reference the evidence in the record on which each reason is based.
- (b) Recipient-initiated proceedings. If, based on notification by the firm of a change in its circumstances or other information that comes to your attention, you determine that there is reasonable cause to believe that a currently certified firm is ineligible, you must provide written notice to the firm that you propose to find the firm ineligible, setting forth the reasons for the proposed determination. The

statement of reasons for the finding of reasonable cause must specifically reference the evidence in the record on which each reason is based.

- (c) DOT directive to initiate proceeding. (1) If the concerned operating administration determines that information in your certification records, or other information available to the concerned operating administration, provides reasonable cause to believe that a firm you certified does not meet the eligibility criteria of this part, the concerned operating administration may direct you to initiate a proceeding to remove the firm's certification.
- (2) The concerned operating administration must provide you and the firm a notice setting forth the reasons for the directive, including any relevant documentation or other information.
- (3) You must immediately commence and prosecute a proceeding to remove eligibility as provided by paragraph (b) of this section.
- (d) Hearing. When you notify a firm that there is reasonable cause to remove its eligibility, as provided in paragraph (a), (b), or (c) of this section, you must give the firm an opportunity for an informal hearing, at which the firm may respond to the reasons for the proposal to remove its eligibility in person and provide information and arguments concerning why it should remain certified.
- (1) In such a proceeding, you bear the burden of proving, by a preponderance of the evidence, that the firm does not meet the certification standards of this part.
- (2) You must maintain a complete record of the hearing, by any means acceptable under state law for the retention of a verbatim record of an administrative hearing. If there is an appeal to DOT under §26.89, you must provide a transcript of the hearing to DOT and, on request, to the firm. You must retain the original record of the hearing. You may charge the firm only for the cost of copying the record.
- (3) The firm may elect to present information and arguments in writing, without going to a hearing. In such a situation, you bear the same burden of proving, by a preponderance of the evidence, that the firm does not meet the certification standards, as you would during a hearing.
- (e) Separation of functions. You must ensure that the decision in a proceeding to remove a firm's eligibility is made by an office and personnel that did not take part in actions leading to or seeking to implement the proposal to remove the firm's eligibility and are not subject, with respect to the matter, to direction from the office or personnel who did take part in these actions.
  - (1) Your method of implementing this requirement must be made part of your DBE program.
- (2) The decisionmaker must be an individual who is knowledgeable about the certification requirements of your DBE program and this part.
- (3) Before a UCP is operational in its state, a small airport or small transit authority (*i.e.*, an airport or transit authority serving an area with less than 250,000 population) is required to meet this requirement only to the extent feasible.
- (f) Grounds for decision. You must not base a decision to remove eligibility on a reinterpretation or changed opinion of information available to the recipient at the time of its certification of the firm. You may base such a decision only on one or more of the following:
- (1) Changes in the firm's circumstances since the certification of the firm by the recipient that render the firm unable to meet the eligibility standards of this part;
  - (2) Information or evidence not available to you at the time the firm was certified;
- (3) Information that was concealed or misrepresented by the firm in previous certification actions by a recipient;

- (4) A change in the certification standards or requirements of the Department since you certified the firm; or
  - (5) A documented finding that your determination to certify the firm was factually erroneous.
- (g) Notice of decision. Following your decision, you must provide the firm written notice of the decision and the reasons for it, including specific references to the evidence in the record that supports each reason for the decision. The notice must inform the firm of the consequences of your decision and of the availability of an appeal to the Department of Transportation under §26.89. You must send copies of the notice to the complainant in an ineligibility complaint or the concerned operating administration that had directed you to initiate the proceeding.

#### (h) [Reserved]

- (i) Status of firm during proceeding. (1) A firm remains an eligible DBE during the pendancy of your proceeding to remove its eligibility.
- (2) The firm does not become ineligible until the issuance of the notice provided for in paragraph (g) of this section.
- (j) Effects of removal of eligibility. When you remove a firm's eligibility, you must take the following action:
- (1) When a prime contractor has made a commitment to using the ineligible firm, or you have made a commitment to using a DBE prime contractor, but a subcontract or contract has not been executed before you issue the decertification notice provided for in paragraph (g) of this section, the ineligible firm does not count toward the contract goal or overall goal. You must direct the prime contractor to meet the contract goal with an eligible DBE firm or demonstrate to you that it has made a good faith effort to do so.
- (2) If a prime contractor has executed a subcontract with the firm before you have notified the firm of its ineligibility, the prime contractor may continue to use the firm on the contract and may continue to receive credit toward its DBE goal for the firm's work. In this case, or in a case where you have let a prime contract to the DBE that was later ruled ineligible, the portion of the ineligible firm's performance of the contract remaining after you issued the notice of its ineligibility shall not count toward your overall goal, but may count toward the contract goal.
- (3) Exception: If the DBE's ineligibility is caused solely by its having exceeded the size standard during the performance of the contract, you may continue to count its participation on that contract toward overall and contract goals.
- (k) Availability of appeal. When you make an administratively final removal of a firm's eligibility under this section, the firm may appeal the removal to the Department under §26.89.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35556, June 16, 2003; 76 FR 5101, Jan. 28, 2011]

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#### §26.88 xxx

Link to an amendment published at 79 FR 59599, October 2, 2014.

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#### §26.89 What is the process for certification appeals to the Department of Transportation?

Link to an amendment published at 79 FR 59599, October 2, 2014.

- (a)(1) If you are a firm that is denied certification or whose eligibility is removed by a recipient, including SBA-certified firms applying pursuant to the DOT/SBA MOU, you may make an administrative appeal to the Department.
- (2) If you are a complainant in an ineligibility complaint to a recipient (including the concerned operating administration in the circumstances provided in §26.87(c)), you may appeal to the Department if the recipient does not find reasonable cause to propose removing the firm's eligibility or, following a removal of eligibility proceeding, determines that the firm is eligible.
- (3) Send appeals to the following address: Department of Transportation, Office of Civil Rights, 1200 New Jersey Avenue, SE., Washington, DC 20590.
- (b) Pending the Department's decision in the matter, the recipient's decision remains in effect. The Department does not stay the effect of the recipient's decision while it is considering an appeal.
- (c) If you want to file an appeal, you must send a letter to the Department within 90 days of the date of the recipient's final decision, including information and arguments concerning why the recipient's decision should be reversed. The Department may accept an appeal filed later than 90 days after the date of the decision if the Department determines that there was good cause for the late filing of the appeal.
- (1) If you are an appellant who is a firm which has been denied certification, whose certification has been removed, whose owner is determined not to be a member of a designated disadvantaged group, or concerning whose owner the presumption of disadvantage has been rebutted, your letter must state the name and address of any other recipient which currently certifies the firm, which has rejected an application for certification from the firm or removed the firm's eligibility within one year prior to the date of the appeal, or before which an application for certification or a removal of eligibility is pending. Failure to provide this information may be deemed a failure to cooperate under §26.109(c).
- (2) If you are an appellant other than one described in paragraph (c)(1) of this section, the Department will request, and the firm whose certification has been questioned shall promptly provide, the information called for in paragraph (c)(1) of this section. Failure to provide this information may be deemed a failure to cooperate under §26.109(c).
- (d) When it receives an appeal, the Department requests a copy of the recipient's complete administrative record in the matter. If you are the recipient, you must provide the administrative record, including a hearing transcript, within 20 days of the Department's request. The Department may extend this time period on the basis of a recipient's showing of good cause. To facilitate the Department's review of a recipient's decision, you must ensure that such administrative records are well organized, indexed, and paginated. Records that do not comport with these requirements are not acceptable and will be returned to you to be corrected immediately. If an appeal is brought concerning one recipient's certification decision concerning a firm, and that recipient relied on the decision and/or administrative record of another recipient, this requirement applies to both recipients involved.
- (e) The Department makes its decision based solely on the entire administrative record. The Department does not make a de novo review of the matter and does not conduct a hearing. The Department may supplement the administrative record by adding relevant information made available by the DOT Office of Inspector General; Federal, state, or local law enforcement authorities; officials of a DOT operating administration or other appropriate DOT office; a recipient; or a firm or other private party.
- (f) As a recipient, when you provide supplementary information to the Department, you shall also make this information available to the firm and any third-party complainant involved, consistent with Federal or applicable state laws concerning freedom of information and privacy. The Department makes available, on request by the firm and any third-party complainant involved, any supplementary information it receives from any source.
- (1) The Department affirms your decision unless it determines, based on the entire administrative record, that your decision is unsupported by substantial evidence or inconsistent with the substantive or procedural provisions of this part concerning certification.

- (2) If the Department determines, after reviewing the entire administrative record, that your decision was unsupported by substantial evidence or inconsistent with the substantive or procedural provisions of this part concerning certification, the Department reverses your decision and directs you to certify the firm or remove its eligibility, as appropriate. You must take the action directed by the Department's decision immediately upon receiving written notice of it.
- (3) The Department is not required to reverse your decision if the Department determines that a procedural error did not result in fundamental unfairness to the appellant or substantially prejudice the opportunity of the appellant to present its case.
- (4) If it appears that the record is incomplete or unclear with respect to matters likely to have a significant impact on the outcome of the case, the Department may remand the record to you with instructions seeking clarification or augmentation of the record before making a finding. The Department may also remand a case to you for further proceedings consistent with Department instructions concerning the proper application of the provisions of this part.
  - (5) The Department does not uphold your decision based on grounds not specified in your decision.
- (6) The Department's decision is based on the status and circumstances of the firm as of the date of the decision being appealed.
- (7) The Department provides written notice of its decision to you, the firm, and the complainant in an ineligibility complaint. A copy of the notice is also sent to any other recipient whose administrative record or decision has been involved in the proceeding (see paragraph (d) of this section). The Department will also notify the SBA in writing when DOT takes an action on an appeal that results in or confirms a loss of eligibility to any SBA-certified firm. The notice includes the reasons for the Department's decision, including specific references to the evidence in the record that supports each reason for the decision.
- (8) The Department's policy is to make its decision within 180 days of receiving the complete administrative record. If the Department does not make its decision within this period, the Department provides written notice to concerned parties, including a statement of the reason for the delay and a date by which the appeal decision will be made.
- (g) All decisions under this section are administratively final, and are not subject to petitions for reconsideration.

[64 FR 5126, Feb. 2, 1999, as amended at 65 FR 68951, Nov. 15, 2000; 68 FR 35556, June 16, 2003; 73 FR 33329, June 12, 2008]

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#### §26.91 What actions do recipients take following DOT certification appeal decisions?

- (a) If you are the recipient from whose action an appeal under §26.89 is taken, the decision is binding. It is not binding on other recipients.
- (b) If you are a recipient to which a DOT determination under §26.89 is applicable, you must take the following action:
- (1) If the Department determines that you erroneously certified a firm, you must remove the firm's eligibility on receipt of the determination, without further proceedings on your part. Effective on the date of your receipt of the Department's determination, the consequences of a removal of eligibility set forth in §26.87(i) take effect.
- (2) If the Department determines that you erroneously failed to find reasonable cause to remove the firm's eligibility, you must expeditiously commence a proceeding to determine whether the firm's eligibility should be removed, as provided in §26.87.

- (3) If the Department determines that you erroneously declined to certify or removed the eligibility of the firm, you must certify the firm, effective on the date of your receipt of the written notice of Department's determination.
- (4) If the Department determines that you erroneously determined that the presumption of social and economic disadvantage either should or should not be deemed rebutted, you must take appropriate corrective action as determined by the Department.
  - (5) If the Department affirms your determination, no further action is necessary.
- (c) Where DOT has upheld your denial of certification to or removal of eligibility from a firm, or directed the removal of a firm's eligibility, other recipients with whom the firm is certified may commence a proceeding to remove the firm's eligibility under §26.87. Such recipients must not remove the firm's eligibility absent such a proceeding. Where DOT has reversed your denial of certification to or removal of eligibility from a firm, other recipients must take the DOT action into account in any certification action involving the firm. However, other recipients are not required to certify the firm based on the DOT decision.
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## Subpart F-Compliance and Enforcement

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#### §26.101 What compliance procedures apply to recipients?

- (a) If you fail to comply with any requirement of this part, you may be subject to formal enforcement action under §26.103 or §26.105 or appropriate program sanctions by the concerned operating administration, such as the suspension or termination of Federal funds, or refusal to approve projects, grants or contracts until deficiencies are remedied. Program sanctions may include, in the case of the FHWA program, actions provided for under 23 CFR 1.36; in the case of the FAA program, actions consistent with 49 U.S.C. 47106(d), 47111(d), and 47122; and in the case of the FTA program, any actions permitted under 49 U.S.C. chapter 53 or applicable FTA program requirements.
- (b) As provided in statute, you will not be subject to compliance actions or sanctions for failing to carry out any requirement of this part because you have been prevented from complying because a Federal court has issued a final order in which the court found that the requirement is unconstitutional.
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#### §26.103 What enforcement actions apply in FHWA and FTA programs?

The provisions of this section apply to enforcement actions under FHWA and FTA programs:

- (a) Noncompliance complaints. Any person who believes that a recipient has failed to comply with its obligations under this part may file a written complaint with the concerned operating administration's Office of Civil Rights. If you want to file a complaint, you must do so no later than 180 days after the date of the alleged violation or the date on which you learned of a continuing course of conduct in violation of this part. In response to your written request, the Office of Civil Rights may extend the time for filing in the interest of justice, specifying in writing the reason for so doing. The Office of Civil Rights may protect the confidentiality of your identity as provided in §26.109(b). Complaints under this part are limited to allegations of violation of the provisions of this part.
- (b) Compliance reviews. The concerned operating administration may review the recipient's compliance with this part at any time, including reviews of paperwork and on-site reviews, as appropriate. The Office of Civil Rights may direct the operating administration to initiate a compliance review based on complaints received.

- (c) Reasonable cause notice. If it appears, from the investigation of a complaint or the results of a compliance review, that you, as a recipient, are in noncompliance with this part, the appropriate DOT office promptly sends you, return receipt requested, a written notice advising you that there is reasonable cause to find you in noncompliance. The notice states the reasons for this finding and directs you to reply within 30 days concerning whether you wish to begin conciliation.
- (d) Conciliation. (1) If you request conciliation, the appropriate DOT office shall pursue conciliation for at least 30, but not more than 120, days from the date of your request. The appropriate DOT office may extend the conciliation period for up to 30 days for good cause, consistent with applicable statutes.
- (2) If you and the appropriate DOT office sign a conciliation agreement, then the matter is regarded as closed and you are regarded as being in compliance. The conciliation agreement sets forth the measures you have taken or will take to ensure compliance. While a conciliation agreement is in effect, you remain eligible for FHWA or FTA financial assistance.
- (3) The concerned operating administration shall monitor your implementation of the conciliation agreement and ensure that its terms are complied with. If you fail to carry out the terms of a conciliation agreement, you are in noncompliance.
- (4) If you do not request conciliation, or a conciliation agreement is not signed within the time provided in paragraph (d)(1) of this section, then enforcement proceedings begin.
  - (e) Enforcement actions. (1) Enforcement actions are taken as provided in this subpart.
  - (2) Applicable findings in enforcement proceedings are binding on all DOT offices.

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#### §26.105 What enforcement actions apply in FAA programs?

- (a) Compliance with all requirements of this part by airport sponsors and other recipients of FAA financial assistance is enforced through the procedures of Title 49 of the United States Code, including 49 U.S.C. 47106(d), 47111(d), and 47122, and regulations implementing them.
  - (b) The provisions of §26.103(b) and this section apply to enforcement actions in FAA programs.
- (c) Any person who knows of a violation of this part by a recipient of FAA funds may file a complaint under 14 CFR part 16 with the Federal Aviation Administration Office of Chief Counsel.

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#### §26.107 What enforcement actions apply to firms participating in the DBE program?

- (a) If you are a firm that does not meet the eligibility criteria of subpart D of this part and that attempts to participate in a DOT-assisted program as a DBE on the basis of false, fraudulent, or deceitful statements or representations or under circumstances indicating a serious lack of business integrity or honesty, the Department may initiate suspension or debarment proceedings against you under 2 CFR parts 180 and 1200.
- (b) If you are a firm that, in order to meet DBE contract goals or other DBE program requirements, uses or attempts to use, on the basis of false, fraudulent or deceitful statements or representations or under circumstances indicating a serious lack of business integrity or honesty, another firm that does not meet the eligibility criteria of subpart D of this part, the Department may initiate suspension or debarment proceedings against you under 2 CFR parts 180 and 1200.
- (c) In a suspension or debarment proceeding brought under paragraph (a) or (b) of this section, the concerned operating administration may consider the fact that a purported DBE has been certified by a

recipient. Such certification does not preclude the Department from determining that the purported DBE, or another firm that has used or attempted to use it to meet DBE goals, should be suspended or debarred.

- (d) The Department may take enforcement action under 49 CFR Part 31, Program Fraud and Civil Remedies, against any participant in the DBE program whose conduct is subject to such action under 49 CFR part 31.
- (e) The Department may refer to the Department of Justice, for prosecution under 18 U.S.C. 1001 or other applicable provisions of law, any person who makes a false or fraudulent statement in connection with participation of a DBE in any DOT-assisted program or otherwise violates applicable Federal statutes.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5101, Jan. 28, 2011]

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## §26.109 What are the rules governing information, confidentiality, cooperation, and intimidation or retaliation?

- (a) Availability of records. (1) In responding to requests for information concerning any aspect of the DBE program, the Department complies with provisions of the Federal Freedom of Information and Privacy Acts (5 U.S.C. 552 and 552a). The Department may make available to the public any information concerning the DBE program release of which is not prohibited by Federal law.
- (2) Notwithstanding any provision of Federal or state law, you must not release any information that may reasonably be construed as confidential business information to any third party without the written consent of the firm that submitted the information. This includes applications for DBE certification and supporting information. However, you must transmit this information to DOT in any certification appeal proceeding under §26.89 of this part or to any other state to which the individual's firm has applied for certification under §26.85 of this part.
- (b) Confidentiality of information on complainants. Notwithstanding the provisions of paragraph (a) of this section, the identity of complainants shall be kept confidential, at their election. If such confidentiality will hinder the investigation, proceeding or hearing, or result in a denial of appropriate administrative due process to other parties, the complainant must be advised for the purpose of waiving the privilege. Complainants are advised that, in some circumstances, failure to waive the privilege may result in the closure of the investigation or dismissal of the proceeding or hearing. FAA follows the procedures of 14 CFR part 16 with respect to confidentiality of information in complaints.
- (c) Cooperation. All participants in the Department's DBE program (including, but not limited to, recipients, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet contract goals) are required to cooperate fully and promptly with DOT and recipient compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to recipients, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a complainant or appellant, dismissal of the complaint or appeal; with respect to a contractor which uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).
- (d) Intimidation and retaliation. If you are a recipient, contractor, or any other participant in the program, you must not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this part. If you violate this prohibition, you are in noncompliance with this part.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35556, June 16, 2003; 76 FR 5101, Jan. 28, 2011]

#### Appendix A to Part 26---Guidance Concerning Good Faith Efforts

Link to an amendment published at 79 FR 59600, October 2, 2014.

I. When, as a recipient, you establish a contract goal on a DOT-assisted contract, a bidder must, in order to be responsible and/or responsive, make good faith efforts to meet the goal. The bidder can meet this requirement in either of two ways. First, the bidder can meet the goal, documenting commitments for participation by DBE firms sufficient for this purpose. Second, even if it doesn't meet the goal, the bidder can document adequate good faith efforts. This means that the bidder must show that it took all necessary and reasonable steps to achieve a DBE goal or other requirement of this part which, by their scope, intensity, and appropriateness to the objective, could reasonably be expected to obtain sufficient DBE participation, even if they were not fully successful.

II. In any situation in which you have established a contract goal, part 26 requires you to use the good faith efforts mechanism of this part. As a recipient, it is up to you to make a fair and reasonable judgment whether a bidder that did not meet the goal made adequate good faith efforts. It is important for you to consider the quality, quantity, and intensity of the different kinds of efforts that the bidder has made. The efforts employed by the bidder should be those that one could reasonably expect a bidder to take if the bidder were actively and aggressively trying to obtain DBE participation sufficient to meet the DBE contract goal. Mere *pro forma* efforts are not good faith efforts to meet the DBE contract requirements. We emphasize, however, that your determination concerning the sufficiency of the firm's good faith efforts is a judgment call: meeting quantitative formulas is not required.

III. The Department also strongly cautions you against requiring that a bidder meet a contract goal (i.e., obtain a specified amount of DBE participation) in order to be awarded a contract, even though the bidder makes an adequate good faith efforts showing. This rule specifically prohibits you from ignoring bona fide good faith efforts.

IV. The following is a list of types of actions which you should consider as part of the bidder's good faith efforts to obtain DBE participation. It is not intended to be a mandatory checklist, nor is it intended to be exclusive or exhaustive. Other factors or types of efforts may be relevant in appropriate cases.

A. Soliciting through all reasonable and available means (e.g. attendance at pre-bid meetings, advertising and/or written notices) the interest of all certified DBEs who have the capability to perform the work of the contract. The bidder must solicit this interest within sufficient time to allow the DBEs to respond to the solicitation. The bidder must determine with certainty if the DBEs are interested by taking appropriate steps to follow up initial solicitations.

- B. Selecting portions of the work to be performed by DBEs in order to increase the likelihood that the DBE goals will be achieved. This includes, where appropriate, breaking out contract work items into economically feasible units to facilitate DBE participation, even when the prime contractor might otherwise prefer to perform these work items with its own forces.
- C. Providing interested DBEs with adequate information about the plans, specifications, and requirements of the contract in a timely manner to assist them in responding to a solicitation.
- D. (1) Negotiating in good faith with interested DBEs. It is the bidder's responsibility to make a portion of the work available to DBE subcontractors and suppliers and to select those portions of the work or material needs consistent with the available DBE subcontractors and suppliers, so as to facilitate DBE participation. Evidence of such negotiation includes the names, addresses, and telephone numbers of DBEs that were considered; a description of the information provided regarding the plans and specifications for the work selected for subcontracting; and evidence as to why additional agreements could not be reached for DBEs to perform the work.
- (2) A bidder using good business judgment would consider a number of factors in negotiating with subcontractors, including DBE subcontractors, and would take a firm's price and capabilities as well as contract goals into consideration. However, the fact that there may be some additional costs involved in

finding and using DBEs is not in itself sufficient reason for a bidder's failure to meet the contract DBE goal, as long as such costs are reasonable. Also, the ability or desire of a prime contractor to perform the work of a contract with its own organization does not relieve the bidder of the responsibility to make good faith efforts. Prime contractors are not, however, required to accept higher quotes from DBEs if the price difference is excessive or unreasonable.

- E. Not rejecting DBEs as being unqualified without sound reasons based on a thorough investigation of their capabilities. The contractor's standing within its industry, membership in specific groups, organizations, or associations and political or social affiliations (for example union vs. non-union employee status) are not legitimate causes for the rejection or non-solicitation of bids in the contractor's efforts to meet the project goal.
- F. Making efforts to assist interested DBEs in obtaining bonding, lines of credit, or insurance as required by the recipient or contractor.
- G. Making efforts to assist interested DBEs in obtaining necessary equipment, supplies, materials, or related assistance or services.
- H. Effectively using the services of available minority/women community organizations; minority/women contractors' groups; local, state, and Federal minority/women business assistance offices; and other organizations as allowed on a case-by-case basis to provide assistance in the recruitment and placement of DBEs.
- V. In determining whether a bidder has made good faith efforts, you may take into account the performance of other bidders in meeting the contract. For example, when the apparent successful bidder fails to meet the contract goal, but others meet it, you may reasonably raise the question of whether, with additional reasonable efforts, the apparent successful bidder could have met the goal. If the apparent successful bidder fails to meet the goal, but meets or exceeds the average DBE participation obtained by other bidders, you may view this, in conjunction with other factors, as evidence of the apparent successful bidder having made good faith efforts.

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Appendix B to Part 26-Uniform Report of DBE Awards or Commitments and Payments Form

Link to an amendment published at 79 FR 59601, October 2, 2014.

## INSTRUCTIONS FOR COMPLETING THE UNIFORM REPORT OF DBE AWARDS OR COMMITMENTS AND PAYMENTS

- Indicase the IXII Operating Administration (OA) that provides your Federal financial assignmen. If assistance comes from more than one OA, use sequence reporting forth for each OA. If you say an ITA recipient, extense your Vendor Number in the space provided.
- 2. If you are in FAA recipiest, indicate the releviest AIP Numbers covered by their report. If more than six, attach a separate above.
- 3. Specify the Federal final year (i.e., October 1 Separator 30) in which the covered reporting period falls.
- 4. State the date of submassion of the report.
- 5. Check the appropriate box that indicates the reporting period that the data provided in this report covers. If this report is due burn 1, data should cover October 1 March 31. If this report is due Dreember 1, data should cover April 1 September 30. If this report is due to the FAA, data should cover the restre you.
- 6. Name of the recipions.
- 3. State your manual DBB goal(x) established for the Federal fiscal year of this report to be submitted to and approved by the relevant OA. Your Overall Goal is to be teported as well at the breakdown for specific Race Coastron and Race Neutral Goals (both of which include gender-coastrons/neutral goals). The Race Constitution Goal portion should be based on programs that focus on and provide benefits only for DBBs. The use of continuit goals is a primary example of a Race Coastrons measure. The Race Neutral Goal portion should include programs that, while benefiting DBBs, are not sockly focused on DBB form. For example, a small business observed program, technical assistance, and prompt payment clauses can arran a wide variety of businesses in addition to belong DBB forms.
- 8-9 The amounts in items 8(A)-9(I) should include all types of prime contracts awarded and all types of subcontrarts awarded on constituting, including professional or constituting trackaging professional or constituting parchaes of materials or supplies, lease or proclasses of equipment and any other types of services. All deltar assessants are to reflect only the Federal share of such contracts, and should be reconsided to the material deltar.
- 8(A) Provide the tenal delta amount for all prime contracts assisted with DOI funds that were awarded during this reporting period.
- N(B) Provide the head authors of all prime contracts assested with DOY funds that were awarded during that reporting period.
- 8(C) I from the total dollar amount awarded in mem \$(A), provide the <u>dollar amount</u> awarded to certified DDEs during this reporting peated.
- N(D) From the total number of prime contracts awarded in items N(H), specify the <u>number</u> awarded to certified 1884s during this reporting period
- 8(E) From the total dellars awarded in 8(C), provide the <u>dellar</u> amount awarded to Diblis though the use of Race Conscious methods. See the definition of Race Conscious Goal in item 7 and the explanation of project types in item 8 to include in your calculation.
- 86F) I now the total number of prime contracts awarded in 8(D), specify the number awarded to DBFs through Rece Conscious methods.

- 8(0) From the total dollar amount awarded in item 8(0), provide the deltar, amount awarded to certified DB's through the use of Ruce Neutral methods. See the definition of Ruce Neutral Cool in item? I and the explanation of project types in turn 8 to include.
- R(H). From the total massiver of prime communication manufed in R(D), specify the <u>maintain</u> awarded to DBUs through Race Neutral methods.
- h(1) Of all prime comments awarded this reporting period, calculate the percentage going to DMIs. Divide the dollar amount in stem h(C) by the dollar amount in stem h(A) to drive this percentage. Reseal percentage to the memoral teepth.
- 9(A)-9(I). Items 9(A)-9(I) are derived in the same way as items 8(A)-8(I). except that these calculations should be based on subcontracts radient their primes contracts. Unlike prime contracts, which may only be awarded, subconstructs may be either awarded or continuous
- 10(A)-11(I). For all IMIs awarded prime contracts and awarded or committed subcontracts as indicated to RC) (D) and 9(C)-(D), break the data down further by total dellar amount as well as the number of all contracts going to each estant; group in well as to non-miscority women. The Other energy is related, those DHEs what are not orientees of the presumptively disadventaged groups already lotted, but who are determined eligible for the DHE progress on an individual beink (e.g. a Caucasian male with a disability). The TOTALS volue in 10(II) should equal the sum of RC) and similarly, the TOTALS value in 11(II) should equal the som of RD) plus 9(D). Colemn I block only be filled out if this report on due on December I as indicated in stem 5. The values for this column are derived by adding the values reported in celemn I in your further proport with the values reported in delemn I in your further proport.
- 12(A) Provide the test hander of prime contracts completed during this regoring period that had been Conscious goals. Ruce Conscious contracts my those with contract goals or another Ruce Conscious measure.
- 12(B). Provide the total dollar value of prime contracts correlated this reporting period that had Race Constitute goals.
- 12(C) Provide the total doller amount of Obb participation on all Race Considers prime contracts completed this reporting period that was necessary to meet the contract goals on them. This applies only to Race Considers prime contracts.
- 12(1). Provide the actual total Diff, participation in dollars on the race conscious prime consuces completed that reporting period.
- D(E). Of all the prime contracts completed this reporting period, calculate the percentage of BOE participation. Divide the actual total dollar amount in 12(D) by the total dollar value provided in 12(B) to derive this percentage. Round to the nearest teeth
- D(A)-D(F) thems D(A)-D(F) are derived in the same manner as items 12(A)-D(F), except these figures should be based on Ruce Neutral prime contacts (i.e. those with no race conseasus measures)
- 14(A)-14(E). Colorate the totals for each coheren by adding the race conscious and neutral figures provided in each tow above.
- 15. Same of the Authorized Representative preparing this form.
- 16 Signature of the Authorized Representative.
- 17 Phone number of the Authorized Representative.
- 18. Far number of the Authorized Representative.
- \*\* Submit your completed report to your Regional or Division Office.

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[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35556, June 16, 2003]

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# Appendix C to Part 26—DBE Business Development Program Guidelines

The purpose of this program element is to further the development of DBEs, including but not limited to assisting them to move into non-traditional areas of work and/or compete in the marketplace outside the DBE program, via the provision of training and assistance from the recipient.

(A) Each firm that participates in a recipient's business development program (BDP) program is subject to a program term determined by the recipient. The term should consist of two stages; a developmental stage and a transitional stage.

- (B) In order for a firm to remain eligible for program participation, it must continue to meet all eligibility criteria contained in part 26.
- (C) By no later than 6 months of program entry, the participant should develop and submit to the recipient a comprehensive business plan setting forth the participant's business targets, objectives and goals. The participant will not be eligible for program benefits until such business plan is submitted and approved by the recipient. The approved business plan will constitute the participant's short and long term goals and the strategy for developmental growth to the point of economic viability in non-traditional areas of work and/or work outside the DBE program.
  - (D) The business plan should contain at least the following:
- (1) An analysis of market potential, competitive environment and other business analyses estimating the program participant's prospects for profitable operation during the term of program participation and after graduation from the program.
- (2) An analysis of the firm's strengths and weaknesses, with particular attention paid to the means of correcting any financial, managerial, technical, or labor conditions which could impede the participant from receiving contracts other than those in traditional areas of DBE participation.
- (3) Specific targets, objectives, and goals for the business development of the participant during the next two years, utilizing the results of the analysis conducted pursuant to paragraphs (C) and (D)(1) of this appendix;
- (4) Estimates of contract awards from the DBE program and from other sources which are needed to meet the objectives and goals for the years covered by the business plan; and
  - (5) Such other information as the recipient may require.
- (E) Each participant should annually review its currently approved business plan with the recipient and modify the plan as may be appropriate to account for any changes in the firm's structure and redefined needs. The currently approved plan should be considered the applicable plan for all program purposes until the recipient approves in writing a modified plan. The recipient should establish an anniversary date for review of the participant's business plan and contract forecasts.
- (F) Each participant should annually forecast in writing its need for contract awards for the next program year and the succeeding program year during the review of its business plan conducted under paragraph (E) of this appendix. Such forecast should be included in the participant's business plan. The forecast should include:
- (1) The aggregate dollar value of contracts to be sought under the DBE program, reflecting compliance with the business plan;
- (2) The aggregate dollar value of contracts to be sought in areas other than traditional areas of DBE participation;
- (3) The types of contract opportunities being sought, based on the firm's primary line of business; and
- (4) Such other information as may be requested by the recipient to aid in providing effective business development assistance to the participant.
- (G) Program participation is divided into two stages; (1) a developmental stage and (2) a transitional stage. The developmental stage is designed to assist participants to overcome their social and economic disadvantage by providing such assistance as may be necessary and appropriate to enable them to access relevant markets and strengthen their financial and managerial skills. The transitional stage of program participation follows the developmental stage and is designed to assist participants to overcome,

insofar as practical, their social and economic disadvantage and to prepare the participant for leaving the program.

- (H) The length of service in the program term should not be a pre-set time frame for either the developmental or transitional stages but should be figured on the number of years considered necessary in normal progression of achieving the firm's established goals and objectives. The setting of such time could be factored on such items as, but not limited to, the number of contracts, aggregate amount of the contract received, years in business, growth potential, etc.
- (I) Beginning in the first year of the transitional stage of program participation, each participant should annually submit for inclusion in its business plan a transition management plan outlining specific steps to promote profitable business operations in areas other than traditional areas of DBE participation after graduation from the program. The transition management plan should be submitted to the recipient at the same time other modifications are submitted pursuant to the annual review under paragraph (E) of this section. The plan should set forth the same information as required under paragraph (F) of steps the participant will take to continue its business development after the expiration of its program term.
- (J) When a participant is recognized as successfully completing the program by substantially achieving the targets, objectives and goals set forth in its program term, and has demonstrated the ability to compete in the marketplace, its further participation within the program may be determined by the recipient.
- (K) In determining whether a concern has substantially achieved the goals and objectives of its business plan, the following factors, among others, should be considered by the recipient:
  - (1) Profitability;
  - (2) Sales, including improved ratio of non-traditional contracts to traditional-type contracts;
  - (3) Net worth, financial ratios, working capital, capitalization, access to credit and capital;
  - (4) Ability to obtain bonding;
- (5) A positive comparison of the DBE's business and financial profile with profiles of non-DBE businesses in the same area or similar business category; and
  - (6) Good management capacity and capability.
- (L) Upon determination by the recipient that the participant should be graduated from the developmental program, the recipient should notify the participant in writing of its intent to graduate the firm in a letter of notification. The letter of notification should set forth findings, based on the facts, for every material issue relating to the basis of the program graduation with specific reasons for each finding. The letter of notification should also provide the participant 45 days from the date of service of the letter to submit in writing information that would explain why the proposed basis of graduation is not warranted.
- (M) Participation of a DBE firm in the program may be discontinued by the recipient prior to expiration of the firm's program term for good cause due to the failure of the firm to engage in business practices that will promote its competitiveness within a reasonable period of time as evidenced by, among other indicators, a pattern of inadequate performance or unjustified delinquent performance. Also, the recipient can discontinue the participation of a firm that does not actively pursue and bid on contracts, and a firm that, without justification, regularly fails to respond to solicitations in the type of work it is qualified for and in the geographical areas where it has indicated availability under its approved business plan. The recipient should take such action if over a 2-year period a DBE firm exhibits such a pattern.

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- (A) The purpose of this program element is to further the development of DBEs, including but not limited to assisting them to move into non-traditional areas of work and/or compete in the marketplace outside the DBE program, via the provision of training and assistance from other firms. To operate a mentor-protégé program, a recipient must obtain the approval of the concerned operating administration.
- (B)(1) Any mentor-protégé relationship shall be based on a written development plan, approved by the recipient, which clearly sets forth the objectives of the parties and their respective roles, the duration of the arrangement and the services and resources to be provided by the mentor to the protégé. The formal mentor-protégé agreement may set a fee schedule to cover the direct and indirect cost for such services rendered by the mentor for specific training and assistance to the protégé through the life of the agreement. Services provided by the mentor may be reimbursable under the FTA, FHWA, and FAA programs.
- (2) To be eligible for reimbursement, the mentor's services provided and associated costs must be directly attributable and properly allowable to specific individual contracts. The recipient may establish a line item for the mentor to quote the portion of the fee schedule expected to be provided during the life of the contract. The amount claimed shall be verified by the recipient and paid on an incremental basis representing the time the protégé is working on the contract. The total individual contract figures accumulated over the life of the agreement shall not exceed the amount stipulated in the original mentor/protégé agreement.
- (C) DBEs involved in a mentor-protégé agreement must be independent business entities which meet the requirements for certification as defined in subpart D of this part. A protégé firm must be certified before it begins participation in a mentor-protégé arrangement. If the recipient chooses to recognize mentor/protégé agreements, it should establish formal general program guidelines. These guidelines must be submitted to the operating administration for approval prior to the recipient executing an individual contractor/ subcontractor mentor-protégé agreement.

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# Appendix E to Part 26—Individual Determinations of Social and Economic Disadvantage

The following guidance is adapted, with minor modifications, from SBA regulations concerning social and economic disadvantage determinations (see 13 CFR 124.103(c) and 124.104).

# SOCIAL DISADVANTAGE

- I. Socially disadvantaged individuals are those who have been subjected to racial or ethnic prejudice or cultural bias within American society because of their identities as members of groups and without regard to their individual qualities. Social disadvantage must stem from circumstances beyond their control. Evidence of individual social disadvantage must include the following elements:
- (A) At least one objective distinguishing feature that has contributed to social disadvantage, such as race, ethnic origin, gender, disability, long-term residence in an environment isolated from the mainstream of American society, or other similar causes not common to individuals who are not socially disadvantaged;
- (B) Personal experiences of substantial and chronic social disadvantage in American society, not in other countries; and
- (C) Negative impact on entry into or advancement in the business world because of the disadvantage. Recipients will consider any relevant evidence in assessing this element. In every case, however, recipients will consider education, employment and business history, where applicable, to see if the totality of circumstances shows disadvantage in entering into or advancing in the business world.
- (1) Education. Recipients will consider such factors as denial of equal access to institutions of higher education and vocational training, exclusion from social and professional association with students

or teachers, denial of educational honors rightfully earned, and social patterns or pressures which discouraged the individual from pursuing a professional or business education.

- (2) Employment. Recipients will consider such factors as unequal treatment in hiring, promotions and other aspects of professional advancement, pay and fringe benefits, and other terms and conditions of employment; retaliatory or discriminatory behavior by an employer or labor union; and social patterns or pressures which have channeled the individual into non-professional or non-business fields.
- (3) Business history. The recipient will consider such factors as unequal access to credit or capital, acquisition of credit or capital under commercially unfavorable circumstances, unequal treatment in opportunities for government contracts or other work, unequal treatment by potential customers and business associates, and exclusion from business or professional organizations.
- II. With respect to paragraph I.(A) of this appendix, the Department notes that people with disabilities have disproportionately low incomes and high rates of unemployment. Many physical and attitudinal barriers remain to their full participation in education, employment, and business opportunities available to the general public. The Americans with Disabilities Act (ADA) was passed in recognition of the discrimination faced by people with disabilities. It is plausible that many individuals with disabilities—especially persons with severe disabilities (e.g., significant mobility, vision, or hearing impairments)—may be socially and economically disadvantaged.
- III. Under the laws concerning social and economic disadvantage, people with disabilities are not a group presumed to be disadvantaged. Nevertheless, recipients should look carefully at individual showings of disadvantage by individuals with disabilities, making a case-by-case judgment about whether such an individual meets the criteria of this appendix. As public entities subject to Title II of the ADA, recipients must also ensure their DBE programs are accessible to individuals with disabilities. For example, physical barriers or the lack of application and information materials in accessible formats cannot be permitted to thwart the access of potential applicants to the certification process or other services made available to DBEs and applicants.

#### **ECONOMIC DISADVANTAGE**

- (A) General. Economically disadvantaged individuals are socially disadvantaged individuals whose ability to compete in the free enterprise system has been impaired due to diminished capital and credit opportunities as compared to others in the same or similar line of business who are not socially disadvantaged.
  - (B) Submission of narrative and financial information.
- (1) Each individual claiming economic disadvantage must describe the conditions which are the basis for the claim in a narrative statement, and must submit personal financial information.

# (2) [Reserved]

- (C) Factors to be considered. In considering diminished capital and credit opportunities, recipients will examine factors relating to the personal financial condition of any individual claiming disadvantaged status, including personal income for the past two years (including bonuses and the value of company stock given in lieu of cash), personal net worth, and the fair market value of all assets, whether encumbered or not. Recipients will also consider the financial condition of the applicant compared to the financial profiles of small businesses in the same primary industry classification, or, if not available, in similar lines of business, which are not owned and controlled by socially and economically disadvantaged individuals in evaluating the individual's access to credit and capital. The financial profiles that recipients will compare include total assets, net sales, pre-tax profit, sales/working capital ratio, and net worth.
  - (D) Transfers within two years.
- (1) Except as set forth in paragraph (D)(2) of this appendix, recipients will attribute to an individual claiming disadvantaged status any assets which that individual has transferred to an immediate family

member, or to a trust, a beneficiary of which is an immediate family member, for less than fair market value, within two years prior to a concern's application for participation in the DBE program, unless the individual claiming disadvantaged status can demonstrate that the transfer is to or on behalf of an immediate family member for that individual's education, medical expenses, or some other form of essential support.

- (2) Recipients will not attribute to an individual claiming disadvantaged status any assets transferred by that individual to an immediate family member that are consistent with the customary recognition of special occasions, such as birthdays, graduations, anniversaries, and retirements.
- (3) In determining an individual's access to capital and credit, recipients may consider any assets that the individual transferred within such two-year period described by paragraph (D)(1) of this appendix that are not considered in evaluating the individual's assets and net worth (e.g., transfers to charities).

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35559, June 16, 2003]

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Appendix F to Part 26—Uniform Certification Application Form

Link to an amendment published at 79 FR 59603, October 2, 2014.

# INSTRUCTIONS FOR COMPLETING THE DISADVANTAGED BUSINESS ENTERPRISE (DBE) PROGRAM UNIFORM CERTIFICATION APPLICATION

NOTE: If you require additional space for any question is this application, please attack additional abects or capies as needed, taking cars to laddent on each attached shortcopy the section and number of this application to which is refere.

#### Section 1: CERTIFICATION INFORMATION

#### A. Prior/Other Certifications

Check the appropriate box indicating for which program your firm is curriently certified. If you are already certified as a DBE, indicate in the appropriate box the name of the certifying agency that has previously certified your firm, and also indicate whether your firm has unleady undergone an onsite visit. If your firm has ulready undergone an onsite visit freview, indicate the most recent date of that review and the state UCP that conducted the review.

NOTE: If your firm in currently certified under the SBA's \$(s) stellar SBB programs, you may my have to complete this application. You should contact your state UCP to find out about a streamlined application process for farms that are already certified under the \$(s) and SBB programs.

#### 8. Prior/Other Applications and Privileges

Indicate whether your fam or any of the persons fixed has ever withdrawn an application for a DBE program or an SBA 8(a) or SDB program, or whether any have ever been denied certification, decertified, depaired, suspended, or had bidding privileges denied or restricted by any state or local agency or Federal cuttly. If your answer is yes, indicate the date of such action, identify the name of the agency, and explain fully the nature of the action in the space provided.

#### Section 2: GENERAL INFORMATION

#### A. Contact Information

- (1) Siste the name and title of the person who will serve as your fund's primary contact under this application.
- (2) State the legal name of your firm, as indicated in your firm's Articles of Incorporation or charter.
- (3) State the primary phone number of your firm.
- (4) State a secondary phone number, if any,
- State your firm's fax member, if any.
- State your firm's or your contact person's email address.
- (7) State your finn's website address, if any
- (8) State the street address of your furn (i.e., the physical location of its offices - post a post office box address)
- (9) State the mailing address of your firm, if it is different from your fam's street address.

## B. Business Profife

- In the box provided, briefly describe the primary business and professional activities in which your firm engages.
- (2) State the Federal Tax ID member of your firm as provided on your firm's filed tax returns, if you have one. This could also be the Social Security number of the owner of your firm.
- (3) State the date on which your firm was officially established, as stated in your firm's Actives of Incorporation or chance.

- (4) State the date on which you and/or each other owner took ownership of the firm
- (5) Check the appropriate box that desembes the manner in which you and each other owner acquired ownership of your firm. If you checked "Other," explain in the speec provided.
- (6) Check the appropriate box that indicates whether your farm is "for profit."
  - NOTE: If you checked "No," then you do NOT qualify for the DIE program and therefore do not need to complete the rest of this application. The DBE program requires all participating firms be for profit enterprises.
- (7) Check the appropriate box that describes the legal form of ownership of your fam, as indicated in your firm's Articles of Incorporation or charter. If you checked "Other," briefly explain in the space provided.
- (8) Check the appropriate box that indicates whether your firm has ever existed under different ownership, a different type of ownership, or a different name. If you checked "Yes," specify which and briefly explain the circumstances in the space provided.
- (9) Indicate in the spaces provided how many employees your firm has, specifying the nearbor of employees who work on a full-time and partting basis.
- (10) Specify the total gross receipts of your firm for each of the past three years, as declared in your firm's filed tax returns.

#### C. Relationships with Other Businesses

- (1) Check the appropriate box that indicates whether your firm is co-becated at any of its business locations, or whether your firm shares a telephone number(s), a post office box, any office space, a yard, warehouse, other facdities, any equipment, or any office staff with any other business, organization, or entry of any kind. If you answered "Yes," then specify the name of the other firms) and briefly explain the nature of the shared facilities or other trems in the space provided.
- (2) Check the appropriate box that indicates whether at present, or at any time in the past.
  - (a) Your from his been a subsidiary of any other from:
  - (b) Your firm consisted of a partnership in which one or more of the partners are other firms,
  - (c) Your firm has owned any percentage of any other firm, and
  - (d) Your firm has had any subsidience of its own.
- (3) Cleach the appropriate box that indicates whether any other firm has ever had an ownership interest in your firm.

(4) If you answered "Yes" to any of the questions in (2)(a)-(d) or (3), identify the name, address and type of business for each.

D. Immediate Family Member Businesses

Check the appropriate box that indicates whether any of your immediate family members own or manage another company. An "immediate family member" is any person who is your father, mother, his band, wife, son, daughter, brother, sister, grandmother, grandfather, grandson, granddaughter, mother-in-law, or father-in-law. If you answered "Yes," provide the name of each relative, your relationship to them, the name of the company they own or manage, the type of business, and whether they own or manage the company.

#### Section 3: OWNERSHIP

identify all individuals or holding companies with any ownership interest in your firm, providing the information requested below (if your firm has more than one owner, provide completed copies of this section for each additional owner):

#### A. Background Information

- (1) Give the name of the owner,
- (2) State his/her title or position within your firm.
- (3) Give his/her home phone number.
- (4) State his her home (street) address.
- (5) Check the appropriate box that indicates this uwner's gender
- (6) Check the appropriate box that indicates this owner's ethnicity (check all that apply). If you checked "Other," specify this owner's ethnic group'identity not otherwise listed.
- (?) Check the appropriate box to indicate whether this owner is a U.S. citizen.
- (8) If this owner is not a U.S. citizen, check the appropriate box that indicates whether this owner is a lawfully admitted permanent resident. If this owner is neither a U.S. citizen nor a lawfully admitted permanent resident of the U.S., then this owner is NOT eligible for certification as a DHE owner. This, however, does not necessarily disqualify your tirm altogether from the DHE program if another owner is a U.S. citizen or lawfully admitted permanent resident and meets the program's eater qualifying requirements.

#### B. Ownership Interest

- (1) State the number of years during which this owner has been an owner of your firm
- (2) Indicate the dollar value of this owner's initial investment to acquire an ownership interest in your firm, broken down by cash, real estate, equipment, and/or other investment.
- (3) State the percentage of total ownership control of your firm that this owner postesses.
- (4) State the familial relationship of this owner to each other owner of your firm.
- (5) Indicate the number, percentage of the total, class, date acquired, and method by which this owner acquired his/her shares of stock in your tion.

- (6) Check the appropriate box that indicates whether this owner performs a management or supervisory function for any other business. If you checked "Yex," state the name of the other business and this owner's function or title held in that business.
- (7) Check the appropriate box that indicates whether this owner owns or works for any other firm(s) that has gay relationship with your firm. If you checked "Yes," identify the name of the other business and this owner's function or title held in that business. Briefly describe the nature of the business relationship in the space provided.

#### C. Disadvantaged Status

NOTE: You only need to complete this section for each owner that is applying for DBE qualification (i.e., for each owner who is claiming to be "socially and economically disadvantaged" and whose ownership interest is to be consted toward the control and M% ownership requirements of the DBE program)

- (1) Indicate in the space provided the total Personal Net Worth (PNW) of each owner who is applying for DBE qualification. Use the PNW calculator form at the end of this application to compute each owner's PNW.
- (2) Check the appropriate box that indicates whether any trust has ever been created for the benefit of this disadvantaged owner. If you answered "Yes," briefly explain the nature, history, purpose, and current value of the trust(s)

#### Section 4: CONTROL

- A. Identify your firm's Officers and Board of Directors:
  - In the space provided, state the name, title, date of appointment, ethnicity, and gender of each officer of your firm.
  - (2) In the space provided, state the name, title, date of appointment, ethnicity, and gender of each individual serving on your firm's floard of Directors.
  - (3) Check the appropriate box that indicates whether any of your firm's officers and/or directors lotted above perform a management or supervisory function for any other business. If you answered "Yes," identify each person by name, his/her title, the name of the other business in which sche is involved, and his/her function performed in that other business.
  - (4) Check the appropriate box that indicates whether any of your firm's officers under directors listed above own or work for any other firm(s) that has a relationship with your firm. If you answered "Yes," identify the name of the firm, the officer or director, and the nature of his/her business relationship with that other firm.
- B. Identify your firm's management personnel (by name, title, ethnicity, and gender) who control your firm in the following areas:

- Making financial decisions on your firm's behalf, including the acquisition of lines of credit, surety bonds, supplies, etc.;
- (2) Essimating and bidding, including calculation of cost estimates, bid preparation and submissions
- (3) Negotiating and contract execution, including participation in any of your firm's negotiations and executing contracts on your firm's behalf,
- (4) Hiring and/or firing of management personnel, including interviewing and conducting performance evaluation.
- (5) Field/Production operations supervision, including site supervision, scheduling, project management services, etc.;
- (6) Office planagement,
- (7) Markesing and sales;
- (8) Parchasing of major equipments:
- (9) Signing company checks (for any purpose); and
- (10) Conducting any other financial transactions on your firm's behalf not otherwise threed
- (11) Check the appropriate box that indicates whether any of the persons listed in (1) through (10) above perform a management or supervisory function for any other basiness. If you answered "Yes," identify each person by mane, higher title, the name of the other business in which whe is involved, and hasher function performed in that other business.
- (12) Check the appropriate box that indicates whether any of the persons listed in (1) through (10) above own or work for any other firm() that has a relationship with your firm. If you answered "Yes," identify the name of the firm, the name of the person, and the nature of his her business relationship with that other firm.
- Indicate your firm's laventory in the following categories;
  - (I) Equipment

State the type, make and model, and current dollar value of each piace of equipment held and/or used by your firm. Indicate whether each piece is either owned or leased by your firm.

(2) Vehicles

State the type, make and model, and current dollar value of each motor vehicle held and/or used by your firm. Indicate whether each vehicle is called owned or leased by your firm.

(3) Office Space

Sufe the street address of each office space held and/or used by your from Indicate whether your firm owns or leases the office space and the current dollar value of that property or no lease.

(4) Storage Space

State the street address of each storage space held and/or used by your firm. Indicate whether your firm nwns or leases the storage space and the current dollar value of that property or its lease.

b. Hoes your firm rely on any other firm for management functions or employee payroll?

Check the appropriate box that indicates whether your firm relies on any other firm for management functions or for employee payroll. If you answered

"Yes," briefly explain the nature of that retiance and the extent to which the other firm carries out such functions

#### E. Financial Information

- (1) Backing Information
  - (a) State the name of your firm's bank.
  - (b) State the main phone number of your firm's bord, beauch,
  - (c) State the address of your firm's bank branch.
- 2) Dondeng Information
  - (a) State your firm's Brider Number.
  - (b) State the same of your firm's bond agent and/or broker
  - (c) State your agent's broker's phone number.
  - (d) State your agent a broker's address.
  - (e) State your firm's booding limits (in dollars), specifying both the Aggregate and Project Limits.
- F. Identify all sources, amounts, and purposes of money bound to your firm, including the names of persons or firms securing the loan, if other than the listed owner;

State the name and address of each source, the name of the person securing the loan, the original dollar amount and the current balance of each loan, and the purpose for which each loan was made to your firm

G. List all contributions or transfers of assets to from your firm and to from any of its owners over the past two years;

Indicate in the spaces provided, the type of contribution of asset that was transferred, in current dallar value, the person or firm from whom it was transferred, the person or firm to whom it was transferred, the relationship between the two persons and/or firms, and the date of the transfer.

 List current licenses/permits held by any owner or employee of your fam.

List the name of each person in your firm who holds a professional license or permit, the type of license or permit, the expiration date of the permit or license, and the license/permit number and issuing State of the license or permit.

 List the three largest contracts completed by your farm in the past three years, if any.

List the name of each owner or contractor for each contract, the name and location of the projects under each contract, the type of work performed to each contract, that type of work performed to each contract.

 List the three largest active jobs on which your flum is currently working.

For each active job listed, state the name of the prime contractor and the project number, the location, the type of work performed, the project start date, the articipated completion date, and the dollar value of the contract

#### AFFIDAVIT & SIGNATURE

Carefully read the attached affidavit in its entirety. Fill in the required information for each blank space, and sign and date the affidavit in the presence of a Nesary Public, who must then mutarize the form.

# DISADVANTAGED BUSINESS ENTERPRISE PROGRAM 49 C.F.R. PART 26

# Uniform Certification Application

# Roadwap for Applicants

### Should I apply?

- 6 Is your firm at least 51% owned by a socially and economically disadvantaged individual(s) who also controls the firm?
- o Is the disadvantaged owner a U.S. citizen or lawfully admitted permanent resident of the U.S.?
- o Is your firm a small business that meets the Small Business Administration's (SBA's) size standard and does not exceed \$17.42 million in gross annual receipts?
- c. Is your from organized as a for-profit business?
  - If you answered "Yes" to all of the questions above, you may be eligible to participate in the U.S. DOT DBE program.

# Is there an easier way to apply?

If you are currently certified by the SBA as an 8(a) and/or SDB firm, you may be eligible for a streamlined certification application process. Under this process, the certifying agency to which you are applying will accept your current SBA application package in her of requiring you to fill out and submit this form.

NOTE: You must still meet the requirements for the DBE program, including undergoing an on-site review.

Be sure to attach all of the required documents listed in the <u>Documents Check List</u> at the end of this form with your completed application.

# Where can I flud more information?

- U.S. DOT http://osubtwicb.doi.gov/hus/ness/doc/index.html (this site provides useful links to the rules and regulations governing the DBE program, questions and answers, and other pertinent information)
- SBA http://www.ntis.gov/fraics (provides a listing of NAICS codes) and http://www.sba.gov/size/ndextableofs/gre.html (provides a listing of NAICS codes)
- 6 49 CFR Part 26 (the rules and regulations governing the DBE program).

Under Sec. 26.107 of 49 CFR Part 26, dated February 2, 1999, if at any time, the Department or a recipient has reason to believe that any person or firm has willfully and knowingly provided incorrect information or made false statements, the Department may initiate suspension or debarment proceedings against the person or firm under 49 CFR Part 29. Governmentwide Debarment and Suspension (nonprocurement) and Governmentwide Requirements for Drug-free Workplace (grants), take enforcement section under 49 CFR Part 31, Program Fraud and Civil Remedies, and/or refer the matter to the Department of Justice for criminal prosecution under 18 U.S.C. 1001, which prohibits false statements in Federal programs.

Page 1 of 8

# Section 1: CERTIFICATION INFORMATION

A. Prior/Other Certifications	<u> </u>						
Is your firm currently certified for	DBE.	Name of o	ertifying i	igency:		***************************************	i eriiki i Parada in kantan kantan mada a mada a mada a ka Pantan ja
any of the following programs?			et er i trium metterblerkernen.				
(If Yes, check appropriate box(es))		Has your	um's stat	t UCP co	inducted an o	n)-site visi	1?
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B. Prior/Other Applications						Notes to consider the constant of the constant	
Has your firm (under any name) or a	my of its o	wners, Boa	rd of Dire	tors, offi	cers of mana	gement pe	rsonnel, ever
withbawn an application for any of	the progra	ms listed at	ove, or ev	er been o	lenied certific	ation, dec	ertified, or
deharred or suspended or otherwise	had biddin	ig privileges	denied or	restricte	d by any state	or local a	ffcuel, ot
Federal entity?							
OYes, on ONo							
If Yes, identify State and name of	stare, for	al, or Folici	ii agency i	neo expia	in the nature	of the set	юн:
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Design of the Control							
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S	ection 2:	GENER	AL INFO	RMAT	ION		
A. Contact Information	webstackinswinswinson, nac				W		Matterburkinskatürkanlığınlındını konunktursunktuluğ
(1) Contact person and Title:			(2) Lega	l name o	fun.		
(3) Phone #:	1741754	ner Phone 8	L		(5) Fa	. 2.	
(6) E-mail	1000		Nebsite w	hare and	1 (3) Fa	7 P.	
(8) Street address of firm (No P.O. Box	<del> </del>	CRy:		venty Pan	sh:	544c:	7.ur
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	anima, es amanimi internati	eriyanyakkan animakan kanimakan da			-	anggarfasa lanjurjing kanjung ang	Permanananananan
(9) Mailing address of firm (of different	t};	Chy	•	ionally Pari	3B.	State.	Z <sub>i</sub> p:
11 11 11 11							THE RESERVE OF THE PROPERTY OF THE PARTY OF
B. Business Profile			· · · · · · · · · · · · · · · · · · ·		7	. ~	
(1) Describe the primary activities of	уош инв	.;			(2) Federa	1 183 112 (	y any j:
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(2) The tires was notablished as	/ 7	nongharanta at attaurnast bet ap 'ap	(A) Ditta	h	10.00	mantana manya ayang	. f
(3) This firm was established on	/ /	onerfunten av antananan av av ap av ap	(4) I/We	have ow	ned this firm	SHEE:	5 1
(5) Method of acquisition (check all th		TO Disciples	har 1000 to manage				5
(5) Method of acquisition (check all the D Started new business D Bou	ght existin	ng business	har 1000 to manage	have ow		since:	cession
(5) Method of acquisition tcheck all the Started new business	ght existin et <i>texplain</i> .	j medienanhokoleanskitysi	Oinhe	ited busi	rass 🗆 Se	crisq con	
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Page 2 of 8

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(7) Type of firm (check all that apply)				
Sole Proprietorship				
O Partnership				
O Corporation				
C Limited Liability Partnership				
<ul> <li>Lumited Liability Corporation</li> </ul>				
Joint Venture				
Other, Describe:				
(8) Has your firm ever existed under	different ownership, a di	fferent type of o	wnetship, or a diffe	rent name?
OYes ONa			•	
If Yes, explain:				
(9) Number of employees: Full-time			Total	agan yanganiyanyan kasaga bayantab karanan karanan karanan a
(10) Specify the gross receipts of the	firm for the last 3 years:	Year	Total receipts \$	THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TO PERSON NAMED IN COLUMN TO PERSON NAMED IN
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		Year	Total receipts 5	
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C. Relationships with Other B	usinesses			
(1) Is your finn co-located at any of it	ts business locations, or	does it share a to	lenbone number. P	O Box office
space, yard, warehouse, facilities, equ	iipment, or office staff, v	with any other be	vines organization	a or entity <sup>9</sup>
DYES DNo	,			
If Yes, identify. Other Pinn's name:				
Explain nature of shared facilities.		and the second s	nganganagan garang kapagangan g	
•				
(2) At present, or at any time in the	(a) been a subsidiary of	fany other firm	3	O Yes O No
past, has your farm:	(b) consisted of a part			
	firms?	the state of the s	one or more or the	U Yes O No
	(c) owned any percent	nue of any other	Gerr?	UYG UNo
	Control of the Contro		IIIII:	
13) Voc our obes Car but an annual of	(d) had any subsideand	75 .		UYes UNo
(3) Has any other furn had an owners!	our energy in your firm	at present or at a	ny time in the past	O Yes O No
(4) If you answered "Yes" to any of th	ne questions in (2)(a)-(d)	and or (3), iden	lity the following fo	or each ballach
extra sheets, if meededs:				
Eans	<b>Address</b>		Type of Business	
1.				
2.				
2. 3.				
				į
3.		ann an an air		ren kan kan sa sa sa ka sa
Immediate Family Member				
Immediate Family Member     Do any of your innocedate family men	nbers own or manage an	other company?	DYes ONo	
D. Immediate Family Member Do any of your immediate family med If Yes, then hist (anach extra sheess, if in	nbers own or manage an ewird);	other company?	UYes UNo	
D. Immediate Family Member Do any of your immediate family men If Yes, then list (amach extra sheets, if in Name Relationship	nbers own or manage an ewird);	other company?		Over or Manage?
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D. Immediate Family Member Do any of your immediate family men If Yes, then list (amach extra sheets, if in Name Relationship	nbers own or manage an ewird);			One or Manage?

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# Section 3: OWNERSHIP

Identify all individuals or holding companies with any ownership interest in your firm, providing the information requested below. (If more than one owner, attack separate sheets for each additional owner):

A. Background Inform	Trade to the same of the same	international and a second				
(1) Name:	(2) Title	C;		(3) Home	Phone #:	
(4) Home Address (ureet and	sumber):	- · · · - · · · · · · · · · · · · · · ·	City:	et elish terdenberkanianianian anu	State:	Zqs
(S) Gender: ☐ Male ☐ Fem (7) U.S. Citizen: ☐ Yes ☐ (S) Lawfully Admitted Permi ☐ Yes ☐ No	No	(6) Ethnic gr Black  Asian Pac  Other type			D N	aive American
B. Ownership Interest						
(1) Number of years as owne	τ;		(2) Initial inv	esument	Type	Dollar Value
(3) Percentage owned:	مادين والمالية والمعاب معول موسان والمعار والماس أو الماسية والمالية والماسية والماسية والماسية والماسية والماسية	and the second s	to acquire ow	nership	Cash	S
(4) Familial relationship to of	her owners:		interest in fur	111:	Real Esta Equipment Other	
(5) Shares of Stock: Number	er <i>Para</i> nt	ec O	is lie	baimpaa.2	Media	M Accounted
(7) Does this owner own or washed affect space forward meet if Yes, identify. Name of Basinic Nature of Business Resistionship.	пестіг, ефијансті, Іса)	es, personari sh	arang enc.)! 🖾 \	ies Q No		
C. Disads antaged State (i.e., for each owner etalming to (1) What is the Personal Net V Personal Net V Doub calculates foor (2) Has any trust been created	the sociality and eco Worth (PNW) of the at the end of true applied for the benefit of t	onensically dis c owner(s) ap ication, amount a	sdvantaged) pplying for DBI administracy y	i qualificati move that on	icht? (Lise en r isuner is epp	d was de rive
lf Yes, explain (attach additional	shevn (f noeded):					

Page 4 of K

# Section 4: CONTROL

Identify your firm's Officers & Board of Directors ill additional space is required, uttach a separate sheet):

-	Name	i lik	Date Appointed	Ethnicity	: Gender
(1) Officers	(a)				-
of the	(6)				
Company	(c)				<del></del>
į	(d)				1
	(c)				1
(2) Board of	(a)			Company of the Compan	1
Directors	(b)			بريز الدين الهدر وستؤاء في وقد إن المستواحد فراستها المؤرد فيها المستعد المستعد المستعدد	(a) tentimiserial personanten
	(c)			transmitters and transfer of male as the first free free free free free free free fre	
	(d)	E CONTROL DE LA CONTROL DE CONTRO			1
	(c)				1
				er frankrik de frankriken en e	
(3) Do any o	of the persons listed in	(1) and/or (2) above perform	i a management or supervis	ory function for a	ny Other
business?					
If Yes, ident	tify for each:Person:	ر د به ما با در المعاون و د داندها از د ماندها د د الماندان د الماندان د الماندان الماندان الماندان الماندان ا	Title:		a beter
	Business		l unction:		
(4) Do any c	of the persons listed (1)	and or (2) above own or we	ork for any other firm(s) the	it has a relationshi	ip with
		d office space. Supportal investmen			
If Yes, ident	tify for each: Firm Name	E	Person:		
Nature of Bus	siness Relationship.	The state of the s	Manufactural Manuf	derante drimmente donum en er dem	
	,				
B. Idea	ntify your firm's man persons, atlach a separat		ntrol your firm in the fall	owing areas (If m	we than
		Name	Title	Ethnicity	Gender
(1) Financial	Decisions	la			*************
	for arguments of lives of	<b>b</b> .			
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(2) Estimatù	ng and bidding	ă.			1
	Maria and a second consistency of	b.			
(3) Negotian	ing and Contract	a			
Execution					
(4) Hione/fi		Promise a financia destandandante como proper proper productivo.			entiret en l'agriculture en et
(4) Hiring/firing of management			- Marie kan kan kan kanala di - Jihanga - Alika pertembenduk manan anna akan pikan banakan annan banakan kanal Mari (18 Mari) perlami annan andar andar kan jamah ang kan annan semban banakan at sesama an		
กะระบบกะโ	ring of management		reference de la professione del la professione del la professione de la professione del la professione de la professione de la professione del la prof	namon i mandan and an an and	
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(5) Field Pro Supervisor	dection Operations	b a b a a a a a a a a a a a a a a a a a			
(5) Field Pro	dection Operations	a. b.			
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(5) Field Pro Supervisor (6) Office m.	duction Operations  anagement g/Sales	b b a a b a a a a a a a a a a a a a a a			

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(9) Authorized to Sign Company Checks (for any purpose)

(10) Authorized to make Financial Transactions a. b.

b.

l alia	Do any of the persons listed in (1	G shrough (10):	shown newforms	in the second	temant of surveying	on function for un.
other	bususess." O Yes U No	ի բուրոբուլությ.	and or better to the	i ittimia	ением от мулеты	Silv tunctess for my
	s, identify for each: Person			Title	h:	destruier armanoumoum armanoum is a sur sur su rue su .
	Business:			Fux	tion:	
(12)	Do any of the persons listed in (1	through (10);	above own or w	ork for	uny other finn(s)	that has a relationship
w ith	this firm toy, conversing maries, sha	மாச் கூர்ல அமை, நீ	Hanstal Movy Dockel	i, avidine	шиг, Билга, реглиппе	(sharing, en.)?
UYo	s UNo					
57 V.	o if-ok. for make Pine Many			•		
li i i	s, identify for each: Firm Name: ,, e of Business Relationship:	Cartinguethinguespeapers are recovered as	an Charlifornia anni anni anni anni anni anni anni	F¢r	FOR:	distribution para value (a) reju applicações (perfaçolare com acrossom acrossom
176/1	C to Dualiscus sections recomp.					
		*	-			
C.	Indicate your firm's invente	in the forses	aing cutegories	(atteci	h additional sheet	s if needed):
(1)	Equipment					
	Type of Equipment	Make	Model		urrent Value	Owned or Leased?
(a)						
(b)		***		ł		ermenannan amanum savariam (, m.an) etimolis, sas di et en
			·	<u> </u>		
(c)				Ì		
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	Type of Vehicle	Make/	Model	LC	urrent Value	Owned or Leased?
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(b)		***************************************		<del> </del>		
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(c)						
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(3)	Office Space		1		1	
(a)	Street Address	سيسر حم ومقعمه مساهي وها حيومه مهاده ومث	Owned or Le	ased.	Current Value	of Property or Lease
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(b)			]		1	
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<u>(4)</u>	Storage Space		Y	The same of the same	A continuous soundation	and the more alternative to the first state and the state alternative and the state an
· · · · · · · · · · · · · · · · · · ·	Street Address		Owned or Le	aved?	Current Value	of Property or Leave
(n)	بريتي مثل مورجو بمواصد فلينس فيتناه في من من من من من المداعد في المداعد والمداعد المداعد المد	ور المدار والموالين المورد الموالية والموالية المارية والموالية المارية والموالية المارية والمارية والمارية		wello rison sortir risori		
(b)						
	THE PROPERTY AND ADDRESS OF THE PROPERTY OF TH				1,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
D.	Does your firm rely on any o	ther firm for a	nanakement in	nctions	or employee pay	roll? 🖰 Yes 🖰 No
II Yes	manus in chemical manuscrip manuscrip manuscrip manuscrip manuscrip manuscrip manuscrip manuscrip manuscrip ma Bartan manuscrip man	ه د سوده مرومین مه رمه به میشیستی پروتریسواه سوهای میه	te turnum funcium rium aurijum (upijum) jum jumijum (up	***************************************	net it was by man instructed your space of a section of a	indiantentializatione etizatizzatuni ohterioria an eestin teese etizatetee eesti ohterioria
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£	Financial Information					
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(a) Na	inic of bank:		(b) Play	ne Not (	( )	
(c) Ad	dress of bank:		City		State:	Zip:

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(b) Nar	ue of agent/t	nokei	e bonding capacity	fer Pho	inder Ne.		
(d) Add	lress of agen	d/broker:		City,	Sta	ite	7 in
(c) Bon	ding limit: A	egregate limit S		Project	mut \$		
F.	Identify all	sources, amount	s, and purposes of ic loan, if other the	money loaned to	your firm, incl	uding the	names of any
	ol Source	Address of Sour	Name of Po Securing the	rrion Origin	al Current	,	rpose of Lean
i.	]						
		——————————————————————————————————————					
n) en peniony en une	e Normiller d het hûnskeurs komzon û anstalle û	e francisco com destre estado e para y un gración françase e esquestras e e	~~~				river are early-moments with all family-moment
, ,	List all cont past two yes	tributions or tran	isters of ussets tuit at sheets if neededs:	rom your firm an	d to/from any c	of its owne	rs over the
Contr	ibution/Asso	et Dollar Val				ationship	Date of Transfer
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	ist the thre	e largest contrac	ts completed by yo	ur firm in the pas	t three years, i	fanv:	والمراجعة
	Name of er/Contract	i Nam	e/Location of Project	Type of Wo	ork Performed	De	llar Value of Contract
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Name of Prime Contractor and Project Number	Location of Project	Type of Work	Project Start Date	Anticipated Completion Date	Dollar Value of Contract
	particular and the second	The second se			
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DBE UNIFORM CERTIFICATION APPLICATION SUPPORTING DOCUMENTS CHECKLIST
In order to complete your application for DBE certification, you must attack copies of all of the following
documents as they apply to you and your firm.

All	<u>Applicants</u>
5	Work experience resumes (include places of ownership/employment with corresponding dates), for
	all owners and officers of your furn
<b>a</b>	Personal Financial Statement (form available with this application)
ū	Personal tax returns for the past three years, if applicable, for each owner claiming disadvantaged
_	status
Ü	Your firm's tax returns (gross receipts) and all related schedules for the past three years
อ	Documented proof of contributions used to acquire ownership for each owner (e.g., both sides of
	concelled checks)
ü	Your firm's signed loan agreements, security agreements, and bending forms
ö	Descriptions of all real estate (including office/storage space, etc.) owned leased by your firm and
_	documented proof of ownership/signed leases
u	List of equipment leased and signed lease agreements
<u>ت</u>	
ט ט	List of construction equipment and/or vehicles owned and titles/proof of ownership
J	Documented proof of any transfers of assets to from your firm and/or to/from any of its owners over
1-5	the past two years
Ü	Year-end balance sheets and income statements for the past three years (or life of firm, if less than
4	three years); a new business must provide a current balance sheet
Ü	All relevant licenses, license renewal forms, permits, and had authority forms
Ű	DBE and SBA 8(a) or SDB certifications, denials, and/or decertifications, if applicable
Ü	Bank authorization and signatory cords
0	Schedule of salaries (or other compensation or remuneration) paid to all officers, managers, owners
	and/or directors of the firm
ũ	Trust agreements held by any owner claiming disadvantaged status, if any
Part	nerskip or Joint Venture
	Original and any amended Partnership or Joint Venture Agreements
_	and and amenage and stated of the Amena Life contents
Corp	orațion or LLC
ū	Official Articles of Incorporation (signed by the state official)
$\bar{\Box}$	Both sides of all corporate stock certificates and your firm's stock transfer ledger
ច	Shareholders' Agreement
ā	Minutes of all stuckholders and board of directors meetings
ū	Corporate by-laws and any amendments
៊	Corporate bank resolution and bank signature cards
<u> </u>	Official Certificate of Formation and Operating Agreement with any amendments (for LLCs)
_	Official Continuate of Formation and Operating Agreement with any afternoments (10) (E.C.S.)
Truc	king Company
J	Documented proof of ownership of the company
5	hisurance agreements for each truck owned or operated by your firm
ວັ	Fitle(s) and registration certificate(s) for each truck owned or operated by your firm
a	List of U.S. DOT numbers for each truck owned or operated by your firm
_	This of O.D. 1977 interests for each task owned or operated by your titul
	dar Dealer
Ü	Proof of warehouse ownership or lease
ů	List of product lines carried
ü	List of distribution equipment owned and/or leaved

<u>NOTE</u>: The specific state UCP to which you are applying may have additional required documents that you must also supply with your application. Contact the appropriate certifying agency to which you are applying to find out if more is required.

#### **AFFIDAVIT OF CERTIFICATION**

This form must be signed and notarized for guch owner upon which disadvantaged status is relied

A MATERIAL OR FALSE STATEMENT OR OMISSION MADE IN CONNECTION WITH THIS APPLICATION IS SUFFICIENT CAUSE FOR DENIAL OF CERTIFICATION, REVOCATION OF A PRIOR APPROVAL, INITIATION OF SUSPENSION OR DEBARMENT PROCEEDINGS, AND MAY SUBJECT THE PERSON AND/OR ENTITY MAKING THE FALSE STATEMENT TO ANY AND AUL CIVIL AND CRIMINAL PENALTIES AVAILABLE PURSUANT TO APPLICABLE FEDERAL AND STATE LAW.

1_	(full name printed), swear or affirm under penalty of law that I am
	(title) of applicant firm (firm name) and that I have read and
unc	erstood all of the questions in this application and that all of the foregoing information and statements submitted
m l	his application and its attachments and supporting documents are true and correct to the best of my knowledge,
300	that all responses to the questions are full and complete, omitting no material information. The responses
ID.	ande all material information necessary to fully and accurately identify and explain the operations, canabilities
and	pertinent history of the named firm as well as the ownership, control, and affiliations thereof.

I recognize that the information submitted in this application is for the purpose of inducing certification approval by a government agency. I understand that a government agency may, by means it deems appropriate, determine the accuracy and truth of the statements in the application, and I authorize such agency to contact any entity named in the application, and the named furn's bonding companies, banking institutions, credit agencies, contractors, cheats, and other certifying agencies for the purpose of verifying the information supplied and determining the named firm's eligibility.

Lagree to submit to government audit, examination and review of books, records, documents and files, in whatever form they exist, of the named firm and its affiliates, inspection of its place(s) of business and equipment, and to permit interviews of its principals, agents, and employees. I understand that refusal to permit such inquiries shall be grounds for denial of certification.

If awarded a contract or subcontract, I agree to promptly and directly provide the prime contractor, if any, and the Department, recipient agency, or federal funding agency on an ongoing basis, current, complete and accurate information regarding (1) work performed on the project; (2) payments; and (3) proposed changes, if any, to the foregoing arrangements.

I agree to provide written notice to the recipient agency or Unified Certification Program (UCP) of any material change in the information contained in the original application within 30 calendar days of such change (e.g., ownership, address, telephone number, etc.).

I acknowledge and agree that any misrepresentations in this application or in records pertaining to a contract or subcontract will be grounds for terminating any contract or subcontract which may be awarded; denial or revocation of certification; suspension and debarment; and for initiating action under federal and/or state law concerning false statement, fraud or other applicable offenses.

Lecrtify that I am a socially and economically disadvantaged individual who is an owner of the above-referenced firm seeking certification as a Disadvantaged Business Enterprise (DRE). In support of my application, I certify that I am a member of one or more of the following groups, and that I have held myself out as a member of the group's) (circle all that apply):

Female	Hac	k American Hispanic American
Native Ame		Asian-Pacific American
Subcontiner	a Asian A	
Other (speci	fyl	

I certify that I am socially disadvantaged because I have been subjected to racial or edunic prejudice or cultural bias, or have suffered the effects of discrimination, because of my identity as a member of one or more of the groups identified above, without regard to my individual qualities.

I further certify that my personal net worth does not exceed \$750,000, and that I am economically disadvantaged because my ability to compete in the free enterprise system has been impaired due to diminished capital and credit opportunities as compared to others in the same or similar line of business who are not socially and economically disadvantaged.

I declare under penalty of perjury that the information provided in this application and supporting documents is true and correct.

Executed on (Date)

Signature (DBE Applicant)

NOTARY CERTIFICATE

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[68 FR 35559, June 16, 2003]

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Appendix G to Part 26—XXX

Link to an amendment published at 79 FR 59617, October 2, 2014.